Commercial Revalue

2017 Assessment roll

QUICK SERVICE RESTAURANTS AREA 413

King County, Department of Assessments Seattle, Washington

John Wilson, Assessor



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Dear Property Owners,

Our field appraisers work hard throughout the year to visit properties in neighborhoods across King County. As a result, new commercial and residential valuation notices are mailed as values are completed. We value your property at its "true and fair value" reflecting its highest and best use as prescribed by state law (RCW 84.40.030; WAC 458-07-030).

We continue to work hard to implement your feedback and ensure we provide accurate and timely information to you. We have made significant improvements to our website and online tools to make interacting with us easier. The following report summarizes the results of the assessments for your area along with a map. Additionally, I have provided a brief tutorial of our property assessment process. It is meant to provide you with the background information about the process we use and our basis for the assessments in your area.

Fairness, accuracy and transparency set the foundation for effective and accountable government. I am pleased to continue to incorporate your input as we make ongoing improvements to serve you. Our goal is to ensure every single taxpayer is treated fairly and equitably.

Our office is here to serve you. Please don't hesitate to contact us if you ever have any questions, comments or concerns about the property assessment process and how it relates to your property.

In Service,

John Wilson King County Assessor

How Property Is Valued

King County along with Washington's 38 other counties use mass appraisal techniques to value all real property each year for property assessment purposes.

What Are Mass Appraisal Techniques?

In King County the Mass Appraisal process incorporates statistical testing, generally accepted valuation methods, and a set of property characteristics for approximately 700,000 residential, commercial and industrial properties. More specifically for commercial property, the Assessor breaks up King County into geographic or specialty (i.e., office buildings, warehouses, retail centers, etc.) market areas and annually develops valuation models using one or more of the three standard appraisal indicators of value: Cost, Sales Comparison (market) and Income. For most commercial properties the income approach is the primary indicator of value. The results of the models are then applied to all properties within the same geographic or specialty area.

Are Properties Inspected?

All property in King County is physically inspection at least once during each six year cycle. Each year Assessor's appraisers inspect a different geographic area. An inspection is frequently an external observation of the property to confirm whether the property has changed by adding new improvements or shows signs of deterioration more than normal for the property's age. For some larger or complex commercial properties an appraiser may need to also conduct an interior inspection of the buildings or property. From the property inspections we update our property assessment records for each property.

How are Individual Commercial Properties Valued?

The Assessor collects a large amount of data regarding commercial properties: cost of construction, Sales of property, and prevailing levels of rent, operating expenses, and capitalization rates. Statistical analysis is conducted to establish relationships between factors that might influence the value of commercial property. Lastly valuation models are built and applied to the individual properties. For income producing properties, the following are the basic steps employed for the income approach:

- 1. Estimate potential gross income
- 2. Deduct for vacancy and credit loss
- 3. Add miscellaneous income to get the effective gross income
- 4. Determine typical operating expenses
- 5. Deduct operating expenses from the effective gross income
- 6. Select the proper capitalization rate
- 7. Capitalize the net operating income into an estimated property value

How is Assessment Uniformity Achieved?

The Assessor achieves uniformity of assessments through standardization of rate tables for incomes, operating expenses, vacancy and credit loss collections and capitalization rates which are uniformly applied to similarly situated commercial properties. Rate tables are generated annually that identify specific rates based on location, age, property type, improvement class, and quality grade. Rate

tables are annually calibrated and updated based on surveys and collection of data from local real estate brokers, professional trade publications, and regional financial data sources. With up-to-date market rates we are able to uniformly apply the results to properties based on their unique set of attributes.

Where there is a sufficient number of sales, assessment staff may generate a ratio study to measure uniformity mathematically through the use of a coefficient of dispersion (aka COD). A COD is developed to measure for and show the uniformity of predicted property assessments. We have adopted the Property Assessment Standards prescribed by the International Association of Assessing Officers (aka IAAO) that may be reviewed at <u>www.IAAO.org</u>. The following are target CODs we employ based on standards set by IAAO:

Type of Commercial Property	Subtype	COD Range
Income Producing	Larger areas represented by large samples	5.0 to 15.0
Income Producing	Smaller areas represented by smaller samples	5.0 to 20.0
Vacant Land		5.0 to 25.0
Other real and personal property		Varies with local conditions

Source: IAAO, Standard on Ratio Studies, Table 2-3. www.IAAO.org

More results of the statistical testing process is found within the attached area report.

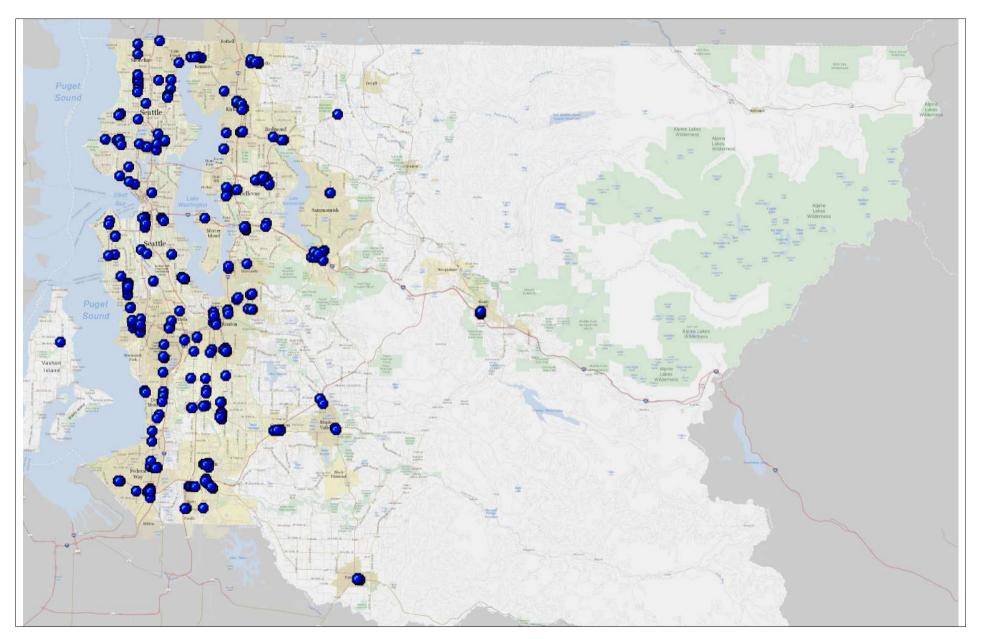
Requirements of State Law

Within Washington, property is required to be revalued each year to market value based on its highest and best use. (RCW 8441.030; 84.40.030; and WAC 458-07-030). Washington Courts have interpreted fair market value as the amount of money a buyer, willing but not obligated to buy, would pay to a seller willing but not obligated to sell. Highest and Best Use is simply viewed as the most profitable use that a property can be legally used for. In cases where a property is underutilized by a property owner, it still must be valued at its highest and best use.

Appraisal Area Reports

The following area report summarizes the property assessment activities and results for a general market area. The area report is meant to comply with state law for appraisal documentation purposes as well as provide the public with insight into the mass appraisal process.

SPECIALTY 413 QSR and FAST CASUAL RESTAURANTS



Appraisal Date 1/01/2017 Specialty Name: Quick Service/Fast Casual & Casual Dining Restaurants

Sales - Improved Summary:

Number of Sales: 13 Range of Sale Dates: 04/16/2014 -01/25/2017

Sales – Ratio Study Summary:

SalesImproved Valuation Change Summary							
	Mean Assessed Value Mean Sale Price Ratio COD*						
2016 Value	\$1,368,400	\$1,569,700	87.20%	15.36%			
2017 Value	\$1,430,400	\$1,569,700	91.10%	8.91%			
Abs.Change	\$62,000		3.90%	-6.45%			
% Change 4.53% 4.47% -41.99%							
	2		1				

*COD is a measure of uniformity, the lower the number the better the uniformity

Sales used in analysis: All improved sales that were verified as good that did not have characteristic changes between the date of sale and the date of appraisal were included in the analysis. Examples of sales that are not included in the analysis are: sales that are leased back to the seller; sold as a portion of a bulk portfolio sale; net lease sales; sales w had major renovation subsequent to sale, or have been segregated or merged since being purchased. Due to the small number of sales, the ratio analysis yields less reliable indicators of the statistical measures relevant to the IAAO guidelines. The Price Related Differential figure of 1.04 and was effected by just two sales.

Population - Parcel Summary Data:

	Land	Improvements	Total
2016 Value	\$315,262,400	\$133,357,100	\$448,619,500
2017 Value	\$344,224,600	\$141,330,200	\$485,554,800
Amount Change	+\$28,962,200	+\$7,973,100	+\$36,935,300
Percent Change	+9.19%	+5.98%	+8.23 %

Number of Parcels in the Population: 323

Conclusion and Recommendation:

With limited market sales data less consideration is given to the Sales Comparison Approach in the 2017 revalue. The Income Approach is used in the final reconciliation of approaches because it allows greater equalization and uniformity of values for the various stratifications of quick service restaurants in the different submarkets. In addition, sufficient market income data is available for the analysis.

Since the values recommended in this report improve uniformity and equity, we recommend posting them for the 2017 assessment year.

Identification of the Area

Name of Designation

• Area 413: Quick Service Restaurants

Area 413 Neighborhoods

- 413-10 Northwest King County
- **413-20** Southwest King County
- 413-30 Northeast King County
- 413-40 Southeast King County
- 413-50 King County

Maps

A general map of the area is included in this report. More detailed Assessor's maps are located on the 7th floor of the King County Administration Building and the King County Assessor's website.

Area Overview

This report contains data pertinent to the revalue of Quick Service Restaurants (QSR) AKA Fast Food Restaurants, Fast Casual Restaurants, and Casual Dining Restaurants. Specialty Area 413 encompasses all QSR restaurants, Fast Casual Restaurants and Casual Dining Restaurants.

