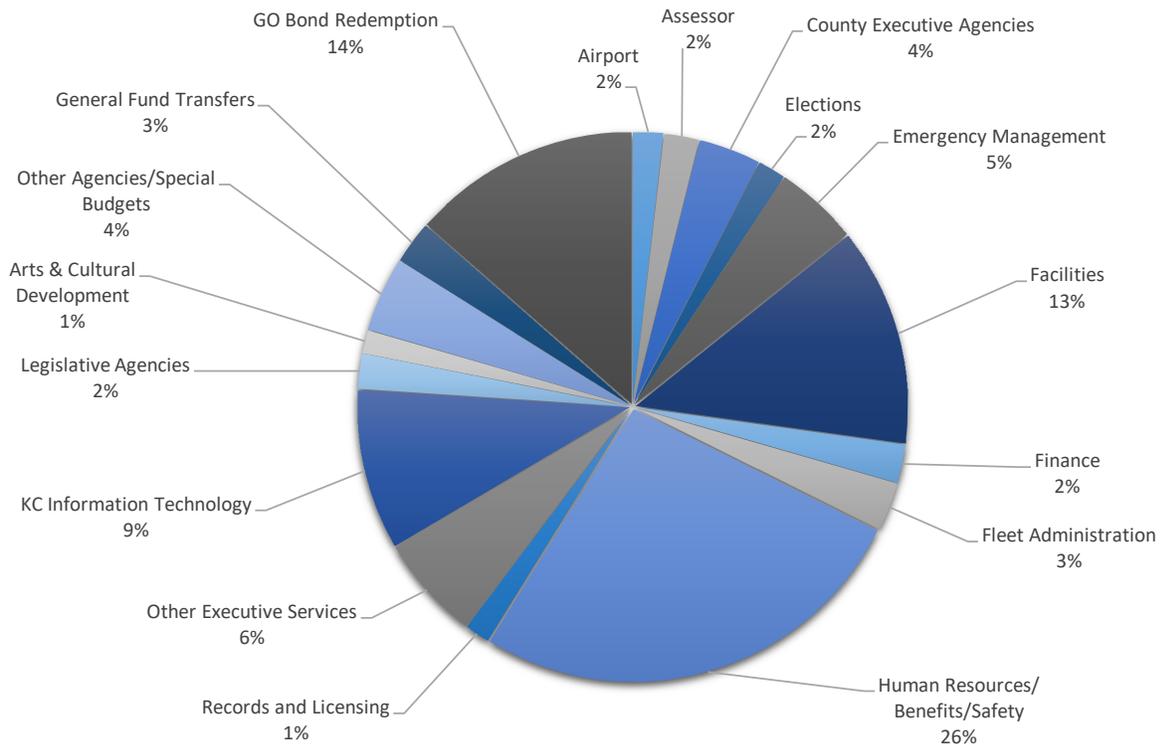
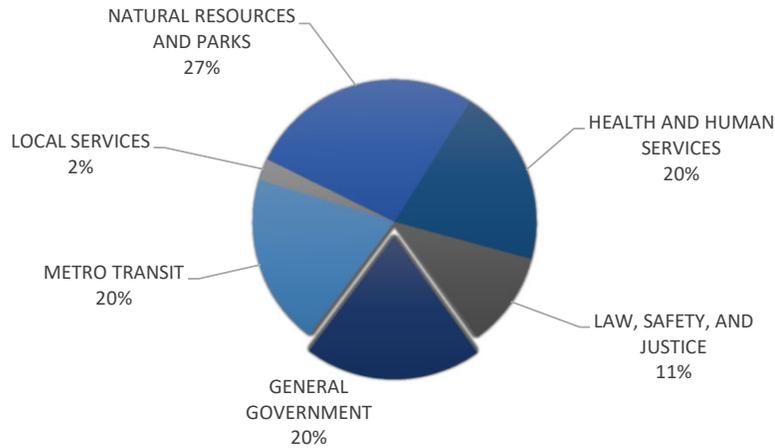


GENERAL GOVERNMENT

General Government \$3.2 Billion



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Human Resources/Benefits/Safety: Human Resource Management, Safety & Claims Management, Employee Benefits, Employee Deferred Compensation Administration

County Executive Offices: County Executive, Office of the Executive, Office of Labor Relations, Office of Equity and Social Justice, Office of Performance, Strategy and Budget, Office of Economic Opportunity & Creative Economy, Climate Office

Legislative Agencies: County Council, Council Administrator, Board of Appeals, County Auditor, Districting Committee, Ombuds/Tax Advisor, Hearing Examiner, King County Television, Office of Law Enforcement Oversight

Other Agencies/Special Budgets: Boundary Review Board, Building 4Equity Advance, Memberships and Dues, Government Relations, State Auditor, Jobs and Housing Program, Internal Support, External Support, Office of Economic & Financial Analysis, Tourism, Non-Departmental Grants

KC Information Technology: KCIT Services, Cable Communications, I-NET Operations, Radio Communications, County GIS

Emergency Management: Office of Emergency Management, Enhanced-911, Puget Sound Emergency Radio Network

Other Executive Services: Executive Administration, Regional Animal Services, Office of Risk Management, Business Resource Center, Office of Inquest, DES Technology Fund

Fleet Administration: Fleet Motor Pool, Fleet Management Equipment, Fleet Wastewater Equipment Repair & Replacement

Due to rounding, figures in pie chart may not add to 100%.

INTRODUCTION

The General Government program area comprises the major administrative and central support services for King County government. There are a wide variety of agencies represented in this program area. These agencies can be divided into four main categories:

- The offices of elected officials: the King County Council, the King County Executive, the Assessor and the Director of Elections.
- Central service agencies that provide a service to other County agencies.
- Direct public service agencies such as the Airport, Records and Licensing Services, and Regional Animal Services of King County.
- Miscellaneous administrative agencies.

Approximately 70 percent of General Government agency budgets are funded by internal service charges and flow through internal service funds. Internal service funds provide services primarily to other County agencies and recover the cost of services provided by billing those agencies. The remaining 30 percent is budgeted in the General Fund, special revenue, and enterprise funds.

DEPARTMENT OF ASSESSMENTS

MISSION AND VISION

Mission: Setting values. Serving the community. Promoting fairness and equity.

Vision: Pursuing excellence and innovation.

OVERVIEW

The Department of Assessment (DOA) is led by an independently elected Assessor who oversees a staff of more than 200 organized into five operational divisions. The Department's primary goal is to work collaboratively with all partners to produce property assessments that are fair, accurate, uniform, equitable, and understandable. DOA performs this work within a workplace culture of mutual respect, inclusion, and belonging.

The Department provides five core products to its customers – the property tax roll; property values; property valuation notices; appeal responses; and property tax exemption services. The Department has identified the following primary customers for these products: King County Treasury taxing districts in King County including school districts, cities, fire, and hospital districts; the State of Washington; property owners; the King County Board of Equalization; the State Board of Tax Appeals; the real estate industry; the State Department of Revenue; appeal and exemption applicants; and business owners.

DOA's ultimate product, the property tax roll, provides property tax revenue for 163 taxing districts, including revenue equal to 59 percent of the net revenue to the General Fund, which supports vital services for the citizens of King County. In addition, DOA is responsible for managing the various property tax exemption and deferral programs, the popularity of which has grown dramatically.

**2023-2024 Executive Proposed Operating Budget
ASSESSMENTS (EN_A67000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	61,968,024	3,262,590	210.0	6.0
Base Budget Adjustments	3,415,491	(289,000)	0.0	0.0
Decision Package Adjustments	1,690,611	(82,114)	6.0	(6.0)
2023-2024 Executive Proposed Budget	67,074,126	2,891,476	216.0	0.0
2023-2024 Executive Proposed Ordinance	67,075,000	2,892,000	216.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Mobile Technology Continue DOA's investment in mobile device technology and replace obsolete iPads in accordance with a three-year replacement cycle. The investment will allow field appraisers to take advantage of technology advancements and continue to realize the efficiency gains from DOA's mobility strategy.	125,000	0	0.0	0.0
(AC_003) Staff to Support Senior Exemptions Convert six TLTs to FTEs to provide ongoing support for Senior Exemption applications following State legislative changes that increased the team's workload. Two positions will be reduced from a 40 hour per week schedule to 35 hours per week.	(41,499)	0	6.0	(6.0)
(AC_008) File Digitization Digitize documents in DOA's high-density file system to save space and support LEAN goals by reducing the time required to access essential information. In 2021, the DOA moved from the Administration Building to the King Street Center as part of the County's long-term plan to close the Administration Building. Included in DOA's relocation plan is the digitizing of larger files, as the high-density file system was too expensive to replace and there was no room in the King Street Center to reinstall this critical data system.	110,000	0	0.0	0.0
Technical Adjustments				

**2023-2024 Executive Proposed Operating Budget
ASSESSMENTS (EN_A67000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) DOA GIS and DOA Treasury Services Revenue Adjustment Adjust DOA GIS and DOA Treasury Services revenue to 2023-2024 rates.	0	(82,114)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	76,924	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(258,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(45,200)	0	0.0	0.0
Central Rate Adjustments	1,723,386	0	0.0	0.0
Total Decision Package Adjustments	1,690,611	(82,114)	6.0	(6.0)

DEPARTMENT OF ELECTIONS

MISSION

The Department of Elections conducts fair, open, and accurate elections.

OVERVIEW

As the largest vote-by-mail county in the country, the most important service King County Elections (KCE) provides is ensuring that every single eligible ballot is counted – and counted accurately – in every election. In addition, KCE maintains voter records for the County’s 1.4 million registered voters and conducts elections for 192 jurisdictions in King County. To accomplish this, KCE employs a team of dedicated election administrators who are committed to the vision of being the leader in inclusive elections.

**2023-2024 Executive Proposed Operating Budget
ELECTIONS (EN_A53500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	48,310,264	33,539,197	71.0	0.5
Base Budget Adjustments	588,612	2,163,579	1.0	(0.5)
Decision Package Adjustments	1,858,836	5,521,701	2.0	0.0
2023-2024 Executive Proposed Budget	50,757,712	41,224,477	74.0	0.0
2023-2024 Executive Proposed Ordinance	50,758,000	41,225,000	74.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Printing and Postage Cost Increase funding for printing and postage due to print vendor and USPS rate increases.	2,733,060	2,266,503	0.0	0.0
(DS_003) Public Records Position Add a public records position to manage the large volume of public records requests Elections has received since 2020.	287,803	241,352	1.0	0.0
(DS_004) Communications Manager Add a communications manager to support the increased need for responsive and proactive communications about election mal-, mis-, and dis-information in the wake of the 2020 elections.	376,214	315,125	1.0	0.0
(DS_005) Presidential Election Year Adjustment Increase expenditures to account for one-time expense increases that occur every presidential election year.	1,274,500	1,096,070	0.0	0.0
Administrative Service Changes				
(AC_001) 40-Hour Work Week Convert employees from a 35-hour work week to a 40 hour work week.	442,313	367,411	0.0	0.0
(AC_002) Voter Confirmation Mailings Cost Savings Achieve cost savings by reducing the size of voter registration notifications.	(52,017)	(43,475)	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
ELECTIONS (EN_A53500)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_003) Permitting Division Space Rental Rent office space in the Elections building to the Permitting Division.	0	160,800	0.0	0.0
(AC_004) Office 365 Cost Savings Change STT Office 365 accounts from G5 to F3. Short-term election workers require a less complex account setup compared to FTEs. Security is not compromised, and the cost is reduced.	0	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue adjustment to recognize 80% recovery in the odd year and 86% revenue recovery in the even year. Revenue adjustment to recognize 80% revenue recovery in the odd year and 86% revenue recovery in the even year.	0	1,117,915	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	18,746	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	162,673	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(299,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(22,400)	0	0.0	0.0
Central Rate Adjustments	(3,063,056)	0	0.0	0.0
Total Decision Package Adjustments	1,858,836	5,521,701	2.0	0.0

COUNTY EXECUTIVE

MISSION

The County Executive provides leadership and direction for the operation of the executive branch of county government and for implementation of the King County Strategic Plan, in collaboration with the County's other elected officials.

OVERVIEW

King County is one of America's fastest-growing regions, and the Executive is building partnerships and working with employees to meet the key challenges facing the Northwest—equity and social justice, climate change, and regional mobility.

This budget is designed to further the Executive's vision to create the nation's best-run government. To do this, King County employees are embracing continuous improvement, instituting best management practices, driving innovation, and striving for second-to-none customer service that supports the people of King County.

The 2023-2024 proposed budget for the County Executive includes the following six appropriation units: County Executive; Office of the County Executive; Office of Equity and Social Justice; Office of Performance, Strategy and Budget; Office of Labor Relations; Climate Office; and Office of Economic Opportunity and Creative Economy.

**2023-2024 Executive Proposed Operating Budget
COUNTY EXECUTIVE (EN_A11000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	642,653	0	1.0	0.0
Base Budget Adjustments	53,078	0	0.0	0.0
Decision Package Adjustments	6,762	0	0.0	0.0
2023-2024 Executive Proposed Budget	702,493	0	1.0	0.0
2023-2024 Executive Proposed Ordinance	703,000	0	1.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	6,762	0	0.0	0.0
Total Decision Package Adjustments	6,762	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
OFFICE OF THE EXECUTIVE (EN_A12000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	11,329,732	65,000	24.0	1.0
Base Budget Adjustments	1,291,218	(65,000)	0.0	0.0
Decision Package Adjustments	1,175,091	137,064	(1.0)	1.5
2023-2024 Executive Proposed Budget	13,796,041	137,064	23.0	2.5
2023-2024 Executive Proposed Ordinance	13,797,000	138,000	23.0	2.5

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) Customer Service Line Staffing (CLFR Funded) Provide resources to answer the customer service line. Includes one half-time customer service specialist II and one-time addition of \$21,000 for software. Funded by federal revenue.	137,065	137,064	0.0	0.5
(DS_004) Transfer Climate Staff to Climate Office Appropriation Unit Transfer climate change policy staff positions in the Office of the Executive to the proposed Climate Office. See DS_004 in Climate Office and DNRP Directors Office for corresponding changes.	(237,004)	0	(2.0)	(1.0)
(DS_005) Communications Deputy and Two Communication Specialists Add a communications deputy and two communications specialists. The communications specialists will support digital media and the two new executive offices for climate and economic opportunity/creative economy. One specialist position is funded half by the climate cost share.	831,963	0	1.0	2.0
Administrative Service Changes				
(AC_001) Increase Consulting Resources Increase total ongoing consultant resources for the Executive Office to \$500,000.	375,000	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
OFFICE OF THE EXECUTIVE (EN_A12000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Transfer Funding for Position to the new Economic Opportunity Office	(456,274)	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	40,081	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(6,400)	0	0.0	0.0
Central Rate Adjustments	490,660	0	0.0	0.0
Total Decision Package Adjustments	1,175,091	137,064	(1.0)	1.5

**2023-2024 Executive Proposed Operating Budget
OFFICE OF ECONOMIC OPPORTUNITY AND CREATIVE ECONOMY
(EN_A19000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	0	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	2,209,351	0	3.0	0.0
2023-2024 Executive Proposed Budget	2,209,351	0	3.0	0.0
2023-2024 Executive Proposed Ordinance	2,210,000	0	3.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Office of Economic Opportunity Funds the Office of Economic Opportunity.	1,228,077	0	2.0	0.0
Technical Adjustments				
(TA_001) Director of Creative Economy and Recovery Reallocates FTE for the Director of Creative Economy and Recovery from the Office of Performance Strategy and Budget.	456,274	0	1.0	0.0
(TA_002) Econ. Opportunity Support Reallocate funding to the new Office of Econ. Opportunity from the Membership and Dues appropriation.	500,000	0	0.0	0.0
Central Rate Adjustments	25,000	0	0.0	0.0
Total Decision Package Adjustments	2,209,351	0	3.0	0.0

**2023-2024 Executive Proposed Operating Budget
CLIMATE OFFICE (EN_A14200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	0	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	2,339,913	2,339,908	3.0	0.0
2023-2024 Executive Proposed Budget	2,339,913	2,339,908	3.0	0.0
2023-2024 Executive Proposed Ordinance	2,340,000	2,340,000	3.0	1.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Director of the Climate Office Add a position to be the director of the Climate Office and lead countywide response to climate change.	442,246	0	1.0	0.0
(DS_004) Transfer Climate Cost Share Base Budget Transfer budget for three executive office climate positions and supporting expenditures from the Office of the Executive and the DNRP Director's Office into the Climate Office. See DS_004 in the Office of the Executive and the DNRP Director's Office for corresponding transfers.	1,517,667	2,339,908	2.0	0.0
(DS_006) Transfer for Environmental Code updates Transfer funding from the climate cost share to the Local Services Director's Office to support updates to outdated county codes related to Strategic Climate Action Plan goals and the Clean Water Healthy Habitat Initiative.	380,000	0	0.0	0.0
Total Decision Package Adjustments	2,339,913	2,339,908	3.0	0.0

OFFICE OF EQUITY AND SOCIAL JUSTICE

MISSION

The Office of Equity and Social Justice leads the implementation of the Equity and Social Justice Strategic Plan and serves as the main resource, strategic advisor, and coordinator of key County efforts to advance equity in the organization and community. The office leads and supports the application of equity and social justice, racial equity, the inclusion of immigrant and refugee and other historically disenfranchised populations in County policies, practices, procedures. The office meets these responsibilities through partnering with County departments, agencies, and the community.

OVERVIEW

The Office of Equity and Social Justice (OESJ) was established with the adoption of the 2015-2016 biennial budget. The OESJ led the implementation of the King County Equity and Social Justice Strategic Plan (2016-2022) and is leading the development of an updated plan. The plan provides a roadmap—vision, framework, policy agenda, and internal measures— to advance tangible actions towards a racially-just King County where all people have equitable opportunities to thrive.

King County is becoming pro-equity in all County practices and governance by centering equity in all planning, actions, processes, and decisions. As defined by the 2016-2022 ESJ Strategic Plan, the County invests upstream and where needs are greatest, addressing root causes and equitably allocating public resources. The County also invests in community partnerships to better understand and address equity impacts throughout the region. The County invests in employees to create a highly capable, racially diverse workforce and pro-equity work culture to ensure its ability to effectively serve the residents of this region.

In addition to focusing on six goal areas, the Strategic Plan identifies a Pro-Equity Policy Agenda that supports the execution of pro-equity approaches in child and youth development, economic development and jobs, environment and climate, health and human services, housing, information and technology, the justice system, transportation, and mobility.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF EQUITY AND SOCIAL JUSTICE (EN_A14100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	18,617,172	9,565,000	13.0	3.0
Base Budget Adjustments	(10,057,933)	(9,565,000)	0.0	(3.0)
Decision Package Adjustments	6,301,329	5,623,977	1.0	2.0
2023-2024 Executive Proposed Budget	14,860,568	5,623,977	14.0	2.0
2023-2024 Executive Proposed Ordinance	14,861,000	5,624,000	14.0	2.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Community Engagement Positions Convert a community engagement manager and a program lead to FTEs to provide ongoing support for community co-creation. The work of this team includes developing inclusive and equitable engagement and co-creation approaches, providing policy guidance, and working with King County departments and community on variety of co-creation opportunities including the King County Equity Cabinet, Gathering Collaborative, the disability community, the Coalition Against Hate and Bias, etc.	709,551	0	2.0	0.0
(DS_002) Disability Justice Add a position to support executive departments to advance disability justice in their departments and throughout their work. This proposal would provide focused leadership for the government and with the disability community.	377,172	0	1.0	0.0
(DS_004) OESJ Grants Reappropriation (CLFR Funded) Reappropriate CLFR funding for strategic communications, language access, disability access, digital equity and Coalition Against Hate and Bias work. In most instances, funding is already committed but awardees are unlikely to spend their full award by end of 2022.	5,623,976	5,623,977	0.0	2.0
Administrative Service Changes				

**2023-2024 Executive Proposed Operating Budget
OFFICE OF EQUITY AND SOCIAL JUSTICE (EN_A14100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(AC_003) Anti-racist and Pro-equity Enterprise Systems Strategic Implementation Add an FTE to support the next phases of building an organizational structure, system and culture that effectively centers anti-racism and pro-equity into all facets of King County work.	421,613	0	1.0	0.0
(AC_010) Civil Rights Program Enforcement Functions Transfer Transfer the enforcement functions of the King County Civil rights Program, including ADA enforcement from OESJ to the Department of Human Resources. This transfer will allow for increased focus on both the enforcement and the advocacy elements of the Civil Rights Program work.	(1,041,931)	0	(3.0)	0.0
Technical Adjustments				
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	8,988	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	636	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(85,000)	0	0.0	0.0
Central Rate Adjustments	286,324	0	0.0	0.0
Total Decision Package Adjustments	6,301,329	5,623,977	1.0	2.0

OFFICE OF LABOR RELATIONS

MISSION

To partner with King County’s agencies, unions, and employees through creative problem solving, collaborative negotiations, and employee engagement.

OVERVIEW

On behalf of the County Executive, the Office of Labor Relations (OLR) negotiates approximately 80 labor agreements covering the County’s approximately 12,500 represented employees. OLR staff fulfills its bargaining obligations in close partnership with the County Executive, the County Council, and other separately elected officials, labor partners, agencies, and employees. OLR strives for negotiation outcomes that enable County agencies to utilize their employees effectively and allow the County as a whole to better manage costs and realize efficiencies.

As a critical implementing partner of the County Executive’s Investing in You strategy, OLR works with County agencies and labor unions to bargain a total compensation package that is competitive, sustainable, and equitable. OLR’s work advances the County’s Equity and Social Justice strategic priority through building a total compensation framework that prioritizes a racially diverse, culturally responsive workforce at all levels and equitable learning and growth.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF LABOR RELATIONS (EN_A42100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	6,957,251	0	17.6	1.0
Base Budget Adjustments	850,756	0	0.0	(1.0)
Decision Package Adjustments	(198,852)	0	0.0	0.0
2023-2024 Executive Proposed Budget	7,609,155	0	17.6	0.0
2023-2024 Executive Proposed Ordinance	7,610,000	0	17.6	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(99,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(2,600)	0	0.0	0.0
Central Rate Adjustments	(97,252)	0	0.0	0.0
Total Decision Package Adjustments	(198,852)	0	0.0	0.0

OFFICE OF PERFORMANCE, STRATEGY AND BUDGET

MISSION

The Office of Performance, Strategy and Budget leads and supports innovation and improvement across County government.

OVERVIEW

The Office of Performance, Strategy and Budget (PSB) provides comprehensive and regional planning, management, budgeting, and performance assessment for King County government. PSB's work is guided by equity and social justice principles, as well as best practices in financial stewardship and performance management, which includes enhancing accountability and transparency, and integrating strategic planning, business planning, project management, resource allocation, and continuous improvement into a systematic approach throughout the County. In addition, a number of external drivers—including balancing service delivery and performance against fiscal constraints and a series of Executive initiatives—inform how PSB prioritizes work.

PSB is responsible for many aspects of Executive Dow Constantine's Best-run Government approach to build the most equitable, effective, and efficient way to serve the people of King County. These fall into two broad categories:

- Leading enterprise planning activities to support equitable, transparent, and results-focused government.
- Improving the performance of County government and increasing the value achieved for the resources spent through ongoing performance monitoring.

In addition, PSB leads and supports priority projects, administers the Jobs and Housing Program and several grant programs, and manages the County's American Rescue Plan funding.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF PERFORMANCE STRATEGY AND BUDGET (EN_A14000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	108,174,633	74,090,000	61.7	1.0
Base Budget Adjustments	(79,064,560)	(74,090,000)	0.5	(1.0)
Decision Package Adjustments	41,348,127	40,236,871	3.0	1.0
2023-2024 Executive Proposed Budget	70,458,200	40,236,871	65.2	1.0
2023-2024 Executive Proposed Ordinance	70,459,000	40,237,000	65.2	1.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Reappropriate Funds for PSB CLRF Grants (CLFR Funded) Provide resources to support the continued implementation of CLFR grant projects to community partners and service providers. Provides funding for a total of five positions that are dedicated to this work.	40,236,871	40,236,871	0.0	0.0
(DS_002) Add Project Manager Position the Project Management Team to Support Executive Climate Office, Economic Development, Creative Economy Add a project and program management position within the PSB project management team to provide capacity for climate change, economic development and creative economy projects.	287,803	0	1.0	0.0
(DS_003) Provide Administrative Support for the Grants Team and for the Climate and Economic Opportunity Offices Add one position to support administrative functions for new Executive Department Offices and grants team. Half of the position will be supported by the climate cost share.	138,725	0	1.0	0.0
Administrative Service Changes				

**2023-2024 Executive Proposed Operating Budget
OFFICE OF PERFORMANCE STRATEGY AND BUDGET (EN_A14000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Provide Resources for 2024 Comprehensive Plan Environmental Impact Statement and Public Engagement Provide consulting resources to complete an environmental impact statement for the 2024 comprehensive plan update and public engagement process. A language access grant will provide an additional \$50,000 for public engagement.	450,000	0	0.0	0.0
(AC_002) Provide Ongoing Funding for Ruth Woo Fellowships Provide ongoing resources to fund Ruth Woo fellowship positions in PSB.	196,883	0	0.0	1.0
(AC_003) Provide FTE Authorization for Two Positions Provide FTE authority for two FTE positions without funding. These positions will be filled when salary savings are sufficient to fund them.	0	0	2.0	0.0
Technical Adjustments				
(TA_001) Transfer Creative Economy Position to the Office of Economic Development and Creative Economy Transfer Creative Economy position to the new Office of Economic Development.	(456,274)	0	(1.0)	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI	493	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	7,488	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(354,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(800)	0	0.0	0.0
Central Rate Adjustments	840,938	0	0.0	0.0
Total Decision Package Adjustments	41,348,127	40,236,871	3.0	1.0

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3280 GENERAL TECHNOLOGY CAPITAL, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3280 GENERAL TECHNOLOGY CAPITAL - Other				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1143924	PAO Civil Matter Case Mgmt Sys STANDALONE		\$3,000,000	<p>Scope: Prosecuting Attorney Office (PAO) Civil Matter & Case Management System project will move Matter Management (process managing legal advice for internal customers such as type of legal work, attorneys and time tracking on the case, budgets, and invoices are gathered, tracked, and reported throughout the matter lifecycle) from Word Documents to an effective and efficient SAAS (cloud) solution. Case Management (internal process managing appointments and court dates, storing and organizing documents and discovery, managing client and witness communications, time tracking and billing and invoices) will move from an antiquated system to a modern case management system. Ideally this could be one system but if it is two separate systems that is okay also; the expectation is that this will be an RFP process limited to vendors who are already engaged in county contracts with these services. Replacement and data migration is expected to be completed by December 2024.</p> <p>The project will provide business analysis, requirement identification, vendor selection, contract award, system integration with other pertinent systems, and implementation oversight for the replacement of Legal Files.</p> <p>Functional Scope:</p> <p>The new Civil Matter & Case Management System(s) will provide the following functionalities for the PAO:</p> <ul style="list-style-type: none"> • Streamline case matter and data management. • Provide efficient search functionalities to retrieve records. • Integrate with O365 (Outlook). • Centralize a system that can track all Civil matters and cases by managing and storing records in a user-friendly format. • Have a modern reporting environment, with richer data analytics, shared dashboards, complex searching and improved performance tracking. • Reduce duplicate data and improved data sharing. • Efficient and effective Rate Development and Time Keeping. • Effectively track client advising on a matter. <p>The following activities are within scope of this project:</p> <ul style="list-style-type: none"> • Create and publish a Request for Proposal (RFP) through KCIT contracting for existing technology that is already in the County, documented requirements and workflows, and changes that impact employees. • Evaluate vendor written responses, select, host, and award contract to the top vendor solutions based on quality of demos, proposal, highest match of requirements to solution capabilities, and total cost of ownership. • Identify and migrate data and reports from Legal Files within department's ethical walls requirements. • Oversee system implementation and vendor performance with RFP

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3280 GENERAL TECHNOLOGY CAPITAL, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

				<p>response and Statement of Work (SOW) deliverables.</p> <ul style="list-style-type: none"> • Execution of standard IT delivery activities, which include System Test, User Acceptance Testing, Maintenance and Support planning. <p>Out of Scope</p> <p>The following activities are explicitly outside of the scope of this project, and will not be performed as part of the work plan for this initiative:</p> <ul style="list-style-type: none"> • Any other agencies or departments outside of PAO unless they are approved by the Steering Committee, within the project budget or with new funds identified. <p>Description of Budget Request: The 3.0 million requested appropriation will support the full project cost to select and implement a system(s). Project spending includes KCIT resources, Vendor System costs (Vendor System Integration & Data Exchange, Vendor Data Migration/Conversion, Vendor Pre-Go-Live, Vendor Professional Implementation Services, Vendor License & Hosting (1st year after go-live)) , Procurement expenses, and a 20% contingency.</p>
1144346	<p>Department of Judicial Administration Data Warehouse STANDALONE</p>		\$1,026,083	<p>Scope: The \$1,026,000 in requested appropriation authority will support the design and implementation of a data warehouse. The budget requested is necessary to cover the total project costs through the anticipated completion date in 2024; budget authority is needed to sign vendor contracts and move forward with implementation.</p> <p>Description of Budget Request: The \$1,026,000 in requested appropriation authority will support the design and implementation of a data warehouse. The budget requested is necessary to cover the total project costs through the anticipated completion date in 2024; budget authority is needed to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3280 GENERAL TECHNOLOGY CAPITAL, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1144612	CUSTOMER SERVICE ANALYTICS PLATFORM STANDALONE		\$1,214,248	<p>Scope: Growing our Customer Experience (CX) capability is an operational strategy tied to the Best Run Government executive priority and our True North is very connected to the implementation of CX, to be welcoming community where everyone can thrive, we need the ability to collect information to understand the experiences of our community. To be responsive and transform into a welcoming community. To that end, the Senior Leadership Team is driving the prioritization of agencies and services to implement the county’s standard customer experience framework. The proposed CX platform will advance our work in several ways:</p> <ul style="list-style-type: none"> • Establishing a standard enterprise- wide, user-friendly technology platform to support individual agency learning, process improvement, as well as identify cross-agency insights. • Allowing for data integration between operational customer relationship management metrics (e.g., response time, issue resolution) and customer experience metrics (e.g., customer satisfaction, trust in government, equity) • Enabling limited staff capacity to focus on: <ul style="list-style-type: none"> o Higher value solution driven work rather than manual data cleaning, analysis, and visualization. (For context, currently it typically takes 4-5 full days to produce a report for Senior Leadership Team.) o Expedite agency adoption of enterprise CX standards by initiating twice as many projects, from 6-9 to 18-21 each year. <p>The acquisition and implementation of a CX Technology tool will solidify the foundation for gathering customer feedback and expand the capabilities to streamline the process of analyzing customer insights resulting in the ability for departments to make necessary process improvements to service design centering the voice of the customer. It will consolidate the many programs used to capture customer feedback and allow the centralization of customer feedback data to better facilitate understanding customer needs.</p> <p>Description of Budget Request: The budget request for the procurement of a CX Technology platform will support the acquisition, training, and implementation of the software. This includes the cost of KCIT services to support implementation as well as 8-12 weeks of training from the vendor, dashboard and analytics development, additional 40 hours of support to be used at the discretion of the project lead, technology integration support from the vendor to KCIT, Integration with the Microsoft Dynamics Customer Relationship Management System used by Exec Office and other county departments.</p>
3280 - GENERAL TECHNOLOGY CAPITAL		Total	\$5,240,331	
Grand Total			\$5,240,331	

2023-2024 Capital Financial Plan
PSB General Fund Technology Fund / 00003280

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	-	-	-	-	-
Bond Proceeds	1,481,831	-	1,481,831	-	-
General Fund Transfers	-	2,240,331	2,240,331	-	-
Countywide IT Rate	-	3,000,000	3,000,000	-	-
Total Capital Revenue	\$ 1,481,831	\$ 5,240,331	\$ 6,722,162	\$ -	\$ -
Capital Appropriation:					
DAJD IT Projects	477,825	-	477,825	-	-
DHR IT Projects	(220,352)	-	(220,352)	-	-
DJA IT Projects	-	1,026,083	1,026,083	-	-
DPD IT Projects	1,947,804	-	1,947,804	-	-
Elections IT Projects	256,230	-	256,230	-	-
KCSO IT Projects	-	-	-	-	-
KCSC IT Projects	216,023	-	216,023	-	-
Multi-agency IT Projects	49,763	-	49,763	-	-
PAO IT Projects	-	3,000,000	3,000,000	-	-
PSB IT Projects	-	1,214,248	1,214,248	-	-
Total Capital Appropriation	\$ 2,727,293	\$ 5,240,331	\$ 7,967,624	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	1,692,963	1,692,963	-	0	0	0
Capital Funding Sources						
Bond Proceeds	1,127,115	1,127,115	-	848,974	-	-
Agency Transfers - KCSO AFIS	-	-	-	-	-	-
Agency Transfers - Elections	-	-	-	3,000,000	-	-
Countywide IT Rate	-	-	-	-	-	-
General Fund Transfers	355,299	428,048	-	2,240,331	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ 1,482,414	\$ 1,555,163	\$ -	\$ 6,089,305	\$ -	\$ -
Capital Expenditures						
DAJD IT Projects	149,748	299,748	-	285,499	-	-
DHR IT Projects	413,056	472,371	-	-	-	-
DJA IT Projects	-	-	-	-	-	-
DPD IT Projects	1,242,996	1,492,996	-	1,589,558	-	-
Elections IT Projects	-	-	-	-	-	-
KCSO IT Projects	777,460	777,460	-	-	-	-
KCSC IT Projects	63,801	63,801	-	-	-	-
Multi-agency IT Projects	141,750	141,750	-	-	-	-
PAO IT Projects	-	-	-	3,000,000	-	-
PSB IT Projects	-	-	-	1,214,248	-	-
Total Capital Expenditures	\$ 2,788,811	\$ 3,248,126	\$ -	\$ 6,089,305	\$ -	\$ -
Other Fund Transactions						
	-	-	-	-	-	-
Ending Fund Balance	386,566	0	\$ -	0	0	0
Ending Fund Balance designated to current projects*						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 386,566	\$ 0	\$ -	\$ 0	\$ 0	\$ 0

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues include new revenue and fund balance designated to projects.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2021-2022 Actuals reflect 2021-2022 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Expenditure Notes:

PSB plans to close any completed projects in the first quarter of 2023.

*Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

This financial plan was prepared and last updated on 9/16/2022 by Connor Wakayama, using data from BI Insights and PIC.

**2023-2024 Executive Proposed Operating Budget
JOBS AND HOUSING PROGRAM (EN_A65500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	33,000,000	33,000,000	0.0	0.0
Base Budget Adjustments	(33,000,000)	(33,000,000)	0.0	0.0
Decision Package Adjustments	18,837,842	18,837,842	0.0	0.0
2023-2024 Executive Proposed Budget	18,837,842	18,837,842	0.0	0.0
2023-2024 Executive Proposed Ordinance	18,838,000	18,838,000	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Jobs & Housing Program (CLFR Funded) Reappropriate CLFR funding for the Jobs & Housing Program	18,837,842	18,837,842	0.0	0.0
Total Decision Package Adjustments	18,837,842	18,837,842	0.0	0.0

DEPARTMENT OF EXECUTIVE SERVICES

MISSION

The Department of Executive Services (DES) provides excellent, innovative public and government services delivered by customer-focused employees.

OVERVIEW

The Department of Executive Services (DES) provides internal services to King County government and a variety of public services to its residents. DES has nearly 900 employees and includes the following divisions and offices:

- Administration (Director's Office)
- King County International Airport
- Business Resource Center
- Finance and Business Operations Division
- Fleet Services Division
- Facilities Management Division
- Office of Emergency Management
- Records and Licensing Services Division
- Office of Risk Management Services
- Inquest Program

DES has a variety of internal and external customers. Internal services include enterprise business applications (PeopleSoft, Oracle EBS, BI Analytics), risk planning, financial services, emergency planning, records management, archives, mail services, space needs, building maintenance and security, vehicle needs and light and heavy-duty equipment maintenance.

External services include airport, animal licenses, emergency coordination, property titles, marriage records, for hire permits, vehicle and vessel licenses, inquest administration, investment pool, and property tax payments.

**2023-2024 Executive Proposed Operating Budget
EXECUTIVE SERVICES ADMINISTRATION (EN_A41700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	6,560,132	2,339,462	15.0	1.1
Base Budget Adjustments	105,032	20,548	0.0	(1.1)
Decision Package Adjustments	124,002	267,498	(1.0)	0.0
2023-2024 Executive Proposed Budget	6,789,166	2,627,508	14.0	0.0
2023-2024 Executive Proposed Ordinance	6,790,000	2,628,000	14.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) Transfer of vapor FTE Transfer a vapor FTE position from DES Admin to new Inquest Appropriation unit. Zero dollar transfer since the FTE was being paid from Internal Support.	0	0	(1.0)	0.0
Technical Adjustments				
(TA_050) 2023-2024 Revenue Adjustment Adjust 2023-2024 shared services revenue to align with the allocation model.	0	267,498	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	1,620	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(400)	0	0.0	0.0
Central Rate Adjustments	122,782	0	0.0	0.0
Total Decision Package Adjustments	124,002	267,498	(1.0)	0.0

**2023-2024 Executive Proposed Operating Budget
OFFICE OF INQUEST (EN_A40200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	0	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	5,272,793	0	11.0	0.0
2023-2024 Executive Proposed Budget	5,272,793	0	11.0	0.0
2023-2024 Executive Proposed Ordinance	5,273,000	0	11.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001)	0	0	0.0	0.0
(DS_002) Inquest Program Initial appropriation for the Inquest Program.	5,159,793	0	11.0	0.0
Central Rate Adjustments	113,000	0	0.0	0.0
Total Decision Package Adjustments	5,272,793	0	11.0	0.0

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL - Other				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1139605	PeopleSoft Systems Infrastructure Replacement Project STANDALONE	✓	(\$851,168)	<p>Scope: PeopleSoft Systems Infrastructure Replacement Project – This project will replace the IT infrastructure resources supporting the PeopleSoft production and non-production environments, which are at end of life.</p> <p>Description of Budget Request: This request is to disappropriate the remaining fund balance for this project.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143964	DES BRC FBOD Fixed Assets STANDALONE		\$2,791,612	<p>Scope: This project is the first substantive investment in the County's Oracle EBS Fixed Asset accounting software since initial implementation in 2012 and is planned to compete in three phases.</p> <p>Phase 1 - Will implement the ability to utilize asset impairments and asset retirements correction/reinstatement functionality.</p> <p>Phase 2 - The project will implement the iAssets module through which agency users may request asset transfers between agencies, or from an agency to the Surplus Warehouse all online through EBS instead of using paper forms as is currently done.</p> <p>Phase 3 - The project will implement the interfaces between the EBS Procurement and Payables modules, and Payables and Fixed Assets modules, to streamline the recording and capitalization of new purchased assets. The interfaces in scope are internal to EBS, no interfaces from/to EBS are in scope for this project.</p> <p>Description of Budget Request: The Business Resource Center (BRC) retained Oracle Consulting Services (OCS) to evaluate and identify key areas of improvement for Oracle's e-Business Suite (EBS) Fixed Assets. OCS provided a multi-year multi-phase approach, which included the scope of each phase and the resources required for each. The BRC and Finance and Business Operations Division (FBOD) evaluated OCS's full proposal and focused on the three phases which will provide the most value to King County.</p> <ul style="list-style-type: none"> • Phase 1 – Implement the ability to fully utilize asset impairments and asset retirements corrections/reinstatement functionality • Phase 2 – Implement the iAssets module to automate the transfer of assets. • Phase 3 – Implement the interfaces between the EBS Procurement and Payables modules, and Payables and Fixed Assets modules, to streamline the recording and capitalization of new purchased assets. The interfaces in scope are internal to EBS, no interfaces from/to EBS are in scope for this project. <p>OCS's services will be procured under existing contracts on a time and materials basis. The amounts in this request represent their best estimate of the time required to implement the identified functionality. Additionally, Oracle estimated the amount of support they would require from County resources to complete the work, primarily BRC and FBOD. BRC and FBOD then calculated the cost of these contributions using PSB's 2023-2024 labor and benefits cost calculator and added contingency according to budget guidance to arrive at the appropriation request.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143965	DES BRC FBOD Fin Rep Software STANDALONE		\$1,400,838	<p>Scope: The Business Resource Center (BRC) Oracle Enterprise Performance Management (EPM) Cloud Annual Comprehensive Financial Report (ACFR) project will migrate the production of the County’s externally-facing financial reporting package from a stand-alone cloud product without any interfaces to County data or systems to an Oracle product with tight integrations to the County’s accounting software. Current preparation of the County’s external financial statements (more formally the Annual Comprehensive Financial Report, or ACFR) is a manual process, comprised of extracting Oracle eBusiness Suite (EBS) data through reports, manually summarizing the data into 65 distinct spreadsheets, each with multiple tabs, and then rekeying it into the financial statement generation software, currently Workiva W-Desk.</p> <p>Description of Budget Request: FBOD used existing operating budget appropriation in 2019-2020 to conduct a feasibility analysis using a consultant that sells Oracle Fusion Cloud Enterprise Performance Management subscriptions and that has experience working with King County. As part of that work, the consultant estimated the resources necessary to proceed with the implementation, an estimate that included the staffing likely needed by the County in addition to the licensure and consulting costs. Costs subject to inflationary pressures (consultant costs, Oracle licenses) were re-quoted in 2022 and inflated to 2024 dollars using the average Q2-2022 PSB Budget and Financial Planning (BFPA) inflator for 2023-2024, while the County’s own labor costs were based in 2022\$ and inflated to 2024\$ using the BFPA labor assumptions. Options quoted by the consultant that are not included in the base project proposal are described, along with their financial impact, in the notes section of the Cost Template.</p>
1144310	DES Inquest Program STANDALONE		\$223,070	<p>Scope: This project implements case management automation for the Inquest Program. It shall provide workflow and tracking functions for dates, deadlines, correspondence, personnel/stakeholders and artifacts/evidence. DES intends to evaluate and use existing County systems, if possible, and procure a commercial system via an RFP process only if necessary.</p> <p>Description of Budget Request: This project seeks capital funding for the upfront purchase and implementation costs. Ongoing support costs would come from the County’s general fund unless an alternate funding approach can be identified.</p>
3250 - DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL		Total	\$3,564,352	
Grand Total			\$3,564,352	

2023-2024 Capital Financial Plan DES TECHNOLOGY FUND / 00003250

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	16,864		16,864		
Transfer from BRC - PS Infrastructure 1139605	851,168	(851,168)	-		
Transfer from FBOD FA central rates - 1143964	-	2,791,612	2,791,612	-	-
Transfer from FBOD ACFR central rates 1143965	-	1,400,838	1,400,838	-	-
Transfer from General Fund Inquest Case Mgt 1144310	-	223,069	223,069	-	-
Total Capital Revenue	\$ 868,032	\$ 3,564,351	\$ 4,432,383	\$ -	\$ -
Capital Appropriation:					
Transfer from BRC - PS Infrastructure 1139605	851,168	(851,168)			
Transfer from FBOD FA central rates - 1143964	-	2,791,612	2,791,612	-	-
Transfer from FBOD ACFR central rates 1143965	-	1,400,838	1,400,838	-	-
Transfer from General Fund 1144310 Inquest Case Mgt 114310	-	223,069	223,069	-	-
Total Capital Appropriation	\$ 851,168	\$ 3,564,351	\$ 4,415,519	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial- to-Date Actuals	2021-2022 Estimated	2023-2024 Biennial- to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	16,864	16,864	-	16,864	16,864	16,864
Capital Funding Sources						
Transfer from FBOD - Procurement Modernization 1133879	584,765	738,890	-	-	-	-
Transfer from FBOD - Treasury Scanner 1139616	131,357	131,357	-	-	-	-
Transfer from BRC - PS Infrastructure 1139605	706,177	829,257	-	-	-	-
Transfer from Fleet operating - 1138773	266,870	266,870	-	-	-	-
Transfer from FBOD FA central rates - 1143964	-	-	-	2,791,612	-	-
Transfer from FBOD ACFR central rates 1143965	-	-	-	1,400,838	-	-
Transfer from General Fund Inquest Case Mgt 1144310	-	-	-	223,070	-	-
Total Capital Revenue	\$ 1,689,169	\$ 1,966,374	\$ -	\$ 4,415,520	\$ -	\$ -
Capital Expenditures						
FBOD - Procurement Modernization 1133879	584,765	738,890	-	-	-	-
FBOD - Treasury Scanner 1139616	131,357	131,357	-	-	-	-
BRC - PS Infrastructure 1139605	706,177	829,257	-	-	-	-
Fleet - 1138773	266,870	266,870	-	-	-	-
FBOD Fixed Assets - 1143964	-	-	-	2,791,612	-	-
FBOD ACFR 1143965	-	-	-	1,400,838	-	-
Inquest Program Case Management - 1144310	-	-	-	223,070	-	-
Total Capital Expenditures	\$ 1,689,169	\$ 1,966,374	\$ -	\$ 4,415,520	\$ -	\$ -
Other Fund Transactions	-	-	-	-	-	-
Ending Fund Balance	16,864	16,864	\$ -	16,864	16,864	16,864
Ending Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 16,864	\$ 16,864	\$ -	16,864	16,864	16,864

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.

2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.

2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

The outyear columns are blank as projects are expected to be completed by the end of the 23-24 biennium

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2021-2022 Actuals reflect 2021-2022 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

FBOD FA (Fixed Assets) will be funding in 23/24 by appropriating BRC Reserves

FBOD ACFR (Fin Statements project) will be funding by FBOD fund balance

Inquest Case Management will be funding through a general fund transfer

Expenditure Notes:

The outyear columns are blank as projects are expected to be completed by the end of the 23-24 biennium

Reserve Notes:

*Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Add date data pulled, from what system, and by whom: BI PA 103 Danielle Lucero

Add date the financial plan was last updated and by whom: Fin Plan updated by Justin Grover on 9-13-22

KING COUNTY INTERNATIONAL AIRPORT

MISSION

The King County International Airport's mission is to develop, operate and maintain a safe, compliant airport, anticipating and fulfilling customer needs while setting the standard for environmental stewardship and supporting responsible economic development to provide opportunities for King County residents.

OVERVIEW

King County International Airport (KCIA) is classified by the Federal Aviation Administration (FAA) as a Class IV, Primary, Commercial Service, non-Hub Reliever Airport. This translates to the Airport handling limited commercial passenger traffic, with a designation from the FAA to relieve congestion from SeaTac and provide improved general aviation access to the overall community. While the Airport provides the aviation facilities, the FAA regulates the airspace and aircraft operations. KCIA, in partnership with the FAA, provides the resources to meet forecasted aviation demand by providing for the development and maintenance of the runway and taxiway systems.

KCIA works diligently to provision an open-access airport with facilities, including runways and taxiways, that are in a state of good repair and maintained to the highest standard. Airport services are valued as a strong element in support of regional economic vitality. These activities are executed by a well-trained workforce that promotes a culture of excellence in customer service, community engagement, equity, and diversity.

KCIA supports and serves six product families: aerospace manufacturing, air cargo, fixed base operators, corporate flight departments, recreational general aviation, and passenger terminal services. Through the efforts of approximately 60 employees the airport facilitates another 18,000 local jobs, most of which are represented family wage jobs.