The QSR and fast casual restaurants in King County have been segmented into four neighborhood regions 413-10, 413-20, 413-30 and 413-40. Casual dining restaurants are found in neighborhood 413-50. These regions are described by their geographic location and restaurant type. Significant concentrations of QSR and fast casual restaurants are located in the South End (Kent, Auburn, Federal Way, Renton, & Tukwila) of the county. All QSR, fast casual and casual dining restaurant specialty properties were revalued this year.

According to the National Restaurant Association (NRA), restaurants are divided into four basic types or classifications:

- Type I (quick service restaurants QSR); examples include McDonalds, Wendy's, Burger King, KFC, Taco Bell, Taco Time, Arby's, etc.
- Type II (fast casual); examples include Pizza Hut, Chipotle Mexican Grill, Five Guy Burgers, Panera Bread, etc.

- Type III (casual/family dining); examples include Denny's, IHOP, Applebee's, Red Robin, Olive Garden, Chili's, etc.
- Type IV (fine dining). Fine dining restaurants are not valued in this report as they are valued by the King County Assessor's area appraiser.

The QSR restaurants are further divided into segments such as: burgers, chicken, seafood, sandwich, snack, and pizza.

QSR, fast casual dining and casual dining restaurants are special-purpose properties often specifically designed and tailored for major brand recognition. Area 413 includes those restaurants that have national recognition and are listed in the top 50 restaurant chains in each category by the NRA.

The majority of the restaurants are "stand alone" structures with both land and building included in the property description. Restaurants not included in Area 413 such as Subway and Starbucks, in most cases, are located in retail centers, where they lease the space as part of a larger complex and are not stand alone facilities. When either Subway or Starbucks are "stand alone" they are included in Area 413. When QSR, fast casual or casual dining restaurants are located within neighborhood shopping centers and are not stand alone facilities the restaurants are valued by either the area appraiser or the shopping center specialty appraiser and are not included in Area 413.

Ownership of QSR facilities includes both corporate owned and franchise owned restaurants. According to the National Restaurant News, franchisees operate 76 percent of the total restaurants. Most of the restaurants are leased, with typical lease terms of twenty years with options for additional five year terms, with the exception of McDonalds. McDonalds has approximately 14,259 restaurants in the USA, of which approximately 12,899 (90%) are franchisee operated and the balance are corporate owned stores; however, McDonalds owns the land and buildings of all of their stores or leases the land from the property owner and charges rent for the franchisee operated stores. The majority of the restaurants in the 413 Specialty are franchisee operated stores. Burger King has 99.3% of their restaurants franchised. Subway is 100% franchised operated conversely Chipolte is 100% company owned and operated.

According to Technomic Inc., the top five QSR and Fast Casual restaurant chains, with over 1,000 restaurants, sales per unit for 2016 are as follows:

Chick-fil A (\$3,977,300) McDonalds (\$2,500,000) Panera Bread (\$2,500,000) Chipotle Mexican Grill (\$2,424,000) Wendy's (\$1,540,000) The restaurant industry will reach landmark numbers in 2017– over \$798.7B in sales, according to the National Restaurant Association, with over one million locations and 14 million employees.

Washington State has 15,037 restaurant locations, up from last year's 14,913, \$13.5B in sales, which is an increase from the prior year's sales figure of \$13.1B and employs 305,400 individuals, an increase of approximately 9,900 employees from the prior year and represents 9% of employment in Washington State.

Analysis Process

Effective Date of Appraisal: January 1, 2017

Date of Appraisal Report: May 10, 2017

Highest and Best Use Analysis

As if vacant: Market analysis of this area, together with current zoning and current anticipated use patterns, indicate the highest and best use of the majority of the appraised parcels as commercial use. Any opinion not consistent with this is specifically noted in our records and considered in the valuation of the specific parcel.

As if improved: Based on neighborhood trends, both demographic and current development patterns, the existing buildings represent the highest and best use of most sites. The existing use will continue until land value, in its highest and best use, exceeds the sum of value of the entire property in its existing use and the cost to remove the improvements. The current improvements do add value to the property in most cases, and are therefore the highest and best use of the property as improved. In those properties where the property is not at its highest and best use, a nominal value of \$1,000 is assigned to the improvements and the property may be returned to the geo-appraiser.

Standards and Measurement of Data Accuracy: Each sale was verified with the buyer, seller, real estate agent, or tenant when possible. Current data was verified and corrected when necessary by field inspection, review of plans, marketing information, and rent rolls when available.

Special Assumptions, Departures and Limiting Conditions

All three approaches to value were considered in this appraisal.

- Sales from 4/16/2014 thru 1/25/2017 were considered in all analysis.
- This report intends to meet the requirements of the Uniform Standards of Professional Appraisal Practice, Standard 6 (USPAP compliant).

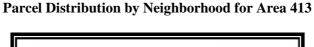
A brief description of the neighborhoods follows:

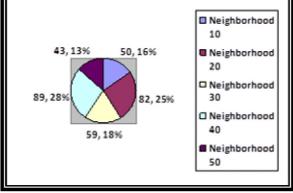
King County is home to many corporations with national and international impact. The QSR, fast casual and casual dining restaurant industry is highly competitive. The following QSR restaurant chains located in King County are listed in the top twenty nationally; McDonalds, KFC, Pizza Hut, Burger King, Wendy's, Taco Bell, Jack in the Box, Arby's, Dunkin Donuts, Pizza Hut and Dairy Queen. Chick-fil-A is opening its second restaurant in King County located in Kirkland.

The following table and graph show the number and distribution of parcels in Area 413 and the neighborhoods.

Neighborhood	# of Parcels	% of Total
10	50	15.48%
20	82	25.39%
30	59	18.27%
40*	89	27.55%
50	43	13.31%
Total	323	100.0%

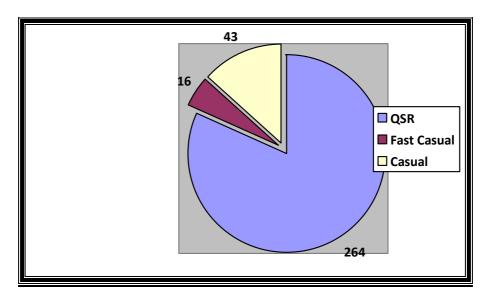
*Inspected Area for 2016





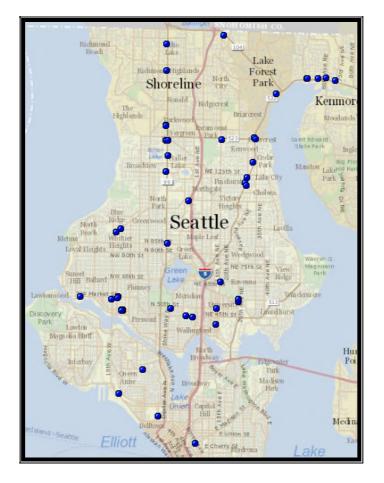
The total restaurants for 2017 valuation is 323, a net decrease of two restaurants from the prior year; however, this number is somewhat misleading as a number of restaurants were transferred to the area appraiser due to change of use, highest and best use and conversely restaurants were transferred from the area appraiser to Specialty Area 413, or were new construction, such as the Qdoba Mexican Eats restaurant in Auburn.

The pie chart shown below shows the distribution of three restaurant types found in Area 413 and includes most of the national chains with the addition of Dick's and Taco Time, which are local QSRs also valued in Area 413.



Graph of King County Area 413 Distribution

Specialty Area 413-10 includes the Seattle area, Kenmore, Lake Forest Park and Shoreline. No sales have taken place in Area 413-10 in the past three years. Approximately 15.48% of the restaurants are located in this neighborhood.

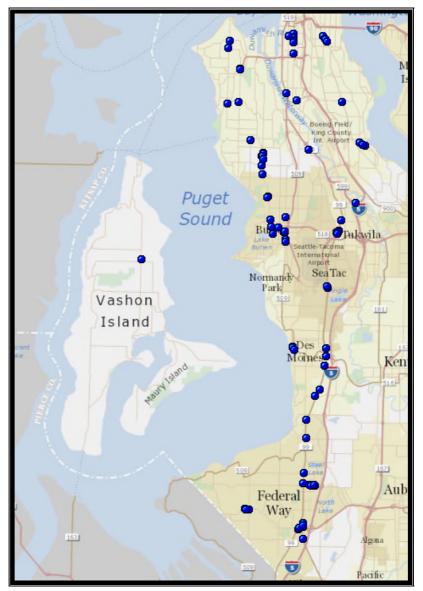


Map Area 413-10

The following table shows that the major portion of the total property value for Neighborhood 10 lies in the land value, assessed by the Area Appraiser. Of the 50 QSR properties in this neighborhood 32 are valued as vacant land or with \$1,000 attributed to the existing improvements. The land value has increased 14.43% or approximately 106.25% of the total increase of \$10,514,700, with the overall improvement allocated value decreasing, supporting an overall increase in total property value of 12.69% over the prior assessment year.

Year	Land Value	Imp. Value	Total Value
2016	\$77,418,700	\$5,414,500	\$82,833,200
2017	\$88,590,300	\$4,757,600	\$93,347,900
Difference	+\$11,171,600	-\$656,900	+\$10,514,700
% Change	+14.43%	-12.13%	+12.69%

Specialty Area 413-20 includes South Seattle, Burien, Tukwila, Des Moines, SeaTac, and Federal Way. Approximately 25.39% of the fast food specialty population is located within 413-20 and it is the second largest submarket. Two new restaurants are being developed in White Center, a 2,475 square foot Starbucks and a 2,750 square foot Popeye's restaurant, both will be completed by June of 2017.



Map Area 413-20

The following table indicates that the total property values for the restaurants located in Neighborhood 413-20 have increased 6.61% with a rise in land value of 6.23%. Along with 413-40 this neighborhood has experienced the highest sales activity over the past three years.

Year	Land Value	Imp. Value	Total Value
2016	\$69,625,600	\$29,128,300	\$98,753,900
2017	\$73,960,700	\$31,317,200	\$105,277,900
Difference	+ \$4,335,100	\$2,188,900	+\$6,524,000
% Change	+ 6.23%	+7.51%	+ 6.61%

Improved Quick Service Sales in Area 413-20

Over the past three years there have been a total of five improved QSR sales in Area 413-20 shown on the following graph:

Sale No.	Tax Parcel	Sale Price	Sale Date	Size SF	Price/SF	Name
1	250060-0701	\$485,000	04/16/2014	2,796 SF	\$229.64	Churches Chicken
2	536720-1395	\$1,400,000	11/03/2014	3,794 SF	\$369.00	Arby's
3	082104-9229	\$700,000	09/03/2015	2,040 SF	\$343.14	Churches Chicken
4	712930-4550	\$1,050,000	01/15/2016	2,270 SF	\$462.56	Kentucky Fried Chicken
5	797320-2845	\$1,038,000	12/19/2016	2,239 SF	\$463.60	Dairy Queen

Sale Comments:

<u>Sale No. 1:</u> was originally developed as a Kentucky Fried Chicken restaurant built in 1972, sold in 2014 and was converted to a Churches Chicken subsequent to the purchase.

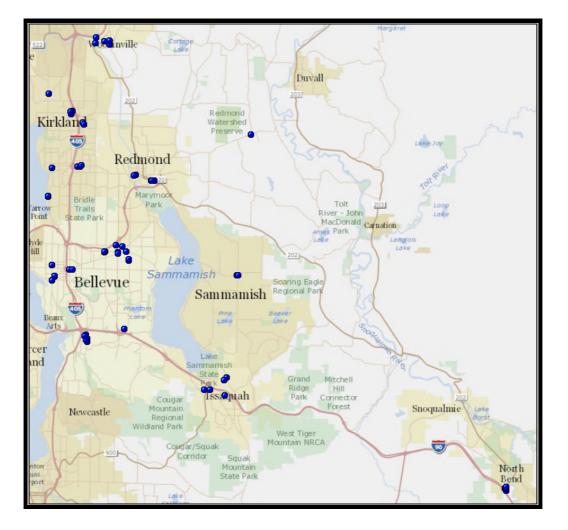
Sale No. 2: was constructed in 1967 and in addition to the main floor level with 3,794 square feet there is an unfinished basement level with 1,544 square feet.

<u>Sale No. 3:</u> like Sale No. 1, this property was originally constructed as a KFC in 1969 and converted to Churches Chicken after the purchase in 2015.

Sale No. 4: this property is a mixed use QSR with a KFC and a Taco Bell. The property was upgraded in 2014 prior to the 2016 sale.

<u>Sale No. 5:</u> subsequent to purchase, the Dairy Queen is vacant.

<u>Specialty Area 413-30</u> includes the East side of King County: Redmond, Kirkland, Woodinville, Bellevue, Sammamish and Issaquah. Area 413.



Map Area 413-30

Approximately 18.27% of the restaurants are located within this neighborhood. Although, there have been no improved sales of either QSR, Fast Casual or Casual Dining restaurants during the past three years. The McDonalds located at 12514 116th Ave. NE, Kirkland was razed and a new McDonalds constructed on the same footprint was completed in 2016. The McDonalds located at 1305 NW Gilman Blvd. Issaquah, WA, though not razed, went thru a major remodel that was finished in 2016. Both McDonalds were the first, in King County, to utilize the self-order and table delivery kiosk, (see photo on the following page of kiosk at the Issaquah McDonalds). McDonalds plan to provide this service to all of its restaurants in the near future.



Other remodeled restaurants located in 413-30 include the Burger King at 1705 Gilman Blvd. Issaquah, WA and the Dairy Queen located at 17831 131st Ave NE, Woodinville, WA. Before and after photos are shown below and on following page of the updated Woodinville Dairy Queen restaurant.



Before remodel

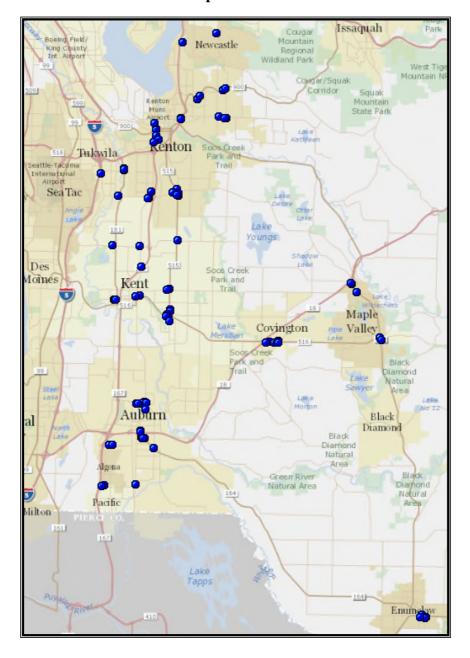


After remodel

The year to year comparison for Area 413-30 supports a land value increase of 12.70% and a total property value increase of 12.02%. Of the total increase of \$10,931,500 approximately 88% is due to the increase in land value with the balance of approximately 12% attributed to new construction and/or remodel of the existing restaurants in this neighborhood.

Year	Land Value	Imp. Value	Total Value
2016	\$75,584,500	\$15,397,600	\$90,982,100
2017	\$85,185,900	\$16,727,700	\$101,913,600
Difference	+\$9,601,400	+ \$1,330,100	+\$10,931,500
% Change	+ 12.70%	+ 8.64%	+ 12.02%

Specialty Area 413-40 includes rural southeast King County and the following cities: Auburn, Newcastle, Renton, Kent, Covington, Enumclaw, Maple Valley, and North Bend. There are 89 parcels in this neighborhood representing approximately 27.55%, the most populous in Area 413. Neighborhood 40 was the inspection neighborhood for Assessment Year 2017 and all Quick Service Restaurants and Fast Casual Dining Restaurants in this neighborhood were physically inspected. Along with Neighborhood 413-20, this area experienced the highest number of improved sales with a total of five closing over the past three years. See the graph of sales on following page.



Map Area 413-40

Sale No.	Tax Parcel	Sale Price	Sale Date	Size SF	Price/SF	Name
1	322305-9087	\$1,825,000	08/04/2014	2,993 SF	\$609.76	Arby's
2	292305-9125	\$3,287,500	03/03/2015	4,365 SF	\$753.15	McDonalds
3	362205-9070	\$2,550,000	03/09/2015	3,292 SF	\$774.61	Wendy's
4	030150-0290	\$950,000	06/22/2016	3,330 SF	\$285.29	Burger King
5	252006-9133	\$770,000	12/27/2016	3,334 SF	\$230.95	Herfy's Closed

Sale Comments:

Sale No. 1: This Arby's restaurant sale was listed for \$1,895,000 with five years remaining on the lease.

Sale No. 2: New McDonald's restaurant was completed in 2015 sold for listed price.

Sale No. 3: Sale of a new Wendy's located in Covington, WA.

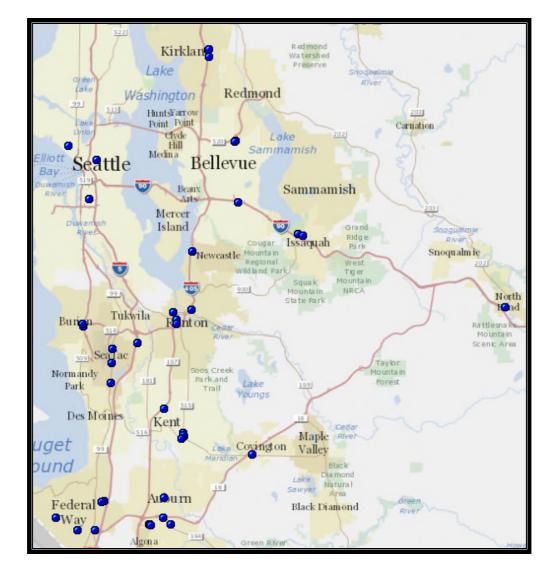
Sale No. 4: Sale of a Burger King which is on a month-to-month lease with purchaser.

Sale No. 5: Property is located in Enumclaw and was closed at time of purchase.

The year to year comparison for Area 413-40 supports a land value increase of 2.71% and a total property value increase of 3.24%, shown on the following table. In addition to the five sales shown prior; three quick service restaurants have been rebuilt or remodeled over the past year. A new Starbucks (1,966 SF) and a Taco Time (3,073 SF) were completed in 2016 and are located at 4114 NE 4th Street, Renton, WA. The Burger King located at 110 SW 41st Street, Renton, WA was remodeled and an Arby's with 2,160 square feet was constructed and it is located at 6610 S. 211th Place, Kent, WA.

Year	Land Value	Imp. Value	Total Value
2016	\$51,329,800	\$57,505,100	\$108,834,900
2017	\$52,721,200	\$59,645,300	\$112,366,500
Difference	+\$1,391,400	+\$2,140,200	+\$3,531,600
% Change	+ 2.71%	+ 3.72%	+ 3.24%

Specialty Area 413-50 includes casual dining restaurants countywide. This neighborhood has approximately 13.31% of the specialty population. It includes Denny's, IHOP, Black Angus, Shari's, Applebee's, Pizza Hut, Chick-fil-A, Qdoba Mexican Eats and Red Robin as well as other local and national casual dining restaurants. There have been three market sales in Neighborhood 50 over the past three years. During the past year, a Denny's restaurant and a Pizza Hut were razed for the construction of a Chick-fil-A and a retail center. Both new buildings are located in Kirkland. The Kirkland restaurant will be the second Chick-fil-A to open in King County. The new Kirkland Chick-fil-A is on a long term land lease as is the Qdoba Mexican Eats restaurant completed in Auburn, WA.



Map Area 413-50

Improved Quick Service Sales in Area 413-50

Sale No.	Tax Parcel	Sale Price	Sale Date	Size SF	Price/SF	Name
1	873217-0050	\$600,000	12/10/2014	3,840 SF	\$156.23	Godfather's Pizza
2	202205-9080	\$3,750,000	12/02/2016	7,525 SF	\$498.34	Red Robin
3	282304-9093	\$2,000,000	01/25/2017	4.504 SF	\$444.05	Denny's

Sale Comments:

Sale No. 1: Godfather' Pizza was listed for sale at \$679,000, closing at \$600,000 due to the condition of the improvements.