**2023-2024 Executive Proposed Operating Budget
AIRPORT (EN_A71000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	59,001,676	77,845,907	71.0	0.0
Base Budget Adjustments	1,183,031	1,046,615	0.0	0.0
Decision Package Adjustments	(6,627,189)	(7,125,502)	(2.0)	0.0
2023-2024 Executive Proposed Budget	53,557,519	71,767,020	69.0	0.0
2023-2024 Executive Proposed Ordinance	53,558,000	71,768,000	69.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Direct Labor Cost Transfer Fund the transfer of overhead employment costs for Airport engineering staff from capital projects to direct project Work in Process, per the County's standard cost practice.	(200,000)	0	0.0	0.0
(DS_002) Employee Training Build capacity and expertise with robust training available for all staff.	549,380	0	0.0	0.0
(DS_003) Supplies and Services Buy needed supplies and services for running the Airport, as identified by customer and program delivery needs.	114,200	0	0.0	0.0
(DS_004) Adjustments to Reflect New/Expiring Contracts Add a new contract for vendor services for billing of aircraft landing and end an annual lease of a paved lot near the Airport.	(3,256,816)	0	0.0	0.0
(DS_005) Aircraft Rescue and Fire Fighter (ARFF) Station Supplies Provide necessary ARFF station supplies, including the replenishment of fire-retardant uniforms and helmets; fire- and police-related safety, operating, and testing supplies; and one set of the "Jaws of Life" equipment.	126,800	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
AIRPORT (EN_A71000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_099) Fleet and Airport Vehicle Maintenance Coordination				
Transfer two mechanic positions from DES Airport to DES Fleet to support the fleet maintenance service coordination between both divisions.	(508,467)	0	(2.0)	0.0
(DS_120) Central Climate Change Cost Update				
Adjust the share of the central climate-related costs for 2023-2024. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate related organizations, development and implementation of the countywide Green Jobs Strategy, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on operational greenhouse gas emissions.	3,502	0	0.0	0.0
Administrative Service Changes				
(AC_001) Temporary Staff and Overtime.				
Add funding for a Special Duty position, overtime and temporary duty during inclement weather and construction season.	438,398	0	0.0	0.0
(AC_002) Conference Rooms IT Equipment				
Outfit conference rooms with KCIT-recommended remote meeting equipment.	100,000	0	0.0	0.0
(AC_003) Security and Data Systems and Tools				
Fund safety and security supplies and data systems for ongoing operations, including cameras, software, ID access badge supplies and equipment, and vehicle radios and equipment.	1,044,728	0	0.0	0.0
(AC_004) King County International Airport Intern Program				
Add temporary budget to continue the airport's robust equity focused intern program.	336,778	0	0.0	0.0
(AC_100) Capital Project Management Work Group Phase (CPMWG) Training Contribution				
Contribute to capital training development led by the Capital Project Management Work Group. Supports proposal DS_001 in the DNRP Director's Office.	29,685	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustments 2023-2024				
KCIA revenue adjustments for 23-24	0	(7,125,502)	0.0	0.0
(TA_111) Overtime Account Adjustment				
Adjust Overtime account for GWI.	19,739	0	0.0	0.0
(TA_112) Temporary Account Adjustment				
Adjust Temporary account for GWI.	15,611	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
AIRPORT (EN_A71000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(294,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(24,400)	0	0.0	0.0
Central Rate Adjustments	(5,122,327)	0	0.0	0.0
Total Decision Package Adjustments	(6,627,189)	(7,125,502)	(2.0)	0.0

**2023-2024 Executive Proposed Operating Budget
AIRPORT CONSTRUCTION TRANSFER (EN_A71600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	23,332,726	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	4,433,534	0	0.0	0.0
2023-2024 Executive Proposed Budget	27,766,260	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	27,767,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_002) Transfer Funds to Capital from Operating Transfer funds annually to Capital from Operating to adequately fund the CIP Program	4,433,534	0	0.0	0.0
Total Decision Package Adjustments	4,433,534	0	0.0	0.0



**2023-2024 Proposed Financial Plan
AIRPORT - 00004290**

	2021-2022	2023-2024	2025-2026	2027-2028
	Estimate	Executive Proposed	Projected	Projected
Category				
Beginning Fund Balance	24,136,312	29,899,259	20,342,499	37,372,305
REVENUES				
FEDERAL GRANTS DIRECT - R3310	13,004,019	0	60,944,175	85,418,000
STATE GRANTS - R3340	2,526	72,520	72,520	72,520
CHARGE FOR SERVICES - R3410	7,282,719	7,744,414	8,053,777	8,482,234
FINES AND FORFEITS - R3510	51,250	4,000	4,000	4,000
MISCELLANEOUS REVENUE - R3600	57,694,559	63,512,286	66,049,384	69,563,178
INTEREST EARNINGS - R3611	419,020	433,800	452,832	478,717
TOTAL REVENUES	78,454,092	71,767,020	135,576,687	164,018,649
EXPENDITURES				
SALARIES/WAGES - 51100	12,055,778	15,496,319	16,093,984	16,928,503
PERSONNEL BENEFITS - 51300	4,734,264	5,008,057	5,135,081	5,401,349
SUPPLIES - 52000	1,608,993	2,178,850	2,148,894	2,263,214
SERVICES-OTHER CHARGES - 53000	13,985,794	12,482,822	12,676,764	13,351,161
INTRAGOVERNMENTAL SERVICES - 55000	15,328,028	17,804,928	20,657,967	25,037,456
CAPITAL EXPENDITURES - 56000	209,973	111,800	85,068	89,593
INTEREST AND OTHER DEBT SERVICE COSTS - 57200	870	0	0	0
INTRAGOVERNMENTAL CONTRIBUTIONS - 58000	24,353,431	27,442,078	60,944,175	85,418,000
CONTINGENCIES - 59800	91,988	183,976	190,000	192,000
CONTRA EXPENDITURES - 59900	307,475	614,950	614,950	614,950
APPLIED OVERHEAD - 82000	14,550	0	0	0
TOTAL EXPENDITURES	72,691,145	81,323,780	118,546,881	149,296,226
OTHER FUND TRANSACTIONS				
Ending Fund Balance	29,899,259	20,342,499	37,372,305	52,094,728
Ending Undesignated Fund Balance	29,899,259	20,342,499	37,372,305	52,094,728

Financial Plan Footnotes:

•All financial plans have the following assumptions, unless otherwise noted in below rows:•2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated. •Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB BFPA guidance.

Revenue Notes:

Airport lease-based and usage fee revenue is built from recently negotiated tenant rates, recent appraisals, and economic and market indicators.

Expenditure Notes:

Expenses represent actual obligations and reasonably expected Airport business expenditures. Transfer from Operating to Capital amounts included in Intragovernmental Contributions.

Reserve Notes:

•Rainy Day Reserve calculated at 2-year average of 30 days of total expenditures. •Expenditure Reserve established for additional transfer to Capital Fund, calculated based on CIP needs and funds available, at Airport Finance Manager's discretion. •Airport Fund Reserve established in 2020 at the direction of the Airport Director to accrue a cushion of one year's operating funds.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3380 AIRPORT CAPITAL - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1028653	Pavement Rehabilitation PROGRAMMATIC		\$2,150,000	<p>Scope: Pavement Rehabilitation - This Master Program is established to perform pavement maintenance for projects that are currently identified. Under this program the following projects will be undertaken in the 2023-24 biennium; Pavement Management System, Pavement Rehabilitation Emergent Needs (WO Contract), and Gate 21 Rehabilitation. The budget for this program is the sum of costs for all projects, and no additional funds are provided for managing the program. All staff management costs associated with the projects and program are accounted for at the project level. Project costs and schedules are founded on each project's one pager.</p> <p>Description of Budget Request: The \$4.5 million in requested appropriation will support establishing Airport Pavement Management System (APMS) in addition to the pavement construction contract implementation for the Airport-owned roads, parking lots, and common area airside pavement surfaces. The APMS is making the best engineered and cost-effective decisions related to the preservation, maintenance, and rehabilitation of pavements in KCIA. Projected spending includes Airport nonburdened staff time, permitting, construction materials and project contingency. The budget requested is necessary in order to cover total programmatic costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost has increased by 350% from the previous budget request in 2019-2020, largely due to escalation in construction costs and heightened need to replace aged worn-out pavement, based on current Pavement Condition Index (PCI).</p>
1028654	Construct Steam Plant Access STANDALONE		\$0	<p>Scope: This project will construct a new driveway from Ellis Avenue to the Georgetown Steam Plant Building. The project will demolish the Skagit Transportation building at 6640 Ellis Avenue and relocate power, water, sanitary and stormwater utility lines. The new driveway will be paved using asphalt. High mast lighting will be installed along the route to provide lighting at night. Concrete sidewalks, curb and gutter will be installed on each side of the access. In addition, the design will include the relocation of the material storage ecology blocks to another location at the Airport. Additional work items along the route include excavation, trenching and backfill, utility relocation, security fence installation, driveway markings, and reseeded. Environmental remediation is included in the project. Hazmat abatement and demolition is also included prior to remediation. Due to expected schedule for tenant to vacate site in May 2020, these projects will be started in the summer or 2020.</p> <p>Description of Budget Request: There is no budget appropriation request in the 2023-2024 budget submittal for this project. This CAP form is only to quantify the CIP FinPlan 2025-2028 outyear spending forecast.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1028662	North Boeing Field MTCA PROGRAMMATIC		\$93,760	<p>Scope: The scope of this project is to manage activities related to the cleanup efforts at North Boeing Field on behalf of KCIA. These activities include: * Attending and facilitating monthly project team meetings * Conducting environmental investigations *</p> <p>Description of Budget Request: This is an additional budget appropriation request pursuant to the Model Toxics Control Act (MTCA), the Washington State Department of Ecology (Ecology) signed Agreed Order DE 5685 with The Boeing Company (Boeing), King County, and the City of Seattle to facilitate remedial action at the North Boeing Field / Georgetown Steam Plant Site (referred to in this document as the NBF-GTSP Site, or the Site). The Agreed Order, effective August 14, 2008, describes the process by which Ecology will conduct a remedial investigation/feasibility study (RI/FS) and one or more interim actions, if appropriate, at the Site to protect human health and the environment. The three potentially liable parties (PLPs) and Ecology have agreed that Ecology will perform the RI/FS. The purpose of the project is to investigate PCE, TCE and chlorinated solvent contamination at the WANG site. This contamination is impacting cleanup activities at the NBF MTCA site downstream. Ecology recommends performing a separate investigation/cleanup with KCIA or its tenant. Additional coordination with WANG and Ecology is needed to determine who will perform. WANG and Ecology coordinated in the past 2006 cleanup of TCE at the site.</p>
1119982	Airport Redevelopment PROGRAMMATIC		\$1,155,000	<p>Scope: Perform Site Use Preparation, Land Use Change Analysis, Remedial Planning & Design, Permitting, Cleanup, Monitoring, and Reporting.</p> <p>Description of Budget Request: This is a \$1.115 million budget request for additional appropriation request provides for design and construction services to undertake miscellaneous airport redevelopment projects on an as-needed basis during the budget period. The project will address small, emergent, and site location support projects identified in the Airport Redevelopment program. The specific locations and project scopes are undefined at this time and will be determined as each emergent need or small project is identified. The project cost is a budgetary value based on engineering estimates of historical financial performance of small, unanticipated emergent needs for the Airport Redevelopment program.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1120730	Airport Facilities Repair AD AIRPORT FACILITIES REPAIR		\$600,000	<p>Scope: King County International Airport/Boeing Field has grown incrementally throughout its history to meet the demand of its various tenants and users. Various airport owned buildings were constructed from 1928 to present. As facilities age, and combined with the harsh weather conditions, buildings deteriorate over time. Buildings require periodic maintenance in order to preserve their longevity and maintain a high level of service for occupants. In order to maintain facilities effectively, airport staff occasionally need to rely upon additional resources that are available through work order contracts.</p> <p>Facilities preservation is a fiduciary responsibility that keeps assets available for best and highest use including revenue production; preservation and repair avoids costs for downtime, excess maintenance, major repair, inefficient operations, and ultimately demolition and replacement costs.</p> <p>Description of Budget Request: This \$600 thousand in requested appropriation project will use established work order contracts to perform miscellaneous facility improvements and repairs to airport owned buildings as needed. This Airport capital program will allow maintenance staff to solicit proposals from a pool of previously selected contractors to perform work. The improvements range in scope from painting interior and exterior surfaces, caulking, re-glazing, roof repairs, mechanical, electrical, and plumbing system upgrades, replacing floor coverings and reconfiguring office spaces. Specific locations and work items under this project are not yet identified. Once specific items have been identified work orders will be issued. The established budget for these emergent services is based on prior year performance and forecasted needs that may arise. The established budget is \$1 million each calendar year for a total biennium budget of \$2 million.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1120731	Airport Fleet Program PROGRAMMATIC		\$2,333,246	<p>Scope: This master project has subprojects for airport fleet equipment replacement as well as special fleet projects such as alternative fuels and systems to achieve vehicle related reductions in emissions. 2021- 2022: This project establishes a budget to acquire new and replacement rolling stock assets for the existing fleet of vehicles owned by the Airport. This project is a monetary budget that provides funds to purchase equipment and parts. The total project budget includes the funds needed to maintain the airport fleet replacement Life cycle for years 2023 and 2024.</p> <p>Description of Budget Request: The \$2.3 million in requested appropriation will provided funding for the following in the 2023-2024 biennium: fifteen on-road vehicles for Aircraft Rescue and Firefighting (ARFF), Airport Operations, and Administration, one 12 passenger van, one front end loader, two snow truck plow trucks, one snow blower, one backhoe, one road grader, one sweeper truck, one boom truck, and a liquid deicer truck. Projected spending includes Airport non-burdened staff time, installing Jobboxes and tonnaeau covers in new trucks, and VHF/800mHz radio equipment buildouts performed by DES Fleet. The budget requested is necessary in order to cover total programmatic costs through the 2023-2024 biennium; budget authority is needed in order to sign vendor contracts, for interfund transfers, and to move forward with vehicle/equipment purchases. Total project cost has increased by 60% from the previous budget request in 2021-2022, largely due to escalation in vehicle costs with new all-electric fleet vehicles, installing Automatic Vehicle Locating (AVL) technology software, and heightened need to replace worn-out or obsolete airside snow removal equipment, based on the Airport fleet manager's lifecycle Equipment Replacement Plan schedule.</p> <p>This project establishes a budget to perform ongoing routine maintenance for the existing fleet of vehicles owned by the airport organization. Additionally, the project provides funds to acquire capital equipment to replace the aging vehicle fleet. This project is a monetary budget that provides funds to purchase equipment, parts and service vehicles. The established budget is \$4 million for the biennium.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1120732	Lower Duwamish Waterway AD LOWER DUWAMISH WATERWAY		\$26,156	<p>Scope: The scope of this project is to manage activities related to the cleanup efforts on behalf of KCIA. These activities include: * Attending monthly project team meetings * Participating in an allocation process by providing documentation, legal document reviews, and depositions. * Attending Steering Committee Meetings * Attending bimonthly source control work group meetings. * Conducting environmental sampling * Attending County source control team meetings * Preparing and reviewing source control reports</p> <p>Description of Budget Request: The \$26 thousand in additional requested appropriation will support the source control studies and environmental assessment activities on Airport property near the Slip 4 and Slip 6 outfalls. Projected spending includes fully burdened staff time, consulting fees, community outreach, and project contingency. The budget requested is necessary in order to cover total project costs through 2024; budget authority is needed in order to sign vendor contracts and move forward with implementation. This cleanup program will be in place up to 30 years, depending on the Washington Department of Ecology-mandated alternative to clean up and restore wildlife habitat on the Lower Duwamish Waterway.</p>
1121024	CIP Oversight ADMIN		\$3,200	<p>Scope: Capital Improvement Program Oversight - Covers the cost of CIP oversight services provided to the Airport Division's capital projects by the King County Auditor's Office.</p> <p>Description of Budget Request: This \$3 thousand in requested appropriation is budgeted to cover the cost of CIP oversight services provided to the Airport Division's capital projects by the King County Auditor's Office.</p>
1129947	Equipment Snow Shed STANDALONE	✓	(\$102,016)	<p>Scope: This project is completed as the Snow Removal Building's site location has been changed to an area outside the Runway Protection Zone.</p> <p>Description of Budget Request: This request is to request disappropriation of the remaining balance for this project. The Airport has located an alternative site location for the Equipment Snow Shed and is doing an assessment to determine feasibility for moving forward with design/construction.</p>
1129953	Airport Emergent Needs STANDALONE		\$500,000	<p>Scope: Airport Emergent Needs - Budget authority and contingent funds for emergent needs that may arise during the biennium.</p> <p>Description of Budget Request: Estimate by Airport Finance in consultation with DOT CFO and PSB.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1129960	AD PERIMETER INTRUSION DETECTION SYSTEM STANDALONE	✓	(\$381,177)	<p>Scope: This project will improve physical security and access control at the Airport. The project is primarily an upgrade to the airports electronic access control system (ACS) hardware servers and software, associated ACS controllers and access control readers. The project also involves extending the new ACS to gates that are currently not connected electronically to the system with a new wireless radio system and extending fiber optic cabling to several of the gates. The Access Control project will provide the following: * An access control system (C-Cure 9000) to establish a systematic secured electronic means for security of the facility . Allow for immediate lockdown of KCIA controlled gates (i.e., remote shutdown of gates and badge revocation) . Establish alerts for unauthorized access attempts * Implement a dual factor authentication security access control system * Eliminate transfer of gate access codes and manual uploads of new codes.</p> <p>Description of Budget Request: This request is to request disappropriation of the remaining balance for this project. The Airport has completed installation and implementation of the Perimeter Intrusion Detection System (PIDS).</p>
1130186	CityWorks Additional Modules STANDALONE		\$102,230	<p>Scope: This is a follow-on project to the IT implementation initiated in 2015 to convert from Maximo to Cityworks. KCIA is engaged with an outside consultant to license, install, and integrate additional modules for the increased efficiency and effectiveness to be gained from the collection and use of BIM airport data. 2021 - 2022: This project is a recurring project to purchase, implement, and integrate or install additional modules, features and functionality to the Cityworks Information Management System. This project provides funding to make desired system improvements as they are identified. The total project budget includes funds needed to purchase additional improvements for years 2021 and 2022.</p> <p>The airport's Business Information Management section is engaged with KCIT Project Management Resources and an outside consultant to move and maintain all asset management and business information including KCIA's Asset Management Framework to the Cityworks software platform. Following the base system implementation which was initiated in 2015, additional modules, features, and functionality are needed to maximize the benefit, efficiency and effectiveness of Cityworks.</p> <p>Description of Budget Request: The \$102 thousand in additional requested appropriation establishes a budget for the Airport's Business Information Management section to acquire and install additional modules and features to the Cityworks Asset Management System. This project provides funding to make desired system improvements as they are identified. The estimated costs for this project are \$182,350 per calendar year for a total estimated spend of of \$364,700 for the 2023-2024 biennium. There was no budget appropriation request in the 2021-2022 budget submittal, as there is adequate carryover from the adopted 2019-2020 budget.</p>