Sale No. 2: This Red Robin sale is located in Kent, WA, and was listed for \$4.4M.

Sale No. 3: Sale of a Denny's restaurant located on International Blvd. SeaTac, WA.

The year to year comparison for Area 413-50 supports a land value increased of 5.96% and the total property value has risen by 8.08%. The increase in total value was caused primarily by the construction of a Chick-fil-A restaurant and the transfer of a number of casual dining restaurants from the area appraisers to Specialty Area 413-50.

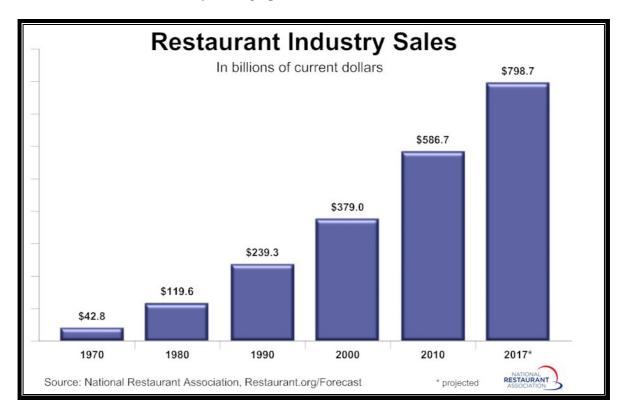
Year	Land Value	Imp. Value	Total Value
2016	\$41,303,800	\$25,911,600	\$67,215,400
2017	\$43,766,500	\$28,882,400	\$72,648,900
Difference	+\$2,462,700	+ \$2,970,800	+ \$5,433,500
% Change	+ 5.96%	+ 11.47%	+ 8.08%

National QSR, Fast Casual, and Casual Dining Restaurant Economic Conditions.

The restaurant industry will reach landmark numbers in 2017– over \$798.7B in sales, according to the National Restaurant Association, with over one million locations and 14 million employees. See the sales growth graph below.

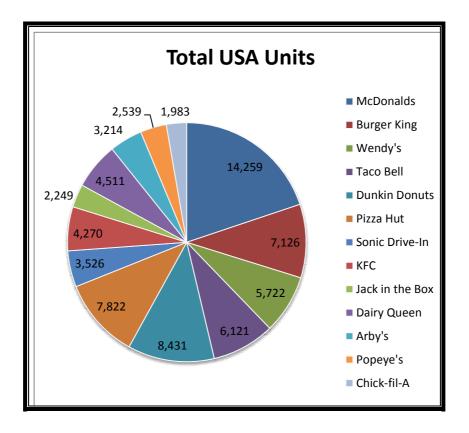
Washington State has 15,037 restaurant locations, up from last year's 14,913, \$13.5B in sales, which is an increase from the prior year's sales figure of \$13.1B and employs 305,400 individuals, an increase of approximately 9,900 employees from the prior year and represents 9% of employment in Washington State.

The National Restaurant Association projects that restaurant-industry sales will reach \$798.7 billion in 2017, a 4.3 percent gain over the industry's estimate of \$766 billion in 2016. See Restaurant Industry Sales graph below:



According to the Nation's Restaurant News, the nation's largest restaurant chains' aggregate U. S. system wide sales increased 5.9 percent in the latest year, the strongest growth since 2006. Over the past two years, the Top 100 aggregate U. S. sales have grown 10.7 percent.

With respect to the top twelve QSRs, (shown following), a total of 311 restaurants were added with Dunkin Donuts leading the way with 349. The 311 total additional QSR restaurants for 2015 is down from 512 restaurants added in 2014. McDonalds was down a minus 91 units, Burger King down 16 units, Wendy's down 58 units Pizza Hut down 109 units and KFC down 121 units over the same time period. Conversely, Taco Bell was up 170 units, Sonic up 41 units, and as noted prior Dunkin Donuts added 349 restaurants.



Fast casual dining restaurant additions during the same time period leaders included Chipotle Mexican Grill with 216 units, Panera Bread with 92, Jimmy John's with 296 and Panda Express with a total additional units of 61.

Although not approaching the number of QSR restaurants in total outlets, the fastest growing segment of the restaurant industry is the fast casual sector with Panera Bread, Chipotle Mexican Grill and Jimmy John's leading the way. Conversely, the QSR segment has been static over the same time period.

Noted in this report but not included, in either QSR or fast casual dining, if not stand alone, are Starbucks and Subway. Over the past year Starbucks added a total of 303 outlets and Subway lost 145 units.

GE Capital Finance along with the National Restaurant Association rank the Top 100 restaurants in the USA each year based upon gross revenue, same store sales, number of company owned restaurants, number of franchises, and total units. The following are the major restaurants in Type I (QSR) and Type II (Fast Casual) restaurants. Data for Type III (Casual Dining Restaurants) were included for the top 5 restaurants. Emphasis is placed on restaurants that have locations in King County. The following results are based upon 2016 findings.

National Top Twelve QSR Restaurants for 2016							
Name	Sales/Year	Total Units	Sales Per Unit/Year	Change in Units	Company Owned	Franchised	
McDonalds	\$35.8B	14,259	\$2.5M	-91	1,360	12,899	
Burger King*	\$9.53B	7,126	\$1.3M	-16	52	7,074	
Taco Bell**	\$8.82B	6,121	\$1.4M	200	894	5,227	
Wendy's	\$8.81B	5,722	\$1.5M	-58	632	5,090	
Dunkin Donuts	\$7.62B	8,431	\$904K	349	39	8,392	
Chick-fil-A	\$6.82B	1,983	\$3.4M	96	337	1,646	
Pizza Hut**	\$5.7B	7,822	\$729K	-41	511	7,311	
KFC**	\$4.32B	4,270	\$1M	-100	206	4,064	
Sonic Drive-In	\$4.39B	3,526	\$1.2M	9	387	3,139	
Arby's	\$3.54B	3,214	\$1.1M	-12	1,004	2,210	
Dairy Queen	\$3.53B	4,511	\$783K	-1	2	4,509	
Jack in the Box	\$3.39B	2,249	\$1.5M	-1	413	1,836	
Popeye's*	\$3.1B	2,539	\$1.2M	160	70	2,469	

*Restaurant Brands International (purchased Popeye's in 2017)

**Yum! Brands, Inc

National Top Six Fast Casual Restaurants for 2016						
Name	Sales/Year 2014	Sale/Year 2015	Change in Sale	Total Units	Sales Per Unit	Franchised
Panera Bread	\$4.90B	1,972	\$2.5M	92	901	1,071
Chipotle	\$4.50B	1,971	\$2.42M	216	1,971	-0-
Panda Express	\$2.55B	1,790	\$1.49M	61	1,705	85
Jimmy John's	\$1.98B	2,405	\$877K	296	51	2,354
Zaxby's	\$1.57B	725	\$2.17M	65	123	602
Five Guys	\$1.32B	1,215	\$1.12M	52	402	813

Starbucks with \$13.3B and Subway with \$11.5B in sales are not listed as QSR restaurants as explained previously in this report. Subway surpasses McDonalds in total stores with 27,103 in the USA, while McDonalds has 14,259. Starbucks is third with 12,521. McDonalds still leads in total gross sales with \$35.8B for 2016.

National Top Ten Casual Restaurants for 2016							
Name	Sales Prior Year	Sales for 2015	Change	Total Units	Sales Per Unit	Franchised	
Applebee's*	\$4.6B	\$4.73B	\$130M	2,033	\$2.33M	2,033	
Olive Garden**	\$3.64B	\$3.74B	\$100M	844	\$4.43M	0	
Buffalo Wild Wings	\$3.27B	\$3.56B	\$290M	1,240	\$2.87M	609	
Chili's Grill & Bar	\$3.6B	\$3.4B	-\$200M	1,606	\$2.12M	0	
IHOP*	\$3.01B	\$3.23B	\$220M	1,650	\$1.98M	1,650	

Of the three types of restaurants, the Casual Dining segment is experiencing a downward trend with no restaurants found in the top 10 largest brands.

*DineEquity

** Darden

The outlook for the restaurant industry for 2017, according to National Restaurant Association (NRA, will include the following: *

- 1. Quick Service Restaurants (QSR)
 - Technology Ordering food digitally makes it easier for customers to customize what they eat. In 2017, more restaurants operators will be offering self-service kiosks, allowing customers to have it their way.
 - Breakfast menus will continue to be an option in this segment of the QSR industry with all-day breakfast offered at some outlets.
 - Bowls, hybrid eats, range free chicken new trends projected for 2017. McDonalds announced it planned to switch to cage-free-eggs. Mexican ramen, sushi burritos, bulgogi hamburgers and other similar hybrid eats. "Bowls are about seeing things made right in front of you" an industry analysis noted.
- 2. Fast Casual Restaurants
 - Drive Thru Goes Fast Casual Led by Panera Bread, look for other fastcasual chains to embrace the drive thru service in 2017.
 - Price fast casual will embrace value, won't see menu featuring dollar items, but consumers might see \$5 meals.
 - Growing fast casual is the fastest growing segment of the restaurant industry; however, it has the smallest portion of the industry with approximately 7.7% of market share. Fast casual leads the restaurant industry with over 10% growth while the industry as a whole only grew by 5.3%.

3. Casual Dining

- Vegetables will continue its rise on the dinner plate, as animal proteins and heavy side dishes make way for more vegetable options.
- 2017 will see an increase in the use of Eastern and European spices with bold flavors to make appearances in food item across casual dining restaurants.

According to the National Restaurant Association the breakdown of the restaurant industry is as follows:

Restaurant Type	Market Share
Casual Dining/Full Service	48.5%
QSR	43.8%
Fast Casual	7.7%

*2017 Restaurant Industry Forecast National Restaurant Association

Physical Inspection Identification:

The physically inspected neighborhood was the King County Assessor's neighborhood 413-40 for assessment year 2017 as required by WAC 458-07-015 4 (a). Neighborhood 40 includes all QSR and fast casual dining restaurant such as McDonalds, KFC/Taco Bell, Dairy Queen, Taco Time, Arby's, Popeye's and Starbucks. An exterior observation of the properties was made to verify the accuracy and completeness of property characteristic data that affect value.

Preliminary Ratio Analysis

The sales ratio study is an important assessment tool to ensure that properties are uniformly assessed based on market value. This analysis utilizes statistical methods to measure the relationship between a property's assessed value and its sale price by grouping individual sales according to property type and geographic area. This data can be used to review current assessment levels, identify inequities that need to be addressed, and assist in revaluation model development.

The two major aspects of appraisal accuracy; appraisal level and appraisal uniformity are measured and evaluated using the ratio study. Appraisal level is a measure of the ratio of assessed value to sales price, while appraisal uniformity refers to the degree to which properties are appraised at equal percentages of market value. The International Association of Assessing Officers (IAAO) has developed performance standards to evaluate both the appraisal level and uniformity.

Appraisal (Assessment) Level: Estimates of appraisal level are based on measures of central tendency. The weighted mean ratio is the value-weighted average of the arithmetic mean and median ratios in which the weights are proportional to the sales prices. The weighted mean is the sum of the assessed values divided by the sum of the sales price. The weighted mean gives equal weight to each dollar of value in the sample, whereas the median and mean give equal weight to each parcel. The weighted mean is an important statistic in its own right and is also used in computing the price related differential (PRD), a measure of uniformity between high and low value properties.

Appraisal (Assessment) Uniformity: Measures of dispersion or variability relate to the uniformity of the ratios. The most generally useful measure of uniformity is the Coefficient of Dispersion (COD). The COD measures the average percentage deviation of the ratios from the median ratio.

A preliminary ratio study was done prior to the application of the 2017 recommended values. The ratio between the assessed value of a property and its sale price gives the Assessor a guideline for valuing other similar properties. There were thirteen (13) improved sales in the Area 413 included in the ratio study. The average assessed value was \$1,368,400 and the average sale price was \$1,569,700. The ratio between the assessed value and sales price was 87.2%. The Price Related Differential (PRD) went

from 1.09 to 1.04 and the Coefficient of Dispersion went from 15.36% to 8.91%. The closer the PRD ratio is to 1.00 indicates that the assessments reflect market conditions.

Below:

Area 413 Year End 2016 Ratios					
Statistic	Value				
Appraisal Level	0.872				
Coefficient of Dispersion (COD)	15.36%				
Price Related Differential (PRD)	1.09				

Below:

International Association of Assessing Officers (IAAO) standards for ratios are provided to illustrate the need to revalue the properties in Area 413.

IAAO Recommended Ratio Standards					
Statistic	Value				
Appraisal Level	.90 to 1.10				
Coefficient of Dispersion (COD)	5.0 to 20.0				
Price Related Differential (PRD)	.98 to 1.03				

Below:

The ratios after the revalue are shown below so the reader may appreciate the improvement in the ratios after properties in Area 413 were revalued. The average assessed value changed from \$1,368,400 (prior) to \$1,430,400 (after) resulting in the following ratios. The conclusion of the report will have further discussion on the ratios.

Area 413 2017 Ratios						
Statistic Value						
Appraisal Level	0.911					
Coefficient of Dispersion (COD)	8.91%					
Price Related Differential (PRD)	1.04					

Scope of Data

Land Value

Land Sales, Analysis, Conclusions

The geographic appraiser in the area in which the specialty fast food or institutional restaurant property is located is responsible for the land value used by the specialty appraiser. See appropriate area reports for land valuation discussion. Graph of Area 413 Land Values for 2016 and 2017 shown following.

Land Assessed Values Area 413						
Neighborhood	Value 2016	Value 2017	\$ Change	% Change		
10	\$77,418,700	\$88,590,300	\$11,171,600	14.43%		
20	\$69,625,600	\$73,960,700	\$4,335,100	6.23%		
30	\$75,584,500	\$85,185,900	\$9,601,400	12.70%		
40	\$51,329,800	\$52,721,200	\$1,391,400	2.71%		
50	\$41,303,800	\$43,766,500	\$2,462,700	5.96%		
Totals	\$315,262,400	\$344,224,600	\$28,962,200	9.19%		

Improved Parcel Total Value Data:

Sale information is obtained from excise tax affidavits and reviewed initially by the Accounting Division Sales Identification Section. Information is analyzed and investigated by the appraiser in the process of revaluation. All sales are verified, if possible, by contacting either the purchaser or seller, or contacting the real estate broker, and reviewing sale transaction data from online subscription sources. Characteristic data is verified for all sales, if possible. If necessary a site inspection is made. Sales are listed in the "Sales Used" and Sales Not Used" sections of this report.

Improved Parcel Total Values:

Sales Comparison Approach model description

Improved sales for Area 413 were verified by the specialty appraiser and entered into the Real Property Sales application. The sales used range in date from 4/16/2014 to 1/25/2017 and are shown in the following chart. Verification consisted of contact with the Buyer, Seller or Broker if possible, information from the COMPS InfoSystem, Inc., real estate sales verification service and/or CoStar. At the time of sale, information on vacancy and market absorption rates, current and anticipated rents, capitalization rates and the competitive position of the property were also gathered when available. The data was used in the income approach. Because of the limited number of comparable sales, the sales comparison approach was not used exclusively.

There were a total of thirteen closed market sales in this specialty from 2014 thru 2016 and including one sale in January of 2017. There are fewer distressed or forced sales in the quick service restaurant and casual dining restaurant sector than in the commercial real estate market. Sales are shown in the following table.

Nbdh	Major	Minor	E Tax #	Sale Date	Sale Price	Size NRA	Land to Building Ratio	Price Per NRA
20	250060	0701	2665183	04/16/2014	\$485,000	2,112 sf	14.62:1	\$229.64
20	536720	1395	2699194	11/03/2014	\$1,400,000	3,794 sf	6.83:1	\$369.00
20	082104	9229	2754528	09/03/2015	\$700,000	2,040 sf	7.15:1	\$343.14
20	712930	4550	2776155	01/15/2016	\$1,050,000	2,270 sf	12.34:1	\$462.56
20	797320	2845	2841807	12/19/2016	\$1,038,000	2,239 sf	7.02:1	\$463.60
40	322305	9087	2683630	08/04/2014	\$1,825,000	3,441 sf	11.28:1	\$530.37
40	030150	0290	2808685	06/22/2016	\$950,000	3,330 sf	13.52:1	\$285.29
40	292305	9125	2719909	03/03/2015	\$3,287,500	4,365 sf	11.16:1	\$753.15
40	362205	9070	2717402	03/09/2015	\$2,550,000	3,292 sf	9.73:1	\$774.61
40	252006	9133	2842443	12/27/2016	\$770,000	3,334 sf	15.79:1	\$230.95
50	873217	0050	2705224	12/10/2014	\$600,000	3,840 sf	2.69:1	\$156.25
50	202205	9080	2837437	12/02/2016	\$3,750,000	7,525 sf	13.96:1	\$498.34
50	282304	9093	2847758	01/25/2017	\$2,000,000	4,504 sf	8.20:1	\$444.05

Sales comparison calibration

Calibration of the coefficients utilized in the models applied via the sales comparison approach was established by an analysis of sales within each neighborhood, if possible. Individual prices were applied based on various characteristics deemed appropriate by each market. Specific variables and prices for each neighborhood are discussed in more detail above. The sales comparison approach was given some weight, but the income approach was used in the final reconciliation of value to provide greater equalization and uniformity of values.

Cost Approach model description

Cost estimates are automatically calculated via the Marshall & Swift Valuation modeling system. Depreciation was based on studies done by Marshall & Swift Valuation Service. The cost was adjusted to the western region and the Seattle area. The Marshall & Swift cost calculations are automatically calibrated to the data in the Real Property Application. Because of the difficulty in accurately determining the depreciation of older properties, this approach to value was given the least weight in the final reconciliation of values. Cost estimates were relied upon for valuing on going new construction where comparable sales data and/or sufficient income and expense information is not available.

Cost calibration

The Marshall & Swift Valuation modeling system which is built in the Real Property Application is calibrated to the region and the Seattle area.

Income Capitalization Approach model description

The income approach is considered the most reliable approach to valuation in area 413 where relevant income and expense data is available to ascertain market rates. During the sales verification process, an attempt is made to obtain income and expense data from the parties involved in the transactions through interviews or via mail. The information requested includes current and anticipated future rents, operating expense breakdown and assigned responsibility for the expenses, and estimated capitalization rates associated with a sale. In addition, owners, tenants, and agents of non-sale properties are surveyed to collect similar data. Disclosure of this information is not required by law and therefore is often difficult to obtain. The return rate of mail surveys varies and the data can be incomplete. Telephone interviews are dependent upon obtaining a valid number for a knowledgeable party and the opportunity to contact them. Due to the highly competitive nature of this specialty, information of a confidential nature is very difficult to obtain. As a supplement, lease information is gathered from Costar and other websites.

The valuation model includes the following steps:

- 1. The program multiplies the property's net rentable area by the market rent to derive potential gross income (PGI).
- 2. The program subtracts allowances for vacancy and operating expenses to derive net operating income (NOI).
- 3. The program capitalizes NOI (divides it by the overall rate) to produce the value estimate.

Natio	National/Regional CAP Rates for QSR/Fast Casual and Casual Dining Restaurants						
Restaurant Type	2015	2016	% Change	Change Basis Points*	Remarks		
QSR	5.65%	5.45%	-3.54%	-(20)	All Corporate QSR, The Boulder Group (2Q) 2016		
QSR	6.15%	5.65%	-8.13%	-(50)	Calkain Research Cap Rate Reports, (Q4) 2016.		
QSR	5.90%	5.80%	-1.69%	-(10)	The Boulder Group, Single Tenant Net Lease, (2Q) 2016 (National Rate)		
QSR	5.90%	5.64%	-4.41%	-(26)	Net Lease Advisor, Average CAP rates 2017 (Q1)		
Fast Casual	5.27%	5.00%	-5.12%	-(27)	Net Lease Advisor, Average Cap rates 2017 (Q1)		
All Restaurant Types	5.91%	5.69%	-3.72%	-(22)	Restaurant Research-Marcus & Millichap (3Q) 2016		
QSR	5.80%	5.42%	-6.55%	-(38)	Summer 2016 Cassidy/Turley Single Tenant Net Lease Investment Overview		
Restaurant	6.69%	6.25%	-6.58%	-(44)	Net Lease Advisor, Average Cap Rates 2017 (Q1)		
Casual Dining		5.75%			The Boulder Group, Net Lease Casual Dining Market Report 2016 (Q1)		

In order to calibrate a credible income model, it is necessary to consider data from recognized published sources to assist in developing capitalization rates. The following table recaps the capitalization rates as reported by these publications.