CAP Summary by Fund

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2023-2024 Biennial - Executive Proposed

1134634	Construct Large Aircraft Parking (Ph 2) Construction STANDALONE	✓	(\$19,767,239)	Scope: Description of Budget Request: This request is to request disappropriation of the remaining balance for this project. The primary factors involved in the decision to disappropriate: Inflation costs drove up estimated project costs 40% in the next biennium. Additionally, this project originally was budgeted is elible for FAA funding, but FAA's Airport District Office notified agency Leadership there will be no discretionary 90% Airport Improvement Program grant funding available for this project. Supply chain issues would delay project delivery dates driving up projects costs.
1134748	Airfield Safety and Standards Evaluation STANDALONE	✓	(\$465,039)	Scope: Description of Budget Request:

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1134750	Fence and Gates Upgrade Ph2 & Ph3 & Perimeter Lighting STANDALONE	✓	(\$3,737,346)	<p>Scope: This project will remove and replace approximately 12,800 linear feet of airport-controlled security perimeter fence. In addition, ten vehicle gates; (Gates V-47, 46, 50, 53 and five pedestrian Gates P-43, 37, 36, 44) will be removed and replaced. This project will also remove V-54 and pedestrian gate P-44. Gate removal and replacement includes the physical gate, operator and pedestal. The access reader will be removed and replaced as part of the Perimeter Intrusion Detection System (PIDS) Phase I project. Gate V-50 will be hardened as a crash resistant gate. The new security fence will be designed in compliance with TSA 1542 specifications. The new security fence will be designed using eight feet of polyvinyl coated, chain link with one foot of three strands of barbed wires. 5,500 linear feet of fence will be installed in earth with an 18-inch buried skirt. The remaining 300 linear feet of fence will be installed as a 10-foot-wide chain link panel in asphalt. Ecology blocks, measuring four feet wide, three feet tall, and two feet deep, installed every three feet will provide added security for a total linear distance of 450 feet. The temporary construction fence will be installed and removed in 500-foot increments to allow phased installation of the permanent fence. In addition, the project will install one slider gate adjacent to the maintenance building. The project will install approximately 2,500 feet of cable barrier and extend utilities to power gates where needed. Utilities will tie into the existing FAA utility corridor that runs parallel to Taxiway B. In addition, this project will provide additional perimeter lights at various locations around the airport to increase night visibility of the perimeter fencing. The project will install 25 high mast lights along approximately 2,500 feet of fence line. Fifteen high mast lights will be installed at the fence line along the north property boundary between the maintenance building and the general aviation apron, near the consolidated fuel facility. Project assumes poor soil conditions in this location. These lights will be installed on top of concrete pillars with a diameter of three feet and a height of eight feet. The remaining ten high mast lights will be installed at various locations near the Museum of Flight.</p> <p>Description of Budget Request: The \$2.3 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes fully burdened staff time, design engineering, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2021; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 196% from the previous budget request in 2019-2020, largely due to the increase in linear feet of airport-controlled perimeter fencing being removed and replaced (from 5,800 linear feet to 12,800 linear feet) and increased lighting need.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1134753	Airspace Protection STANDALONE	✓	(\$812,488)	<p>Scope: The Airport Division has identified several parcels that could be opportunities to meet future aeronautical and non-aeronautical development requirements. Those parcels could be used to create additional aircraft storage options, airport support services, general aviation development opportunities, air cargo handling, or business development associated with air freight logistics or the travel industry.</p> <p>Description of Budget Request:</p>
1134761	Stormwater Pipe Replacement, Phase II STANDALONE	✓	(\$405,188)	<p>Scope: This project will remove existing stormwater pipes at King County International Airport and replace them with new ones. This project assumes all stormwater pipes in the four priority levels identified in the 2018 stormwater evaluation will be replaced. The project assumes that approximately 250 linear feet of 48-inch, 200 linear feet of 36-inch, 650 linear feet of 24-inch, 1,200 linear feet of 18-inch, 2,300 linear feet of 12-inch, and 1,900 linear feet of 8-inch concrete stormwater pipes will be removed and replaced with new. The project assumes trenches will be 10-foot deep with a disturbance width of 6-feet and 60% in asphalt and 40% in grass. Saw cutting will be used in areas containing asphalt. The project will remove approximately 100 linear feet of existing security fencing and replace it with new security fence once the project is completed. It is assumed that 500 feet of temporary fencing will be purchased and installed while work is being performed. Additional work items include trenching, back fill, asphalt removal, and paving. This project assumes that existing hand/manholes, vaults and catch basins will not be replaced.</p> <p>Description of Budget Request: The \$558 thousand in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, design engineering, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2021; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 224% from the previous budget request in 2019-2020, largely due to an increase in linear footage of stormwater pipes identified as being needing to be replaced (from 1,000 linear feet of 16-inch diameter pipe to 6,500 linear feet of pipe, ranging from 8-inch to 48-inch diameter pipe).</p>

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2023-2024 Biennial - Executive Proposed

1135085	Runway 14R STANDALONE		\$17,743,655	<p>Scope: This project will rehabilitate Runway 14L-32R. The project will be completed in two phases, the first phase being planning and the second phase being construction. The project includes a geotechnical investigation using destructive and nondestructive testing for the entire airport. Phase I geotechnical investigation cost will be included as part of the Runway 14R-32L rehabilitation and lighting project. The second phase will rehabilitate approximately 250,000 square yards of asphalt pavement on Runway 14L-32R and its connecting taxiways. The project assumes 7" of the existing asphalt will be milled and replaced. It is assumed that 15% of the project area will require sub-base reconstruction if necessary. Approximately 50 centerline Light Emitting Diode (LED) in-pavement light fixture and 10,000 feet of electrical cable and conduit will be installed. The project assumes 150 runway edge light fixtures will be removed and replaced with LED technology. Additionally, approximately 3,000 cubic yards of asphalt concrete will be removed at Taxiway A4. Taxiway A4 will be realigned between the primary and secondary runways and constructed at an area of 3,000 square yards composed of 17-inch AC, 6-inch PCC and 6inch aggregate. Approximately 4 airfield sign fixtures and panels along with 1,000 linear feet of electrical cabling and PVC conduit will be installed. Also, approximately 22,000 square yards of pavement at a depth of 7" inches and 15,000 square yards at a depth of 4" on Taxiway Z will be rehabilitated. The existing four box Precision Approach Path Indicator (PAPI) system will be retrofitted with LED technology and placed on a separate circuit. The project assumes 7,000 linear feet of electrical cabling and conduits will be purchased and installed. Additional work items include, barricades, purchase and installation of an Approach Lighting System with Flashing lights (ALSF)-2 approach lighting system, excavation, grooving, conduit replacement, a supplemental lighted wind cone and an assumed 100 feet of electrical line and PVC conduit, trenching and backfill, 100,000 square feet of white and 12,000 square feet of yellow airfield paint markings and seeding.</p> <p>Description of Budget Request: The additional appropriation to provide budget authority as KCIA is planning to rehabilitate runway 14L-32R in 2024. The 2018 weighted Pavement Condition Index (PCI) of the runway is 61 (actual PCIs ranging from 49 to 66). A PCI of 61 is below the critical PCI value (65) for an Asphalt Concrete (AC) Runway. The \$510 thousand in requested appropriation will support the preliminary design (planning) of this project. Projected spending includes fully Airport force account salary/benefits, design engineering, project management, and project contingency. The budget requested is necessary in order to cover total project costs through 2024; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
1135087	Environmental Cleanup Of Fuel Farm (Existing) STANDALONE		\$0	<p>Scope: Fuel Farm Environmental Remediation - This project is to conduct a site investigation, soil sampling and potential environmental remediation cleanup at the North Fuel Farm upon the end of Shultz Distributing's long-term lease.</p> <p>Description of Budget Request:</p>

CAP Summary by Fund

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2023-2024 Biennial - Executive Proposed

1138851	Asset Management Program (AMP) PROGRAMMATIC		\$175,000	<p>Scope: This program will develop a comprehensive Airport Asset Management Plan that is aligned with the Airport Strategic Plan, Capital Improvement Program (CIP), and Airport Master Plan. The plan components include: Pavements – Airfield and Landside Utilities – Electrical, Water, Stormwater, Sanitary Sewer, and Fiber/Telecommunications Facilities - Building, Painting, Signs, and Markings Security – Fences, Gates, and Access Control. The objectives of the Asset Management Plan are to: Provide robust utilities and facilities with the capacity and redundancy to serve the existing facilities, current CIP projects and proposed airport development projects Maintain accurate real time information (capacity, condition, location, etc.) for all underground utilities information in our Airport Asset Management system so that the Airport has a clear and confident understanding of existing utilities and facilities.</p> <p>Description of Budget Request: The \$175 thousand in requested appropriation will support the final design, implementation, and acquisition phases of this new program for the 2023-2024 biennium. The comprehensive Airport Asset Management Program will establish a strategic approach and methodology to guide the development and maintenance of Airport infrastructure. Projected spending includes Airport force account salary/benefits, project management, software design, and project contingency. The budget requested is necessary in order to cover total program costs through 2024; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1139512	Taxiway BTOFA Safety Correction and HotSpot Correction A9 & B1 STANDALONE			<p>\$0 Scope: KCIA is planning to address several areas around the airfield that do not comply with FAA Part 139 Safety requirements. The \$5.05 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, design engineering, permitting, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2023; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p> <p>This project will design and construct a solution to realign the vehicle service road, adjacent to Taxiway B, outside of the taxiway object free area (TOFA). The project includes relocation of existing electrical transformers, relocation of existing fences and cable carriers, asphalt pavement, reconstructing manholes and catch basins, relocating a Boeing pump station and installation of roadway signs. In addition, surface painted movement area boundary lines will be removed and set to the correct distance. This project will incorporate the analysis performed as part of the preliminary planning study into the design. Additionally, this project will install approximately 20 in-pavement runway guard lights to support future operations at Taxiway B1. Lastly, this project will paint an intermediate hold marking for Group V aircraft approximately 250 feet south of Taxiway B1. This project assumes the connector between Taxiway B1 and B10 will be regraded and paved in the amount of 11,045 square yards. Work items will include lease survey, barricades, 1,260 square yards of asphalt removal, excavation, trenching, conduits, cable installation, in pavement light cans, LED lights, soil backfill, and reseeding. In addition, this project assumes environmental coordination is needed in order to obtain all local, state and federal permits that are required for this project. A categorical exclusion (CATEX) will be performed in accordance with FAA Order 5050.4 and state environmental policy act (SEPA) documentation will be prepared and submitted to the Department of Ecology for the State of Washington.</p> <p>Description of Budget Request: There is no budget appropriation request in the 2023-2024 budget submittal, as there is adequate carryover from the adopted 2020-2021 budget. This CAP form is only to quantify the CIP FinPlan 2022-2028 six-year spending forecast.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1139514	Forge Site Connection Development STANDALONE	✓	(\$80,000)	<p>Scope: This project will plan, design and construct a taxi lane connecting the former Jorgensen Forge Site to Taxiway B. The planning effort will identify and examine alternatives for providing airfield access across East Marginal Way. In addition, the planning effort will consist of stakeholder coordination and developing ROM cost estimates. At the conclusion of the planning study a preferred alternative will be identified and incorporated into the engineer’s design. The taxi lane will be designed and constructed to accommodate a Boeing 767 aircraft. The assumed pavement composition is 15 inches of AC with a 6 inch base. The length of the taxi lane is anticipated to be 550 feet and will include purchasing and installing approximately 10 elevated and 20 in-pavement LED light fixtures. The construction efforts related to this project are assumed to include the demolition of two T-hangars. Two, six circuit 115 kV overhead high voltage lines at a total linear length of 1,400 feet will be encased in PVC duct banks. The project assumes no high pressure gas or fiber optic lines will be removed or hardened. The project assumes the removal of 400 linear feet of 10 inch, 200 linear feet of 8 inch, 500 linear feet of 6 inch stormwater lines. Approximately 1,000 linear feet of 10-inch stormwater pipe will be purchased and installed. Ten catch basins and 1,400 linear feet of sanitary sewer will be hardened. Two rolling gates at a width of 260 feet will be purchased and installed to maintain AOA security when the taxi lane is not in use. Additionally, the project will install overhead traffic lights and cross bars to separate vehicular traffic and aircraft movements. This project will also relocate a public art sculpture to another location on airport property. Additional work items include, 500 feet of temporary fencing, barricades, excavation, new cable installation, trenching and backfill, paint markings and seeding. Once the planning study has been completed this project description will be updated to refine work items associated with this project. Project cost does not include redeveloping the Forge Site which might include additional apron and buildings.</p> <p>Description of Budget Request: The \$80 thousand in requested disappropriation id requested because this funding will instead come from the Airport Redevelopment prgram after the Jorgensen Forge is purchased by the County.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1139516	Old Fuel Farm Decommissioning STANDALONE		\$0	<p>Scope: This project will excavate and remove ten (10), 10,000 gallon below ground fuel tanks and all associated piping. The project assumes that 35,000 cubic feet, comprised of 4" asphalt and 56" soil section, will be excavated to expose the fuel tanks. The ten fuel tanks and contaminated soil will be taken off site and disposed as a hazardous material. Additionally, the shed used to monitor fuel and containment levels will be demolished. The project assumes five high mast lights and associated electrical components will be removed. The project cost provides an allowance of 200 feet of 12-inch concrete stormwater pipe for drainage improvements to be constructed. Approximately 300 feet of existing security fence and one 30-foot wide rolling gate will be removed and reinstalled. During reinstall thirty (30), 12-foot galvanized steel posts will be purchased and installed to support the fence. The project assumes 300 linear feet of temporary fencing will be purchased and installed. No additional fencing is anticipated. New granular fill will be imported, backfilled and compacted.</p> <p>Description of Budget Request: There is no budget appropriation request in the 2023-2024 budget submittal for this project. This CAP form is only to quantify the CIP FinPlan 2025-2028 outyear spending forecast.</p>
1139534	KCIA Climate Action Plan Program PROGRAMMATIC		\$202,000	<p>Scope: The King County International Airport (KCIA) will be performing projects as part of its Climate Action Plan program to ensure it is aligned with the county's Strategic Climate action Plan (SCAP) and targets. The County's SCAP is implementing programs and projects to reduce greenhouse gas emissions, reduce energy consumption, prepare for future climate impacts, and ensure sustainability and community resilience. Current KCIA projects planned under the program include airport carbon accreditation process, climate preparedness studies/investigations, establishing metrics, and incorporating economic and social justice considerations into capital projects and programs.</p> <p>Description of Budget Request: The \$202 thousand in requested appropriation will support the final design, implementation, and acquisition phases of this program for the 2023-2024 biennium. Projected spending includes Airport force account salary/benefits, consulting engineering, Green Scorecard implementation, project management, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2026; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 10% from the previous budget request in 2021-2022, largely due to increases in land acquisition costs.</p>