The above table demonstrates ranges of capitalization rates and trends that are compiled with information that is collected on a national or broad regional scale. This information is reconciled with data specific to the real estate market of restaurant properties to develop the income model. The overall quick service restaurant and fast casual restaurant capitalization rates have declined approximately 28.5 basis points over the past year and for all restaurant classifications the drop is approximately 29.6 basis points. Nationally, Marcus & Millichap, Retail Research and Net-Leased Outlook reported that average cap rates were in the high 5 percent range in the last year, though first year returns vary depending on the tenant. The Boulder Group reported that franchise CAP rates are at 5.75%, a drop of 10 basis points from 2015 while corporate rates were at 5.45% down from 5.65% last year. Chick-fil-A corporate ground leases were lowered to 4.0% down over 25 basis points from the prior year. Conversely, McDonald's ground leases increased from 3.95% to 4.10%. The factors in the capitalization rates were whether the restaurant was corporate owned or a franchisee owned store; corporate owned restaurants commanded lower cap rates, and in some cases as much as 35 basis points less, per Calkain Company Research.

2017 Year End Metrics							
	QSR	Fast Casual	Casual Dining				
Vacancy Rate	\leftrightarrow	\leftrightarrow	\leftrightarrow				
vacancy hate	(stable)	(stable)	(stable)				
Rental Rate	7	7	7				
Relital Rate	(slight increase)	(slight increase)	(slight increase)				
Conitalization Data	И	Ц	Ц				
Capitalization Rate	(slight decrease)	(slight decrease)	(slight decrease)				
Improved Property	7	7	7				
Values	(slight increase)	(slight increase)	(slight increase)				
Land Maluas	1	7	7				
Land Values	(increase)	(slight increase)	(slight increase)				

Rental rates, vacancy levels and operating expenses are derived by reconciling all of the information collected through the sales verification process, completed surveys, publications, and interviews with tenants, owners, and brokers and the appraiser's independent market research. Quality, effective year, condition, and location are variables considered in the application of the income model to the parcels in the population.

Income approach calibration

The models were calibrated after setting economic base rents, vacancy rates, expenses, and capitalization rates by using adjustments based on size, effective age, and quality of construction as recorded in the Assessor's records. When the value of the property by the income approach was less than the land value, a minimal \$1,000 value was allocated to the improvements. The following table outlines specific income parameters:

PROPERTY TYPE	TYPICAL RENT RANGE	VACANCY	EXPENSE RATE	CAP RANGE
Quick Service Restaurant/Fast Casual	\$22.00 to \$40.00	3% to 7%	8%	5.50% to 8.00%
Casual Dining	\$18.00 to \$32.00	5% to 7%	8% to 10%	6.00% to 8.00%
Metrics* *Change from Prior Year	Slight Increase	Stable to Slight Decrease	Stable	Slight Decrease

Reconciliation

All parcels were individually reviewed for correctness of the model application before final value selection. All of the factors used to establish value by the model were subject to adjustment. Under no circumstances were business enterprise or personal property values included in the Assessor's appraisals. Every effort was made, through the use of market rent, to eliminate any possibility of value estimates that included anything but the value of the real estate. The market sales approach is considered the most reliable indicator of value when comparable sales were available, however, the income approach was applied to most parcels in order to better equalize comparable properties. Whenever possible, market rents, expenses, and cap rates were ascertained from sales, and along with data from surveys and publications these parameters were applied to the income model. An administrative review of the selected values was made by Ruth Peterson, Senior Appraiser for quality purposes.

Model Validation

Total Value Conclusions, Recommendations and Validation:

Appraiser judgment prevails in all decisions regarding individual parcel valuation. A value is selected based on general and specific data pertaining to the parcel, the neighborhood, and the market. The Appraiser determines which available value estimate is appropriate and may adjust for particular characteristics and conditions as they occur in the valuation area.

The income approach to value was considered on all of the Quick Service/Fast Casual Restaurants and the Casual Dining Restaurants and is the most reliable approach for these specialty properties.

The total assessed value for the 2016 assessment year for Area 413 was \$448,619,500. The total recommended assessed value for the 2017 assessment year is \$485,554,800.

Both land and improvement values increased over prior year. Land values increased by a 9.19% while improvement values rose by 5.98%. The application of these recommended values for the 2017 assessment year results in a total change from the 2016 assessments of a plus 8.23% increase.

	Land	Improvements	Total
2016 Value	\$315,262,400	\$133,357,100	\$448,619,500
2017 Value	\$344,224,600	\$141,330,200	\$485,554,800
Amount Change	+\$28,962,200	+\$7,973,100	+\$36,935,300
Percent Change	+9.19%	+5.98%	+8.23 %

The QSR and Fast Casual Dining restaurant market has seen an increase in new construction; including two McDonald restaurants and the second Chick-fil-A in King County. The QSR, Fast Casual and Casual dining market has also experienced an upward trend in total sales over the past year; eleven sales were utilized for the 2016 valuation while thirteen are included in the 2017 report. Lowering of the CAP rate has trended the total property values upward, supporting the Assessors increase in total property values of 8.23%.

Client and Intended Use of the Appraisal:

This mass appraisal report is intended for use only by the King County Assessor and other agencies or departments administering or confirming ad valorem property taxes. Use of this report by others is not intended by the appraiser. The use of this appraisal, analyses and conclusions is limited to the administration of ad valorem property taxes in accordance with Washington State law. As such it is written in concise form to minimize paperwork. The assessor intends that this report conform to the Uniform Standards of Professional Appraisal Practice (USPAP) requirements for a mass appraisal report as stated in USPAP SR 6-8. To fully understand this report the reader may need to refer to the Assessor's Property Record Files, Assessors Real Property Data Base, separate studies, Assessor's Procedures, Assessor's field maps, Revalue Plan and the statutes.

The purpose of this report is to explain and document the methods, data and analysis used in the revaluation of King County. King County is on a six year physical inspection cycle with annual statistical updates. The revaluation plan is approved by Washington State Department of Revenue. The Revaluation Plan is subject to their periodic review.

Definition and date of value estimate:

Market Value

The basis of all assessments is the true and fair value of property. True and fair value means market value (Spokane etc. R. Company v. Spokane County, 75 Wash. 72 (1913); Mason County Overtaxed, Inc. v. Mason County, 62 Wn. 2d (1963); AGO 57-58, No. 2, 1/8/57; AGO 65-66, No. 65, 12/31/65). The true and fair value of a property in money for property tax valuation purposes is its "market value" or amount of money a buyer willing but not obligated to buy would pay for it to a seller willing but not obligated to sell. In arriving at a determination of such value, the assessing officer can consider only those factors which can within reason be said to affect the price in negotiations between a willing purchaser and a willing seller, and he must consider all of such factors. (AGO 65,66, No. 65, 12/31/65)

Retrospective market values are reported herein because the date of the report is subsequent to the effective date of valuation. The analysis reflects market conditions that existed on the effective date of appraisal.

Highest and Best Use

RCW 84.40.030 All property shall be valued at one hundred percent of its true and fair value in money and assessed on the same basis unless specifically provided otherwise by law.

An assessment may not be determined by a method that assumes a land usage or highest and best use not permitted, for that property being appraised, under existing zoning or land use planning ordinances or statutes or other government restrictions. **WAC 458-07-030 (3) True and fair value -- Highest and best use.** Unless specifically provided otherwise by statute, all property shall be valued on the basis of its highest and best use for assessment purposes. Highest and best use is the most profitable, likely use to which a property can be put. It is the use which will yield the highest return on the owner's investment. Any reasonable use to which the property may be put may be taken into consideration and if it is peculiarly adapted to some particular use, that fact may be taken into consideration. Uses that are within the realm of possibility, but not reasonably probable of occurrence, shall not be considered in valuing property at its highest and best use.

If a property is particularly adapted to some particular use this fact may be taken into consideration in estimating the highest and best use. (Sammish Gun Club v. Skagit County, 118 Wash. 578 (1922)) The present use of the property may constitute its highest and best use. The appraiser shall, however, consider the uses to which similar property similarly located is being put. (Finch v. Grays Harbor County, 121 Wash. 486 (1922)) The fact that the owner of the property chooses to use it for less productive purposes than similar land is being used shall be ignored in the highest and best use estimate. (Sammish Gun Club v. Skagit County, 118 Wash. 578 (1922))

Where land has been classified or zoned as to its use, the county assessor may consider this fact, but he shall not be bound to such zoning in exercising his judgment as to the highest and best use of the property. (AGO 63-64, No. 107, 6/6/64)

Date of Value Estimate

All property now existing, or that is hereafter created or brought into this state, shall be subject to assessment and taxation for state, county, and other taxing district purposes, upon equalized valuations thereof, fixed with reference thereto on the first day of January at twelve o'clock meridian in each year, excepting such as is exempted from taxation by law. [1961 c 15 §84.36.005]

The county assessor is authorized to place any property that is increased in value due to construction or alteration for which a building permit was issued, or should have been issued, under chapter 19.27, 19.27A, or 19.28 RCW or other laws providing for building permits on the assessment rolls for the purposes of tax levy up to August 31st of each year. The assessed valuation of the property shall be considered as of July 31st of that year. [1989 c 246 § 4]

Reference should be made to the property card or computer file as to when each property was valued. Sales consummating before and after the appraisal date may be used and are analyzed as to their indication of value at the date of valuation. If market conditions have changed then the appraisal will state a logical cutoff date after which no market date is used as an indicator of value.