CAP Summary by Fund

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2023-2024 Biennial - Executive Proposed

1139536	Stormwater Program PROGRAMMATIC		\$0	<p>Scope: King County International Airport (KCIA) initiated its stormwater program in 2015 when it conducted the cleaning and video inspection of its stormwater lines. The effort was performed in 3 phases and ended in 2017. In 2017, a stormwater lines assessment was conducted to assess damaged pipes at the east and central portions of the airport and prioritize them for repairs. In 2018, stormwater repairs (phase I) was implemented based on the 2017 stormwater lines assessment. In addition, a stormwater capacity study was completed to determine areas that are capacity constrained. Also, a stormwater lines assessment (phase II) was completed for stormwater lines on the western portion of the airport. In 2020, stormwater repairs (phase II) will be implemented. In addition, an Airport-wide stormwater facility and structure inspection will be conducted on the 563-acre site.</p> <p>Description of Budget Request: There is no budget appropriation request in the 2023-2024 budget submittal for this project. This CAP form is only to quantify the CIP FinPlan 2025-2028 outyear spending forecast.</p>
1139538	CPB Modernization STANDALONE	✓	(\$145,000)	<p>Scope: This project includes the design and construction activities to expand the Terminal Building on the north end to accommodate TSA screening and two passengers hold rooms. The project assumes the expansion will be 5,000 square feet made of brick. Column strength and spacing will be designed as a two story building, with the potential to add a second floor later. In addition, interior walls may require relocation and reconfiguration to consolidate secure and non-secure spaces. The expansion will be constructed to a height of 16 feet, with a green roof and four skylights, each at a dimension of three feet by three feet. Flooring for the expansion is assumed to be vinyl and all interior finishes will match existing ones in the Terminal. In addition, the project will relocate an existing fountain to another location at the Airport. It is anticipated this project will accommodate two TSA passenger screening lanes. The project cost assumes the purchase and installation of the millimeter wave scanners and other screening components will be the responsibility of TSA. Additionally, hold room fixtures are assumed to be purchased and installed by the air carrier. Additional work items include, removing 75 linear feet of perimeter security fence line and relocating an additional 135 linear feet along with a pedestrian gate. Utilities will be brought from the existing terminal building into the expanded area.</p> <p>Description of Budget Request: This is a disappropriation request for a project to upgrade the Terminal Bldg. TSA entry checkpoints for airline passengers. This project is no longer since airline passenger throughput demand significantly decreased after airline JetSuiteX discontinued operations as a result of COVID-19.</p>

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2023-2024 Biennial - Executive Proposed

1139545	Airport Security Program PROGRAMMATIC		\$100,000	<p>Scope: This program will assess the current state of the Airport's fiber and telecommunication infrastructure and develop projects, work plans and standards to help the Airport address redundancy, connectivity, and security gaps. It will also include security infrastructure and equipment, such as access controls and security cameras. This program will include an airport video surveillance project, fiber duct bank ring project, as well as both a KCIA IT Master Plan for Airport software needs and an IT Infrastructure Plan for hardware, and infrastructure needs at the airport. This program will also include subsequent projects identified from those plans and a small contingency for emergent security projects.</p> <p>Description of Budget Request: The \$100 thousand million in requested appropriation will support the final design, implementation, and acquisition phases of this program. Projected spending includes Airport force account salary/benefits, consulting software engineers, project management, KCIT interfund transfers, and project contingency. The budget requested is necessary in order to cover total project costs through the 2023-2024 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
1139547	Water and Sewer Management System PROGRAMMATIC		\$353,376	<p>Scope: This program will identify and evaluate the potable water and sewer management utility infrastructure at King County International Airport (KCIA). The program will hire a Consultant to identify and evaluate utilities and facilities for capacity, condition, redundancy and location. The program will identify deficiencies and prioritize improvements based on needs of water and sewer system improvements. A thorough evaluation will be conducted by the KCIA water billing system and advanced metering infrastructure (AMI) will be introduced as part of this project. Finally, the program will develop standard operating procedures (SOP) for the water supply and sewer systems and integrate them in the existing asset management software, CityWorks. Program costs for construction is an allowance to complete minor improvements to the water and sewer system.</p> <p>Description of Budget Request: The \$177 thousand in additional requested appropriation will support developing a comprehensive Airport Water and Sewer Management System and the final design, implementation, and acquisition phases of this new program. Projected spending includes Airport force account salary/benefits, software design engineering, project management, and project contingency. The budget requested is necessary in order to cover total program costs through the 2023-2024 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation. The Airport acts as a utility to invoice leasehold tenants by billing for submetered water/sewer and for impervious surface Surface Water Management (SWM) assessments. This program is aligns with the Best Run Government and also is a foundational necessity for achieving the Airport's vision of World Class by 2030.</p>

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Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1139599	Environmental Assessments Master Plan Update (MPU) Projects STANDALONE	✓	(\$353,596)	<p>Scope: The purpose of this contract is to provide NEPA services to King County Department of Executive Services, Airport Division (Airport), (“County”) for planned federal action projects scheduled for 2021-2023. The Consultant shall provide NEPA environmental services that include categorical exclusion process and FAA consultation/review. The Consultant shall report to the Project Representative in accordance with the terms and conditions.</p> <p>Description of Budget Request: The \$510 thousand in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, consulting environmental engineering, project management and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
1143915	Runway 14R-32L Rehabilitation & Taxiway Modifications STANDALONE		\$0	<p>Scope: This project will rehabilitate Runway 14R-32L and modify connecting taxiways at A2, A4, B2, and B10. The project will be completed in two phases, the first phase being planning and the second phase being design and construction. Phase I geotechnical investigations and planning costs are included under a separate project (Runway 14L-32R Rehabilitation and Lighting project).The second phase of the project includes engineering design and construction. The project will mill approximately 7” of existing asphalt along the entire runway surface and replace it with a grooved asphalt surface to promote drainage. It is assumed that 15% of the project area will require sub-base reconstruction to strengthen weakened sections.</p> <p>Description of Budget Request: There is no budget appropriation request in the 2023-2024 budget submittal for this project. This CAP form is only to quantify the CIP FinPlan 2023-2028 six-year spending forecast.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143917	AD WANG SITE REHAB STANDALONE		\$300,000	<p>Scope: This project consists of two major phases. Phase one will provide planning and environmental services to conduct a programmatic planning study to evaluate possible concepts to optimize the WANG property to accommodate airport staff and facility needs. The planning study will incorporate the findings from the building condition assessment, performed under the Property Reversion project. During the visioning sessions of the airport master plan, questions will be posed to community members and key stakeholders to get ideas of how the WANG property should be developed in the future. Input from the vision session will be incorporated into this project's planning phase. A hazardous materials survey will be performed to identify and categorize materials that may exist in the structures. Following the HAZMAT survey, the second phase of the project will prepare a remediation plan that will be implemented during construction to mitigate the site. The second phase of this project will renovate the WANG buildings to accommodate airport staff and facilities. The project cost assumes the existing buildings need a moderate level of interior modifications and upgrades to meet current building design code, such as seismic rating. The project cost does not include modifying or removing facilities outside the WANG property.</p> <p>Description of Budget Request: The \$300 thousand in requested appropriation project will be the initial consulting and preliminary engineering costs associated with the Washington Air National Guard (WANG) site rehabilitation. This four-acre property leasehold site will revert to County control in early 2023. This project consists of two major phases. Phase one will provide planning and environmental services to conduct a programmatic planning study to evaluate possible concepts to optimize the WANG property to accommodate airport staff and facility needs. The planning study will incorporate the findings from the building condition assessment, performed under the Property Reversion project. During the visioning sessions of the airport master plan, questions will be posed to community members and key stakeholders to get ideas of how the WANG property should be developed in the future. Input from the vision session will be incorporated into this project's planning phase. A hazardous materials survey will be performed to identify and categorize materials that may exist in the structures. Following the HAZMAT survey, the second phase of the project will prepare a remediation plan that will be implemented during construction to mitigate the site. The second phase of this project will renovate the WANG buildings to accommodate airport staff and facilities. The project cost assumes the existing buildings need a moderate level of interior modifications and upgrades to meet current building design code, such as seismic rating. The project cost does not include modifying or removing facilities outside the WANG property.</p>
1143931	AD AIRPORT INFO MGT PROGRAM PROGRAMMATIC		\$1,025,000	<p>Scope:</p> <p>Description of Budget Request:</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143940	AD NEW FUEL FARM ENVIRO STANDALONE		\$500,000	<p>Scope: This project's objective is to hire a consultant to perform environmental and construction administration services for a new fuel farm. It is assumed the design and construction services will be provided by a private developer. The project will include preparing and submitting all required NEPA and SEPA documentation and providing the necessary construction administration services for constructing a new fuel farm.</p> <p>Description of Budget Request: The \$500 thousand in requested appropriation will support hiring an engineering consulting firm to perform environmental and construction administration services for a new fuel farm. It is assumed the design and construction services will be provided by a private developer. The project will include preparing and submitting all required NEPA and SEPA documentation and providing the necessary construction administration services for constructing a new fuel farm.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143948	Airport Master Plan Update / Part 150 Study STANDALONE	\$2,300,000	<p>Scope: The \$2.3 million is requested appropriation will be earmarked for updating the Airport Master Plan starting with a review of the ALP update completed in 2021, and compare it to conditions at the airport at the time of this study. An aviation demand forecast will be prepared using standard methodology for predicting future based aircraft, cargo, enplanements, and operations. Forecasts will be prepared to determine facility requirements and a demand capacity analysis will be conducted to identify facility deficiencies. The project will study the need and placement of existing facilities such as, but not limited to, runways, taxiways, aprons, aircraft parking areas, buildings, vehicle service road, paint markings, edge lights, runway guard lights, service painted markings, signage and navigational aids. The planning study will identify alternatives to resolve design deficiencies and accommodate future demand. Additionally, the project will identify a preferred layout for facilities, develop ROM cost estimates, and recommend priorities for implementation. Lastly, the project will prepare an ALP for FAA’s review and approval. Over the course of this project, the Consultant will perform a voluntary noise compatibility study to define the five-year vision in accordance with 14 CFR Part 150. The master plan study will have a special emphasis on examining the feasibility of extending Runway 14R, the need and purpose for the secondary runway, land use planning, noise compatibility and community outreach. The project cost is a budgetary value based on the previous master plan’s cost and does not include the cost associated with the first phase of work as that is being performed under a different project.</p> <p>Description of Budget Request: The \$2.3 million is requested appropriation will be earmarked for updating the Airport Master Plan starting with a review of the ALP update completed in 2021, and compare it to conditions at the airport at the time of this study. An aviation demand forecast will be prepared using standard methodology for predicting future based aircraft, cargo, enplanements, and operations. Forecasts will be prepared to determine facility requirements and a demand capacity analysis will be conducted to identify facility deficiencies. The project will study the need and placement of existing facilities such as, but not limited to, runways, taxiways, aprons, aircraft parking areas, buildings, vehicle service road, paint markings, edge lights, runway guard lights, service painted markings, signage and navigational aids. The planning study will identify alternatives to resolve design deficiencies and accommodate future demand. Additionally, the project will identify a preferred layout for facilities, develop ROM cost estimates, and recommend priorities for implementation. Lastly, the project will prepare an ALP for FAA’s review and approval. Over the course of this project, the Consultant will perform a voluntary noise compatibility study to define the five-year vision in accordance with 14 CFR Part 150. The master plan study will have a special emphasis on examining the feasibility of extending Runway 14R, the need and purpose for the secondary runway, land use planning, noise compatibility and community outreach. The project cost is a budgetary value based on the previous master plan’s cost and does not include the cost associated with the first phase of work as that is being performed under a different project.</p>
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CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3380 AIRPORT CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143950	AD AIRPORT PLANNING/SUPPOR T PROGRAMMATIC		\$1,020,000	<p>Scope: This new program establishes a budget to hire a consultant to undertake miscellaneous airport planning and contingency projects on an as-needed basis during the biennium. The project will address small, emergent planning needs identified in the Planning and Contingency program. The specific project scopes and budgets are undefined at this time and will be determined once a need arises. The project cost is a budgetary value based on the anticipated needs that may occur and/or may not be accounted for in other projects previously approved in the Airport Planning Support Studies program.</p> <p>Description of Budget Request: This \$1.02 million in requested appropriation establishes a budget to hire a consultant to undertake miscellaneous airport planning and contingency projects on an as-needed basis during the biennium. The project will address small, emergent planning needs identified in the Planning and Contingency program. The specific project scopes and budgets are undefined at this time and will be determined once a need arises. The project cost is a budgetary value based on the anticipated needs that may occur and/or may not be accounted for in other projects previously approved in the Airport Planning Support Studies program.</p>
3380 - AIRPORT CAPITAL		Total	\$4,433,534	
Grand Total			\$4,433,534	

**2023-2024 Capital Financial Plan
AIRPORT / 00003380**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	16,001,286	-	16,001,286	-	-
Environmental Grants	1,821,224	(1,821,224)	-	90,000	1,848,376
Transfer from Operating	18,450,632	6,254,758	24,705,390	60,944,175	85,418,000
Total Capital Revenue	\$ 36,273,142	\$ 4,433,534	\$ 40,706,676	\$ 61,034,175	\$ 87,266,376
Capital Appropriation and Disappropriation:					
Administrative		1,028,200	1,028,200	12,000	12,000
Airfield & Infrastructure	12,217,014	20,342,031	32,559,045	3,072,000	2,144,200
<i>Large Aircraft Parking (1134634) Disappropriation</i>		(19,767,239)	(19,767,239)		
Environmental	11,443,641	1,218,132	12,661,773	1,750,000	3,103,816
Facilities & Property	2,065,985	652,984	2,718,969	2,911,000	17,270,000
Fleet, Equipment, Misc.	4,465,743	2,333,246	6,798,989	1,815,912	1,195,000
Planning & Contingency	515,855	3,109,742	3,625,597	1,525,000	2,025,000
Safety & Security	5,564,904	(746,216)	4,818,688	1,000,000	100,000
<i>Fences and Gates Upgrade Phase 2 (1134750) disappropriation</i>		(3,737,346)	(3,737,346)		
Total Capital Appropriation	\$ 36,273,142	\$ 4,433,534	\$ 40,706,676	\$ 12,085,912	\$ 25,850,016

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	24,658,098	24,658,098	-	16,001,286	20,140,881	59,488,056
Capital Funding Sources						
Environmental Grants	1,821,224	70,000	-	-	90,000	1,848,376
Transfer from Operating	12,000,000	12,000,000	-	44,846,171	60,944,175	85,418,000
Total Capital Revenue	\$ 13,821,224	\$ 12,070,000	\$ -	\$ 44,846,171	\$ 61,034,175	\$ 87,266,376
Capital Expenditures						
Airfield & Infrastructure	2,773,120	3,800,000	-	18,587,265	7,550,000	4,178,750
Environmental	4,164,636	4,400,000	-	7,634,135	7,068,000	3,563,000
Facilities & Property	3,467,285	4,000,000	-	2,450,000	3,411,000	17,270,000
Fleet, Equipment, Misc.	962,123	8,000,000	-	6,596,131	2,121,000	1,195,000
Planning & Contingency	126,812	126,812	-	2,319,046	12,000	12,000
Safety & Security	307,537	400,000	-	3,120,000	1,525,000	2,025,000
Total Capital Expenditures	\$ 11,801,513	\$ 20,726,812	\$ -	\$ 40,706,576	\$ 21,687,000	\$ 28,243,750
Other Fund Transactions						
	-	-	-	-	-	-
Ending Fund Balance	26,677,809	16,001,286	\$ -	20,140,881	59,488,056	118,510,682
Ending Fund Balance designated to current projects*	11,801,513	16,001,286	\$ -	\$ 12,974,619	\$ 21,687,000	\$ 28,243,750
Reserves (separately budgeted)						
Emergent Needs Contingency						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall						
Ending Undesignated Fund Balance	\$ 14,876,296	\$ -	\$ -	\$ 7,166,262	\$ 37,801,056	\$ 90,266,932

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, noting that Total Capital Revenue amounts exceed appropriation levels due to future projects not yet being entered into the PIC system.