Property rights appraised:

Fee Simple

Wash Constitution Article 7 § 1 Taxation: All taxes shall be uniform upon the same class of property within the territorial limits of the authority levying the tax and shall be levied and collected for public purposes only. The word "property" as used herein shall mean and include everything, whether tangible or intangible, subject to ownership. All real estate shall constitute one class.

Trimble v. Seattle, 231 U.S. 683, 689, 58 L. Ed. 435, 34 S. Ct. 218 (1914) "the entire *[fee] estate is to be assessed and taxed as a unit"*

Folsom v. Spokane County, 111 Wn. 2d 256 (1988) "the ultimate appraisal should endeavor to arrive at the fair market value of the property as if it were an unencumbered fee"

The definition of fee simple estate as taken from The Third Edition of The Dictionary of Real Estate Appraisal, published by the Appraisal Institute. "Absolute ownership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, eminent domain, police power, and escheat."

Assumptions and Limiting Conditions:

- 1. No opinion as to title is rendered. Data on ownership and legal description were obtained from public records. Title is assumed to be marketable and free and clear of all liens and encumbrances, easements and restrictions unless shown on maps or property record files. The property is appraised assuming it to be under responsible ownership and competent management and available for its highest and best use.
- 2. No engineering survey has been made by the appraiser. Except as specifically stated, data relative to size and area were taken from sources considered reliable, and no encroachment of real property improvements is assumed to exist.
- 3. No responsibility for hidden defects or conformity to specific governmental requirements, such as fire, building and safety, earthquake, or occupancy codes, can be assumed without provision of specific professional or governmental inspections.
- 4. Rental areas herein discussed have been calculated in accord with generally accepted industry standards.
- 5. The projections included in this report are utilized to assist in the valuation process and are based on current market conditions and anticipated short term supply demand factors. Therefore, the projections are subject to changes in future conditions that cannot be accurately predicted by the appraiser and could affect the future income or value projections.
- 6. The property is assumed uncontaminated unless the owner comes forward to the Assessor and provides other information.

- 7. The appraiser is not qualified to detect the existence of potentially hazardous material which may or may not be present on or near the property. The existence of such substances may have an effect on the value of the property. No consideration has been given in this analysis to any potential diminution in value should such hazardous materials be found (unless specifically noted). We urge the taxpayer to retain an expert in the field and submit data affecting value to the assessor.
- 8. No opinion is intended to be expressed for legal matters or that would require specialized investigation or knowledge beyond that ordinarily employed by real estate appraisers, although such matters may be discussed in the report.
- 9. Maps, plats and exhibits included herein are for illustration only, as an aid in visualizing matters discussed within the report. They should not be considered as surveys or relied upon for any other purpose.
- 10. The appraisal is the valuation of the fee simple interest. Unless shown on the Assessor's parcel maps, easements adversely affecting property value were not considered.
- 11. An attempt to segregate personal property from the real estate in this appraisal has been made.
- 12. Items which are considered to be "typical finish" and generally included in a real property transfer, but are legally considered leasehold improvements are included in the valuation unless otherwise noted.
- 13. The movable equipment and/or fixtures have not been appraised as part of the real estate. The identifiable permanently fixed equipment has been appraised in accordance with RCW 84.04.090 and WAC 458-12-010.
- 14. I have considered the effect of value of those anticipated public and private improvements of which I have common knowledge. I can make no special effort to contact the various jurisdictions to determine the extent of their public improvements.
- 15. Exterior inspections were made of all properties in the physical inspection areas (outlined in the body of the report) however; due to lack of access and time few received interior inspections.

Scope of Work Performed:

Research and analyses performed are identified in the body of the revaluation report. The assessor has no access to title reports and other documents. Because of legal limitations we did not research such items as easements, restrictions, encumbrances, leases, reservations, covenants, contracts, declarations and special assessments. Disclosure of interior home features and, actual income and expenses by property owners is not a requirement by law therefore attempts to obtain and analyze this information are not always successful. The mass appraisal performed must be completed in the time limits indicated in the Revaluation Plan and as budgeted. The scope of work performed and disclosure of research and analyses not performed are identified throughout the body of the report.

CERTIFICATION:

I certify that, to the best of my knowledge and belief:

- The statements of fact contained in this report are true and correct
- The report analyses, opinions, and conclusions are limited only by the reported assumptions and limiting conditions and are my personal, impartial, and unbiased professional analyses, opinions, and conclusions.
- I have no present or prospective interest in the property that is the subject of this report and no personal interest with respect to the parties involved.
- I have no bias with respect to the property that is the subject of this report or to the parties involved.
- My engagement in this assignment was not contingent upon developing or reporting predetermined results.
- My compensation for completing this assignment is not contingent upon the development or reporting of predetermined value or direction in value that favors the cause of the client, the amount of the value opinion, the attainment of a stipulated result, or the occurrence of a subsequent event directly related to the intended use of this appraisal.
- My analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the Uniform Standards of Professional Appraisal Practice.
- The area(s) physically inspected for purposes of this revaluation are outlined in the body of this report.
- The individuals listed below were part of the "appraisal team" and provided significant real property appraisal assistance to the person signing this certification. Any services regarding the subject area performed by the appraiser within the prior three years, as an appraiser or in any other capacity is listed adjacent their name.
- No significant real property assistance as determined by the undersigned. All services as may be variously defined significant or otherwise, and performed by duly authorized and qualified King County Assessment staff employed in the areas of Public Information, Accounting/Abstract, Commercial, Residential, Information Services, Personal Property, Accounting/Mapping, Accounting/Support, Accounting/Appeals, Chief Appraiser, Accounting/Exemptions, Accounting/Levy Administration, who may have involvement in physical inspection, revalue, appeal response preparation, appeal hearing appearance, data collection, sale verification, new construction evaluation, and any other service which may be required from time to time, is made part of each real property parcel as a matter of public record and this certification by reference.

• Any services regarding the subject area performed by me within the prior three years, as an appraiser or in any other capacity is listed below: Any and all activities required under the Certificate of Appointment dated 24 April 2004 under sworn oath appointing the below signed appraiser to the position of true and lawful deputy in the Office of the King County Assessor, and authorized by the State of Washington, Department of Revenue under a Certificate of Accreditation. To Wit: all duties, responsibilities, and services associated with the position description of Commercial Appraiser I in the management and valuation of Commercial Area 40. Such duties, responsibilities and services include, but are not limited to physical inspection, sale verification, new construction evaluation, and any other service which may be required from time to time and to be determined significant or otherwise during the fulfillment of public record and this certification by reference.

Area Quick Service Restaurants Ratio Study Report

PRE-REVALUE RATIO ANALYSIS

Pre-revalue ratio analysis compares sales from 2014 through 2016 in relation to the previous assessed value as of 1/1/2016.

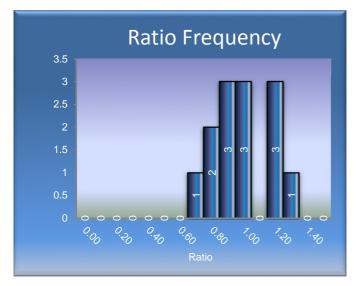
PRE-REVALUE RATIO SAMPLE STATISTICS	
Sample size (n)	13
Mean Assessed Value	\$1,368,400
Mean Adj. Sales Price	\$1,569,700
Standard Deviation AV	\$729,003
Standard Deviation SP	\$1,056,499
ASSESSMENT LEVEL	
Arithmetic Mean Ratio	0.950
Median Ratio	0.984
Weighted Mean Ratio	0.872
UNIFORMITY	
Lowest ratio	0.6916
Highest ratio:	1.2309
Coefficient of Dispersion	15.36%
Standard Deviation	0.1823
Coefficient of Variation	19.19%
Price Related Differential (PRD)	1.09

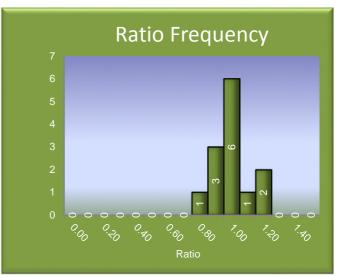
POST-REVALUE RATIO ANALYSIS

Post revalue ratio analysis compares sales from 2014 through 2016 and reflects the assessment level after the property has been revalued to 1/1/2017

POST REVALUE RATIO SAMPLE STATISTICS

Sample size (n)	13
Mean Assessed Value	\$1,430,400
Mean Sales Price	\$1,569,700
Standard Deviation 4AV	\$865,636
Standard Deviation SP	\$1,056,499
ASSESSMENT LEVEL	
Arithmetic Mean Ratio	0.952
Median Ratio	0.937
Weighted Mean Ratio	0.911
UNIFORMITY	
Lowest ratio	0.7801
Highest ratio:	1.1485
Coefficient of Dispersion	8.91%
Standard Deviation	0.1081
Coefficient of Variation	11.35%
Price Related Differential (PRD)	1.04





								SP /			Par.	Ver.	
Area	Nbhd	Major	Minor	Total NRA	E #	Sale Price	Sale Date	NRA	Property Name	Zone	Ct.	Code	Remarks
413	020	250060	0701	2,112	2665183	\$485,000	04/16/14	\$229.64	Churchs Chicken	H-C	1	Y	
413	020	536720	1395	3,794	2699194	\$1,400,000	11/03/14	\$369.00	ARBY'S	IG2 U/85	1	Y	
413	020	082104	9229	2,040	2754528	\$700,000	09/03/15	\$343.14	CHURCHE'S CHICKEN	CC-F	1	Y	
413	020	712930	4550	2,270	2776155	\$1,050,000	01/15/16	\$462.56	KENTUCKY FRIED CHICKEN	NC2-40	2	Y	
413	020	797320	2845	2,239	2841807	\$1,038,000	12/19/16	\$463.60	DAIRY QUEEN	CBSO	1	Y	
413	040	322305	9087	3,441	2683630	\$1,825,000	08/04/14	\$530.37	ARBYS RESTAURANT	CA	1	Y	
413	040	292305	9125	4,365	2719909	\$3,287,500	03/03/15	\$753.15	MCDONALDS QSR	CA	1	Y	
413	040	362205	9070	3,292	2717402	\$2,550,000	03/09/15	\$774.61	WENDY'S	MC	1	Y	
413	040	030150	0290	3,330	2808685	\$950,000	06/22/16	\$285.29	BURGER KING RESTAURANT	C3	1	Y	
413	040	252006	9133	3,334	2842443	\$770,000	12/27/16	\$230.95	HERFY'S	HCB	1	Y	
413	050	873217	0050	3,840	2705224	\$600,000	12/10/14	\$156.25	GODFATHER'S PIZZA	BN	1	Y	
413	050	202205	9080	7,525	2837437	\$3,750,000	12/02/16	\$498.34	RED ROBIN RESTAURANT (see Min	CC-MU	2	Y	
413	050	282304	9093	4,504	2847758	\$2,000,000	01/25/17	\$444.05	DENNYS RESTAURANT	CB-C	1	Y	