Revenue Notes:

FAA Grant revenue is not listed a funding source because it is considered revenue to Fund 4290, Operating, not 3380, Capital. Grant funds attributed to capital projects are transferred to the Capital fund in the year received; to account for the revenue and the Transfer from Operating would result in double-counting, so we count only the transfer of funds.

Appropriation Notes: Appropriation by portfolio includes disappropriated projects; see list below for disappropriation detail.

Reserves are budgeted as a separate line item from expenditures, so do not decrement Fund Balance.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Revenue Notes:

Revenues shown are adequate to cover the budgeted appropriation request and budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Reserve Notes:

*Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Add date data pulled, from what system, and by whom: PA_103 report are from Dec. 2021 and May 2022, run by T Eayrs and pulled by M Mitchell.
 Prism "Triple Treat" report and PIC3 Ordinance Attachment run by T Eayrs on 7/1/2022.

Add date the financial plan was last updated and by whom:
 Financial Plan last updated by PBS September 16, 2022

BUSINESS RESOURCE CENTER

MISSION

The Business Resource Center (BRC) is a strategic leader and partner delivering business value through reliable services and innovative enterprise solutions for King County.

OVERVIEW

The Business Resource Center (BRC) is a trusted leader and partner committed to service excellence by providing strategic, innovative, and reliable enterprise business applications and solutions. It supports and maintains the County's enterprise business systems, including the Oracle EBS Financial and Procurement system, the PeopleSoft HCM and Payroll system, the PBCS budget system, and the Oracle Business Intelligence (BI) analytics and reporting system.

The BRC is focused on providing the best possible service and delivering value to agency customers, business partners and employees, including system optimization initiatives, increased focus on outcomes, and improved customer and employee experience. This is underpinned by strategic efforts to build a healthy organization with a culture of diversity, inclusion, collaboration, and continuous improvement.

Work groups within the BRC are structured and aligned to manage the enterprise business systems, which include the applications, infrastructure, software licensing, vendor relationships, and support for central business owners, customers, as well as business and governance processes. The BRC Director's Office provides overall guidance and support to BRC staff and direction to executives and agencies on strategies for standardizing and optimizing the use the county's enterprise business systems.

**2023-2024 Executive Proposed Operating Budget
BUSINESS RESOURCE CENTER (EN_A30000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	47,030,468	44,648,124	67.0	0.0
Base Budget Adjustments	88,146	(2)	0.0	0.0
Decision Package Adjustments	6,621,573	4,018,334	1.0	0.0
2023-2024 Executive Proposed Budget	53,740,187	48,666,456	68.0	0.0
2023-2024 Executive Proposed Ordinance	53,741,000	48,667,000	68.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) BRC Director's Office Business Finance Officer (BFO)				
Convert the Business Resource Center BFO temporary position to an FTE. The current model to support the budget, finance, and accounting work is not sustainable long term.	2	0	1.0	0.0
(DS_003) SharePoint Migration				
Fund the work to migrate the BRC customer site from the legacy SharePoint platform to Modern SharePoint, as required by KCIT.	219,825	0	0.0	0.0
Administrative Service Changes				
(AC_001) ERP Planning Funds				
Appropriate reserve funds for BI Insights and EBS Financials and Procurement based on the BRC roadmap. These funds will be used for planning and assessment of needs in preparation for future projects postponed to 2024-2025 due to the financial constraints during the COVID pandemic.	2,000,000	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
BUSINESS RESOURCE CENTER (EN_A30000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_002) EBS Fixed Asset Project Appropriate reserve funds for the Fixed Asset Optimization project for 2023-2024. These funds will be used to enable functionality in EBS that allows the Fixed Asset system to work as intended, resulting in greater adherence to financial policies for assets, reduced errors in fixed asset accounting, and reduce manual work.	2,791,612	0	0.0	0.0
(AC_003) PBCS Enhancements Appropriate reserve funds for PBCS budget system enhancement projects based on the PBCS technology roadmap provided by the Office of Performance, Strategy and Budget. These funds will be used to plan and assess needs in preparation for future budget system enhancement projects.	100,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Licensing Increase Adjust for additions and annual increases in maintenance, support fees, and subscription fees to support Oracle EBS, Peoplesoft, Oracle BI, Concur Travel, PeopleSoft Oracle Cloud Infrastructure (OCI), Oracle Cloud Financials and Procurement, and PBCS.	842,000	0	0.0	0.0
(TA_002) DES Shared Services Increase Adjust budget appropriation to fund the BRC HR and Administrative Services provided through the DES Director's office.	53,058	0	0.0	0.0
(TA_003) Vacancy Contra Correction Eliminate the 2023-2024 Vacancy Contra budget amount. This was missed during the Proforma budget adjustments.	119,000	0	0.0	0.0
(TA_004) Labor Rate Updates - IT Classifications (CP2) Adjust wages for BRC positions in the Teamsters Local 117 union and Non-Represented employees allocated to new job classifications. The 2021-2022 adjustments are included in the 2022 county-wide labor supplemental request. This appropriates the impact in 2023-2024 that was not included in the base budget.	1,069,091	0	0.0	0.0
(TA_050) Revenue Adjustment Adjust central rate revenue to align with the 2023-2024 rate model.	0	4,018,334	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(119,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(2,600)	0	0.0	0.0
Central Rate Adjustments	(451,415)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
BUSINESS RESOURCE CENTER (EN_A30000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Total Decision Package Adjustments	6,621,573	4,018,334	1.0	0.0

2023-2024 Proposed Financial Plan
Business Resource Center | 000005490

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	16,554,000	17,165,191	12,092,011	2,537,678
Revenues				
Internal Service Rates	44,648,124	48,666,456	53,533,102	56,798,621
GF Transfer (KCSO to BW Project)	630,439	-	-	-
Total Revenues	45,278,563	48,666,456	53,533,102	56,798,621
Expenditures				
Salaries & Benefits	23,526,000	26,287,811	26,839,855	28,530,766
Operating Expenditures	16,408,233	19,854,838	20,847,580	21,889,959
GO Bond Rdm - BI Project	2,702,700	2,705,375		
KCSO to BW Project	630,439			
RESERVE EXPENDITURES				
Oracle EBS Fixed Assets Project		2,791,612	-	-
Oracle EBS Infrastructure			1,300,000	-
Oracle EBS Software	250,000	1,000,000	5,300,000	-
Oracle BI Infrastructure			1,300,000	-
Oracle BI Software	250,000	1,000,000	7,500,000	-
PeopleSoft Infrastructure	800,000	-	-	-
PBCS Enhancements	100,000	100,000	-	-
Total Expenditures	44,667,372	53,739,636	63,087,435	50,420,725
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	17,165,191	12,092,011	2,537,678	8,915,574
Reserves				
Oracle EBS Infrastructure	1,500,000	1,000,000		450,000
Oracle EBS Software Upgrade	6,000,000	3,210,000		2,000,000
Oracle BI Infrastructure	1,500,000	1,000,000		450,000
Oracle BI Software Upgrade	6,000,000	5,500,000		2,000,000
PeopleSoft Software and Hardware	800,000	1,200,000	1,800,000	2,200,000
PBCS Enhancements		400,000	500,000	500,000
Total Reserves	15,800,000	12,310,000	2,300,000	7,600,000
Reserve Shortfall	-	217,989	-	-
Ending Undesignated Fund Balance	1,365,191	-	237,678	1,315,574

All financial plans have the following assumptions, unless otherwise noted in below rows:

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA. Additional salary and benefit costs added to 2023-2024 related to the impact of CP2 bargaining and 2022 supplemental request.

RESERVE NOTES:

Oracle EBS and Oracle BI Software Reserves are calculated at \$7.5 million every six years. In order to reduce rates for 2021-2022 budget, the Oracle EBS and Oracle BI infrastructure projects have been deferred additional years and are now scheduled in the 2025-2026 biennium with early planning starting in 2021-2022. The project schedule is subject to change based on planning efforts.

Long term planning for changes to reserves based on the potential technology changes will occur in This plan was updated by Amy Kaminishi on 8/18/2022.

OFFICE OF EMERGENCY MANAGEMENT

MISSION

The King County Office of Emergency Management (KCOEM) provides regional leadership to strengthen community resilience and access to emergency services.

OVERVIEW

The King County Office of Emergency Management (KCOEM), pursuant to King County Code 2.56.030, is responsible for providing effective direction, control, and coordination of county government emergency services functional units, and to provide liaison with other governments and the private, nongovernmental sector, in compliance with a state-approved comprehensive emergency management plan, and to serve as the coordinating entity for cities, county governmental departments, and other appropriate agencies, during incidents and events of regional significance.

KCOEM implements strategies and conducts activities to enhance the capability and capacity of the King County region to prepare for, and then operate in, all types of emergency and disaster situations across all five doctrinal mission areas: prevention, protection, mitigation, response, and recovery. Preparedness establishes the risk environment, builds, and tests various capabilities, and uses training and exercises to validate and revise those capabilities. These capabilities can then be executed, or operationalized, prior to, during, and after emergencies and disasters. The daily work of KCOEM includes evaluating natural and human-caused risks; building capabilities through planning, training, and exercising; building relationships and systems for effective coordination prior to, during, and after emergencies; conducting public outreach and education; and, planning for all emergency management mission areas, especially mitigation, response, and recovery. During activations, KCOEM staffs the Emergency Operations Center on a 24/7 basis, collecting and providing situational awareness, managing resources and logistics, alerting officials, and warning the public, supporting first responders and others involved in operations, as well as many other tasks. In addition, the KCOEM Duty Officer program provides these services during the “steady state,” when the EOC is not actively staffed.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF EMERGENCY MANAGEMENT (EN_A40100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	16,891,501	1,450,381	13.0	0.0
Base Budget Adjustments	(9,401,353)	(1,140,763)	1.0	0.0
Decision Package Adjustments	1,501,025	310,382	3.0	0.0
2023-2024 Executive Proposed Budget	8,991,173	620,000	17.0	0.0
2023-2024 Executive Proposed Ordinance	8,992,000	620,000	17.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Interagency Coordination of Continuity of Operations (COOP) Planning Add one FTE to the Office of Emergency Management to satisfy Executive-proposed King County Code revisions based on King County Auditor recommendations for countywide Continuity of Operations Planning.	360,353	0	1.0	0.0
(DS_002) Dam Safety Add an FTE to continue Flood Control District requested work on dam safety within King County, backed by funding from the Flood Control District	310,383	310,382	1.0	0.0
(DS_003) Emergency Planning and Preparedness for Extreme Weather Events and Other Disasters Add a position to lead enterprise-wide preparedness efforts for extreme weather events and other disasters using a risk-based approach. This will include determining capabilities needed, developing necessary plans, and assessing/validating the plans and capabilities.	346,987	0	1.0	0.0
Technical Adjustments				
(TA_001) Actual Operating Costs and DES HR Shared Services Increase funding for anticipated expenditures and charges for DES-HR through a shared service agreement. These costs allocated to OEM are not otherwise included in the budget.	185,728	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
OFFICE OF EMERGENCY MANAGEMENT (EN_A40100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	36	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(8,000)	0	0.0	0.0
Central Rate Adjustments	305,538	0	0.0	0.0
Total Decision Package Adjustments	1,501,025	310,382	3.0	0.0

FACILITIES MANAGEMENT DIVISION

MISSION

As stewards of public assets, the Facilities Management Division is a strategic advisor and partner in delivering County services.

OVERVIEW

The Facilities Management Division (FMD) provides clean, environmentally sustainable, and cost-effective work environments for County staff and the public. FMD is responsible for designing and managing capital construction projects that are responsive to customer needs and strive for delivery on-time and within budget. Further, FMD manages a financially sustainable in-house print shop providing King County agencies high-quality, cost-effective digital product and scanning services.

The Real Estate Services (RES) section provides leadership in the management of King County-owned real estate and implements policy on matters including leasing, sales, acquisitions, permitting, and investments while facilitating and overseeing an effective asset management system that proactively manages the County's real estate portfolio.

**2023-2024 Executive Proposed Operating Budget
FACILITIES MANAGEMENT DIVISION (EN_A60100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	148,823,718	143,903,734	340.6	2.0
Base Budget Adjustments	(1,763,378)	(10,644,400)	(0.2)	0.0
Decision Package Adjustments	2,391,815	(693,336)	6.4	0.0
2023-2024 Executive Proposed Budget	149,452,155	132,565,998	346.8	2.0
2023-2024 Executive Proposed Ordinance	149,453,000	132,566,000	346.8	2.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Painting and Carpet Replacement Replace aging carpet with severe wear and tear and refresh painting at facilities managed by FMD.	1,000,000	0	0.0	0.0
(DS_002) HVAC Maintenance Response Replace and repair failing HVAC parts to increase the life cycle of existing units.	2,030,000	0	0.0	0.0
(DS_004) ADA Project Manager Add a project manager to coordinate and support required, ongoing countywide facility access work.	323,498	0	1.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2023-2024. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate related organizations, development and implementation of the countywide Green Jobs Strategy, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on operational greenhouse gas emissions.	88,616	0	0.0	0.0
Administrative Service Changes				

**2023-2024 Executive Proposed Operating Budget
FACILITIES MANAGEMENT DIVISION (EN_A60100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Digital Library Provide funding to establish a digital library of records, drawings and documents, along with the resources to scan existing paper drawings and files to a digital format. Costs include funding for a graduate intern for one year and scanning services.	300,000	0	0.0	0.0
(AC_002) Project Control Officer Add a part-time project control officer to perform capital contract administration and project compliance work. This position will ensure that FMD is following the guidance outlined in King County's Procurement and Payables Contract Compliance Guide.	220,551	0	0.5	0.0
(AC_003) Emergency Management Coordinator Convert a TLT emergency management coordinator position to an FTE to provide emergency response planning and support for the ongoing operations of County facilities.	323,498	0	1.0	0.0
(AC_004) Fiscal Specialist Add a fiscal specialist to support the increased workload resulting from added inventory and facilities managed by FMD. Since 2017, FMD has added King Street Center, the Harborview Hall Shelter, the South Park Warehouse, Kent Valley Professional, the Downtown Public Health Clinic, and Children and Family Justice Center to its inventory, without any added finance resources to support the increased workload.	217,100	0	1.0	0.0
(AC_005) Communication Specialist FTE A communication specialist is proposed to enhance Facilities Management Division communication of facility related issues including safety updates to County employees and members of the public. Additionally, the Division seeks to improve the communication to FMD employees working in over 20 facilities throughout King County.	288,459	0	1.0	0.0
Technical Adjustments				
(TA_001) Budget Review and Adjustments at the Account Level of Detail. Make adjustments to realign the budget within the Security Management, Capital, and Building Operations sections.	(593,556)	0	0.0	0.0
(TA_002) Net Zero Impact FTE Conversion Convert partial FTEs to full time.	28,816	0	1.9	0.0
(TA_003) FMD Operating Transfer to FMD Capital Fund for All Gender Restroom Project FMD operating revenue collected from County tenants in County Office Buildings will be transferred to the Building Repair and Replacement Fund. The capital project receiving revenue support is the first phase of the transition to all gender restrooms.	800,000	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
 FACILITIES MANAGEMENT DIVISION (EN_A60100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	(693,336)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	65,772	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	33,336	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(1,162,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(44,000)	0	0.0	0.0
Central Rate Adjustments	(1,528,275)	0	0.0	0.0
Total Decision Package Adjustments	2,391,815	(693,336)	6.4	0.0

**2023-2024 Proposed Financial Plan
Facilities Management Division Internal Service Fund / 00005511**

Category	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	(815,306)	14,865,797	3,210,466	2,504,389
Revenues				
Streamlined Rate Revenue	169,056,806	155,864,890	168,334,081	177,255,787
Transfer to MMRF	(12,927,368)	(13,489,143)	(14,838,057)	(16,321,863)
Transfer to Debt Service	(36,326,292)	(34,952,713)	(30,208,648)	(29,166,442)
ISF O&M Central Rate Revenue	119,803,146	107,423,034	123,287,376	131,767,482
ISF Outside Leases Revenue & Energy Rebates	2,903,285	4,255,280	4,523,362	4,817,381
Architectural-Engineering	6,648,768	6,894,772	7,329,143	7,805,537
Hourly Crafts	3,559,875	4,455,942	4,736,666	5,044,550
Print Shop	2,381,246	2,574,322	2,736,504	2,914,377
Other Revenues from GF and Non GF Sources	2,478,866	2,450,192	2,604,554	2,773,850
COVID-19 Revenue	233,572			
COVID-19 Accruals & Reversals	13,415,695			
Collections from DCHS (HTH/City of Seattle)	6,120,661	4,512,456	4,796,741	5,036,578
Total Revenues	157,545,114	132,565,999	150,014,346	160,159,755
Expenditures				
Director's Office	16,452,515	21,911,384	23,050,776	24,272,467
Building Operations	88,496,002	96,802,717	101,115,358	106,474,472
Labor Payout	2,500,000			
Security Management	11,155,378	14,220,112	14,959,558	15,752,414
Capital & Major Projects	9,523,951	14,286,053	14,713,328	15,493,134
Print Shop Operations	2,620,546	2,231,889	2,347,947	2,472,388
COVID-19	11,115,620			
Reimbursement for Space Consolidation projects				
Total Expenditures	141,864,012	149,452,155	156,186,967	164,464,876
Underexpenditure (3.5% total expenditures)		5,230,825	5,466,544	5,756,271
Ending Fund Balance	14,865,797	3,210,466	2,504,389	3,955,538
Less: Reserves & Designations				
Reserve for Supplemental Ordinances & COVID	800,000	3,000,000	2,000,000	2,000,000
Total Reserves & Designations	800,000	3,000,000	2,000,000	2,000,000
Reserve Shortfall				
Ending Undesignated Fund Balance	14,065,797	210,466	504,389	1,955,538

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS.