											Par.	Ver.	
Area	Nbhd	Major	Minor	Total NRA	E #	Sale Price	Sale Date	SP / NRA	Property Name	Zone	Ct.	Code	Remarks
413	010	179450	0105	1,135	2673341	\$2,125,000	06/04/14	\$1,872.25	PIZZA HUT	NC2P-40	1	46	Non-representative sale
413	030	272505	9209	0	2758268	\$12,000	09/09/15	\$0.00	PARKING FOR MCDONALDS (Minor	BR-CR	1		Easement or right-of-way
413	030	390010	1330	3,236	2777768	\$3,200,000	01/25/16	\$988.88	WENDYS	CBD 7	2	34	Change of Use - Land Sale
413	030	927070	0005	1,860	2804191	\$1,650,000	06/14/16	\$887.10	KENTUCKY FRIED CHICKEN	RVBD	1	66	Condemnation/eminent domain
413	040	000080	0031	3,300	2728950	\$600,000	04/22/15	\$181.82	DAIRY QUEEN RESTAURANT	C3	1	33	Lease or lease-hold
413	040	272206	9096	2,515	2760779	\$788,666	10/07/15	\$313.58	FOUR CORNER SQUARE - DAIRY Q	СВ	1	33	Lease or lease-hold
413	040	292205	9337	3,580	2663591	\$397,000	04/04/14	\$110.89	KFC - FAST FOOD	CC	1	51	Related party, friend, or neighbor
413	040	312305	9167	2,889	2666953	\$1,192,000	05/07/14	\$412.60	STARBUCK'S	GC	1	34	Change of Use - New Starbucks
413	040	322305	9104	2,200	2797932	\$625,000	05/24/16	\$284.09	SKIPPERS SEA FOOD	CA	1	34	Change of Use - Land Sale
413	040	322305	9119	4,133	2737395	\$1,350,000	06/15/15	\$326.64	FORMER MCDONALDS RESTAURA	CA	1	18	Quit claim deed
413	040	382940	0010	2,764	2719223	\$1,975,000	03/19/15	\$714.54	KENT CORNER QSR CONDO	CC-MU	1	36	Plottage
413	040	382940	0020	2,764	2719217	\$962,600	03/19/15	\$348.26	KENT CORNER QSR CONDO	CC-MU	1	36	Plottage
413	040	722780	1025	4,860	2669517	\$1,330,000	05/22/14	\$273.66	SUBWAY & PIZZA HUT	CV	1	26	Improvements Changed
413	050	330070	0955	1,876	2651340	\$925,000	01/27/14	\$493.07	PIZZA HUT DELIVERY CTR	NC3P-40	1	8	Questionable per appraisal
413	050	644820	0015	9,929	2714988	\$6,750,000	02/17/15	\$679.83	Azteca	OV5	1	46	Non-representative sale

Major	Minor	PropName	SitusAddress
80	2	WENDY'S HAMBURGERS	302 15TH ST NE
80	16	MCDONALDS	1531 AUBURN WAY N
80	23	JACK-IN-THE-BOX	340 15TH ST NE
80	31	DAIRY QUEEN RESTAURANT	220 15TH ST NE
80	32	TACO TIME	99 14TH ST NW
80	33	TACO BELL	501 15TH ST NE
80	41	Arby's Restaurant	140 15TH ST NE
580	41	WENDY'S	16200 WEST VALLEY HWY
30150	290	BURGER KING RESTAURANT	1520 OUTLET COLLECTION WAY SW
30150	315	McDONALDS FAST FOOD	1304 OUTLET COLLECTION WAY SW
32305	9097	MCDONALDS	4411 NE SUNSET BLVD
52205	9254	JACK IN THE BOX	20746 108TH AVE SE
102305	9132	TACO TIME & STARBUCKS	4114 NE 4TH ST
122204	9001	MCDONALDS	8320 S 212TH ST
125360		BURGER KING RESTAURANT	110 SW 41ST ST
152305		DAIRY QUEEN	4701 NE 4TH ST
152305		HILLCREST SQUARE - CARL'S JR	4525 NE 4TH ST
161250	305	WENDY'S HAMBURGERS	505 E SMITH ST
162206		TACO TIME	23315 MAPLE VALLEY-BLACK DIAMON RD SE
162206	9171	MC DONALDS	23225 MAPLE VALLEY-BLACK DIAMON RD SE
162206	9187	KFC/TACO BELL	23848 225TH WAY SE
172205	9016	JACK IN THE BOX	23911 104TH AVE SE
172305		BURGER KING (SEE MI #9155)	311 SUNSET BLVD N
172305	9155	BURGER KING (Econ Unit 9093)	311 SUNSET BLVD N
182105	9197	MCDONALDS	702 AUBURN WAY S
182205	9356	BURGER KING	22442 84TH AVE S
182305		TACO TIME	200 RAINIER AVE S
182305		WENDY'S	230 RAINIER AVE S
182305		JACK IN THE BOX	479 RAINIER AVE S
182305		MCDONALDS (see Minor 9234)	73 RAINIER AVE S
182305		MCDONALDS PARKING (Imps on Minor 9227	
182305		KFC/A&W	604 RAINIER AVE S
192105		TACO BELL	710 AUBURN WAY S
192305		POPEYES RESTAURANT	105 SW 7TH ST
202205		DAIRY QUEEN	25206 104TH AVE SE
202205		BURGER KING	25240 104TH AVE SE
216152		Starbucks & Retail	No Situs Address
242006		JACK IN THE BOX	311 GRIFFIN AVE
252006		MCDONALDS	110 ROOSEVELT AVE E
252006			865 WATSON ST N
252006		HERFY'S (Vacant Building)	348 ROOSEVELT AVE
252205		Vacant Building	17440 SE 272ND ST
252304		JACK IN THE BOX	16400 WEST VALLEY HWY
252304		TACO BELL	16350 WEST VALLEY HWY
257840		STARBUCKS HARVEY ROAD	1420 HARVEY RD
272206	9096	FOUR CORNER SQUARE - DAIRY QUEEN	23924 SE KENT-KANGLEY RD

272206	9160	McDonald's Restaurant	26924 MAPLE VALLEY-BLACK DIAMON RD SE
282405		MCDONALDS RESTAURANT	13049 NEWCASTLE WAY
292205	9106	TACO TIME	25649 104TH AVE SE
292205	9267	MCDONALDS	10125 SE 256TH ST
292205	9337	KFC - FAST FOOD	10414 SE 260TH ST
292305		MCDONALDS QSR	10715 SE 174TH ST
302105	9096	MCDONALD'S	3920 A ST SE
312305	9166	Jack In The Box	8829 S 180TH ST
312305	9167	STARBUCK'S	8819 S 180TH ST
322305	9054	VACANT BUILDING	17816 108TH AVE SE
322305	9087	ARBYS RESTAURANT	17832 108TH AVE SE
322305	9090	DAIRY QUEEN	17824 108TH AVE SE
322305	9104	SKIPPERS SEA FOOD	17808 108TH AVE SE
322305	9119	MCDONALDS (DARK)	17630 108TH AVE SE
322305	9299	KENTUCKY FRIED CHICKEN	10433 SE CARR RD
322305	9330	TACO BELL	17809 108TH AVE SE
333990	570	KENTUCKY FRIED CHICKEN	1010 AUBURN WAY N
334330	1143	MCDONALDS	1705 NE 44TH ST
343050	10	TACO TIME	6820 S 180TH ST
362205	9029	JACK IN THE BOX	16757 SE 272ND ST
362205	9040	TACO TIME	17211 SE 272ND ST
362205	9070	WENDY'S	16703 SE 272ND ST
362205	9142	TACO BELL/KFC	17239 SE 272ND ST
362205	9176	MCDONALDS	17431 SE 272ND ST
382940	0	KENT CORNER QSR CONDO	No Situs Address
382940	10	KENT CORNER QSR CONDO	10210 SE 240TH ST
382940	20	KENT CORNER QSR CONDO	No Situs Address
392140	5	STARBUCKS	1436 AUBURN WAY S
516970	92	STARBUCKS COFFEE RENTON HIGHLAND (SU	4637 NE SUNSET BLVD
537920	282	MCDONALDS	16501 SOUTHCENTER PKWY
543620	700	TACO TIME	1302 E MEEKER ST
543620	702	BURGER KING PARKING LOT(Imps on Minor	1242 W MEEKER ST
543620	721	Burger King (see Minor 0702)	1240 W MEEKER ST
543620		MCDONALDS	1220 W MEEKER ST
722780	1025	SUBWAY & PIZZA HUT	No Situs Address
722790	96	JACK-IN-THE-BOX	2813 NE SUNSET BLVD
733140	650	BURGER KING	320 AUBURN WAY S
733140	665	PARKING LOT FOR BURGER KING	320 AUBURN WAY S
885600	2070	JACK IN THE BOX	402 SEATTLE BLVD S
885600	2270	DAIRY QUEEN	425 ELLINGSON RD
915010	80	BASKIN-ROBBINS	918 AUBURN WAY S
915010	100	DAIRY QUEEN	902 AUBURN WAY S
917960	1505	JACK IN THE BOX	221 CENTRAL AVE N
928615	30	Arby's Restaurant	6610 S 211TH PL