The 2021-2022 beginning fund balance reflects the working capital amount that is illustrated on the 2020 ACFR.

Revenue Notes:

The Facilities Management Division (FMD) assesses several rates upon County agencies in order to recoup the operating and capital costs of county-owned space, the costs of leased space, and the administrative overhead associated with these operations. These rates are allocated based on occupied square footage.

Outyears revenue assumed: 8% and 5.3% increase from 2023-2024 to 2025-2026, and 2027-2028 respectively

Expenditure Notes:

Expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Last Updated 9/13/22 by Lana Imada (FMD) using data from PBCS and BFPA assumptions

**2023-2024 Executive Proposed Operating Budget
FMD PARKING FACILITIES (EN_A60150)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	10,014,708	9,955,793	0.0	0.0
Base Budget Adjustments	0	1	0.0	0.0
Decision Package Adjustments	(3,511,038)	188,678	0.0	0.0
2023-2024 Executive Proposed Budget	6,503,670	10,144,472	0.0	0.0
2023-2024 Executive Proposed Ordinance	6,504,000	10,145,000	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Goat Hill Garage Parking, Access and Revenue Control System (PARCS) Replacement Replace the existing PARCS at the Goat Hill garage due to existing equipment failure and lack of availability of replacement parts.	300,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Parking Garage Operating Expenditures Fund the cost of operating and maintaining the Goat Hill, King Street Center, Chinook, King County Correctional Facility and Children and Family Justice Center garages.	416,112	0	0.0	0.0
(TA_002) General Fund Support Remove General Fund Support.	(4,000,000)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	188,678	0.0	0.0
Central Rate Adjustments	(227,150)	0	0.0	0.0
Total Decision Package Adjustments	(3,511,038)	188,678	0.0	0.0

**2023 - 2024 Proposed Financial Plan
FMD Parking Facilities / 000001415**

Category	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	1,089,116	152,804	(524,378)	(1,019,391)
Revenues				
Parking Revenues from General Fund County Agencies	4,406,098	4,317,984	4,542,519	4,783,273
Parking Revenues from Non-GF County Agencies	3,389,318	3,869,888	4,071,122	4,286,892
KC Payroll Deductions from KC Employees	73,831	1,001,600	1,053,683	1,109,528
Pay per use revenue collected on site	1,241,058	955,000	1,004,660	1,057,907
Interest	51,188			
Total Revenues	9,161,492	10,144,472	10,671,985	11,237,600
Expenditures				
Garage Operation Expenses (KC)	3,849,674	3,640,899	3,928,444	4,136,651
Garage Operation Expenses	1,823,660	2,562,771	2,696,035	2,838,925
FBOD's Central Rate	18,374			
Garage Equipment		300,000		
Total Expenditures	5,691,708	6,503,670	6,624,479	6,975,576
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions				
GAAP Adj - Reversed Revenue collected from GF agencies	(4,406,098)	(4,317,984)	(4,542,519)	(4,783,273)
Ending Fund Balance	152,803	(524,378)	(1,019,391)	(1,540,640)
Reserves				
Rainy Day and Equipment Replacement Reserve at 3 %	170,751	197,911	198,734	209,267
Total Reserves	170,751	197,911	198,734	209,267
Ending Undesignated Fund Balance	(17,948)	(722,289)	(1,218,126)	(1,749,908)

Financial Plan Notes:

Revenue Notes:

Outyears revenue assumed: 5.2% increase in 2025-2026 and 5.3% increase in 2027-2028

Expenditure Notes:

Outyears revenue assumed: 5.2% increase in 2025-2026 and 5.3% increase in 2027-2028

Ending Balance:

The Parking Fund is a sub-fund within the General Fund. At the end of each year a GAAP (General Accepted Accounting Principles) adjustment is made to record the parking revenue collected from General Fund agencies as an expenditure reduction in the General Fund. Though parking fund revenues exceed expenditures through the 2027-2028 biennium the net zero General Fund and General Fund Parking Fund GAAP adjustment will cause the Parking Fund to have a negative ending balance in the 2021-2022 biennium and in subsequent biennia.

Last Updated 9/16/2022 by Sid Bender

**2023-2024 Executive Proposed Operating Budget
REAL ESTATE SERVICES (EN_A44000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	9,639,918	10,352,296	21.0	1.0
Base Budget Adjustments	688,903	0	0.0	0.0
Decision Package Adjustments	(325,071)	3,300,377	1.0	1.0
2023-2024 Executive Proposed Budget	10,003,750	13,652,673	22.0	2.0
2023-2024 Executive Proposed Ordinance	10,004,000	13,653,000	22.0	2.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Real Property Agent - Sales and Acquisition Add a real property agent to work on sales, easements, and acquisition projects.	302,256	0	1.0	0.0
(DS_002) Real Property Agent - Franchise Add a TLT real property agent to assist with the negotiation and administration of franchise agreements.	302,256	0	0.0	1.0
(DS_004) Contract Professional Services Add funding to hire outside professional services for appraisal, arbitration and consulting services to aid in real estate functions.	100,000	0	0.0	0.0
Technical Adjustments				
(TA_002) Net Zero Adjustments Transfer budget to appropriate accounts.	0	0	0.0	0.0
(TA_050) Adjust revenue to match estimates.	0	3,300,377	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	744	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
 REAL ESTATE SERVICES (EN_A44000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(96,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(6,200)	0	0.0	0.0
Central Rate Adjustments	(928,126)	0	0.0	0.0
Total Decision Package Adjustments	(325,071)	3,300,377	1.0	1.0

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3310 LONG TERM LEASES, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3310 LONG TERM LEASES - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1039845	Long Term Lease Fund Default Project ADMIN		\$2,126,690	<p>Scope: This project serves an administrative function for the Long Term Lease Fund. Using the Long Term Lease Administrative fee central rate account 55144, the costs to administer the County lease program are calculated and included in each budget for agencies with leased space. The central rate revenue is collected in this project. The budget authority to spend the portion of the central rate collected to pay for vacant leased space is included in the Lease Parent project 1039895.</p> <p>Description of Budget Request: The \$2.1 million in requested appropriation covers the Facilities Management Division (FMD) Real Estate Services (RES) section and the associated staffing costs incurred in the FMD Internal Service Fund. The \$2.6 million in revenue is the total lease administration fee central rate amount less the lease administration cost for vacant leased space. This \$0.5 million amount for vacant space costs at the Graybar Building lease is budgeted as part of the Long Term Lease fund Lease Parent project to facilitate payment to the landlord.</p>
1039895	Long Term Lease Fund Parent Project PROGRAMMATIC		\$60,680,664	<p>Scope: This project will be used to pay lease costs for agencies leasing non-County space. Costs include base rent, operating costs, common area maintenance, amortized tenant improvements, and other miscellaneous costs included in the lease terms such as parking, storage, and direct utilities.</p> <p>Description of Budget Request: Funding for this project will be used to pay lease costs for agencies leasing non-County space. Costs include base rent, operating costs, common area maintenance, amortized tenant improvements, and other miscellaneous costs included in the lease terms such as parking, storage, and direct utilities.</p>
3310 - LONG TERM LEASES		Total	\$62,807,354	
Grand Total			\$62,807,354	

**2023-2024 Capital Financial Plan
LONG TERM LEASE FUND / 00003310**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Executive Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Interfund Rent	20,382,034	60,154,761	80,536,795	85,115,833	89,371,625
Lease Administration Fee Collection		2,652,593	2,652,593	2,785,223	2,924,484
Total Capital Revenue	\$ 20,382,034	\$ 62,807,354	\$ 83,189,388	\$ 87,901,056	\$ 92,296,108
Capital Appropriation:					
Carryover Budget for Lease Payments	20,382,034		20,382,034		
Lease Payments		60,680,664	60,680,664	85,115,833	89,371,625
Administration Fee Disbursements		2,126,690	2,126,690	2,233,025	2,344,676
Total Capital Appropriation	\$ 20,382,034	\$ 62,807,354	\$ 83,189,388	\$ 87,348,858	\$ 91,716,301

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals As of 3/31/22	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	(4,034,114)	(4,034,114)	-	1,059,537	1,585,440	2,137,638
Capital Funding Sources						
Interfund Rent	26,135,375	38,861,014		80,536,795	84,563,635	88,791,816
LTLF Administration Fee Collection	1,666,961	2,621,744		2,652,593	2,785,223	2,924,484
LTLF Admin Fee Distribution (ISF/RES)		(2,222,604)				
COVID Reimbursement	4,204,854	33,195,547	-			
COVID Accruals & Reversals	(8,848,449)					
Retail Lease Rent	44,616	19,692				
Total Capital Revenue	\$ 23,203,357	\$ 72,475,393	\$ -	\$ 83,189,388	\$ 87,348,857	\$ 91,716,300
Capital Expenditures						
Lease Payments	25,666,176	37,992,881		80,536,795	84,563,635	88,791,816
COVID Lease Payments	18,798,331	29,161,433				
Administration Fee Disbursements		227,428		2,126,690	2,233,025	2,344,676
Total Capital Expenditures	\$ 44,464,508	\$ 67,381,742	\$ -	\$ 82,663,485	\$ 86,796,659	\$ 91,136,492
Other Fund Transactions						
Ending Fund Balance	(25,295,264)	1,059,537	\$ -	1,585,440	2,137,638	2,717,446
Ending Fund Balance designated to current projects*						
Reserves						
Total Reserves	0	0	0	0	0	0
Projected Shortfall	25,295,264	-	-	-	-	-
Ending Undesignated Fund Balance	0	\$ 1,059,537	-	\$ 1,585,440	\$ 2,137,638	\$ 2,717,446

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

Adjustments will be made in Final Adopted so that the outyear revenues and appropriation balance

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.
 2021-2022 Actuals reflect 2021-2022 amounts in EBS.
 2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.
 Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Prior to the 2023-2024 biennium the Lease Administration Fee revenue to be allocated to the FMD Internal Service Fund and the Real Estate Service operating budget was transferred administratively and was shown as a negative revenue collection. In the 2023-2024 biennium the transfer is implemented using Administrative Fee Distribution budget authority in the Long Term Lease Fund.

Expenditure Notes:

The forecast 2021-2022 biennial underexpenditure budget is carried over into the 2023-2024 biennial budget.

Reserve Notes:

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3421 MAJOR MAINTENANCE RESERVE SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1039667	DES FMD MMRF DEBT SERVICE ADMIN	✓	(\$51,878)	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1039692	DES FMD ORCAS PARKING LOTS STANDALONE	✓	\$603	Scope: Project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1039733	DES FMD DC ISSAQUAH FRE ALARM STANDALONE	✓	\$68	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1040802	DES FMD TRNSR MMRF TO FND 3951 ADMIN	✓	(\$412,639)	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1046003	DES FMD DC ISSAQUAH TERML N PK STANDALONE	✓	\$76,975	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1046370	DES FMD KCCH WINDOW RPR PH 2 DES FMD CH WINDOW RPR PH 1 CON	✓	\$4,954	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1114354	DES FMD KCCH COMMUNICATION S & SECURITY - EDC STANDALONE	✓	\$9,869	Scope: Project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1114357	DES FMD NE DC ELECTRICAL SERVICE AND DISTRIBUTION STANDALONE	✓	\$1,051	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1114364	DES FMD KCCF EXTERIOR DOORS STANDALONE	✓	\$846	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1114366	DES FMD RECORDS WAREHOUSE DX UNITS REPLACEMENT STANDALONE	✓	\$1,730	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1114379	DES FMD MRJC DET DSTRIBUTION (MUA 5) STANDALONE	✓	(\$10,917)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1116697	DES FMD PH EASTGATE FLOOR FIN STANDALONE	✓	\$180	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1116700	DES FMD KCCF LIGHT BRNCH WIRE STANDALONE	✓	\$4,850	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1116716	DES FMD DET BLDG POD F HVAC STANDALONE	✓	(\$33,925)	Scope: At the MRJC Detention Building's Pods F, G, H and I, provide HVAC improvements. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1116872	DES FMD KCCF SEC CAM RENEW STANDALONE	✓	\$27,386	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1117645	DES FMD KCCH WINDOW REP PH 3 CONST DES FMD CH WINDOW RPR PH 1 CON	✓	(\$74,841)	Scope: The project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1121954	DES FMD CW CIP PROGRAM SUPPORT ADMIN	✓	(\$30)	Scope: The project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1121957	DES FMD KCCF ELEVATORS LIFTS STANDALONE	✓	(\$2,147)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1121997	DES FMD AD BLDG ROOF COVERINGS STANDALONE	✓	(\$97,770)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1122219	DES FMD KSC FLOOR AND WALL FIN STANDALONE	✓	\$17,799	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1124127	DES FMD MRJC COOLING TOWERS STANDALONE	✓	\$876	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1124129	DES FMD ADMIN BLDG HEATING AND COOLING COILS STANDALONE	✓	(\$5,202)	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1124132	DES FMD KCCF ROOF OPENINGS STANDALONE	✓	(\$3,175)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124133	DES FMD BD EVDNCE WHSE PRK LTS PROGRAMMATIC	✓	\$31,037	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124134	DES FMD BD EVIDENCE FIRE ALRM STANDALONE	✓	(\$36,577)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124143	DES FMD PRCT 3 MV TSTG/BAL STANDALONE	✓	(\$1,785)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124161	DES FMD MRJC DET COOL GEN SYS STANDALONE	✓	(\$59,152)	Scope: The project has been completed and the remaining budget is adjusted to close the project. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124165	DES FMD AB PED PAVING - PLAZA STANDALONE	✓	(\$2,433)	Scope: The project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124169	DES FMD MRJC CRTHS SECURITY STANDALONE	✓	(\$163,130)	Scope: The project has been completed and the remaining budget is adjusted to close the project. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124471	DES FMD RECORDS WHSE ROOF CVR STANDALONE	✓	(\$577)	Scope: The project has been completed and the remaining budget is adjusted to close the project. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1124568	DES FMD PRCT 3 MV FLD RPT CXA STANDALONE	✓	(\$49,607)	Scope: The project has been completed and the remaining budget is adjusted to close the project. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1127423	DES FMD MMRF SCAP STANDALONE	✓	\$1,491	Scope: Project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1129710	DES FMD MMRF 24/7 FACILITY GROUP-MAJOR REPAIR AND RENEWAL OF BLDG. SYSTEMS PROGRAMMATIC		\$15,205,618	Scope: This project is a master project that includes the facilities operated by the Facilities Management Division on a twenty four, seven day a week schedule. The facilities in this category are jail facilities and the emergency communication center. The project is budgeted on a master project basis to allow flexibility to move budget among sub-projects as needed to quickly address critical emergent needs at these high priority facilities. Description of Budget Request: The \$15.2 million budget for this request is based on the individual project estimates of four sub-projects prioritized to begin in 2023. These projects are located in the following King County facilities operated on a 24 hour, 7 day week schedule: King County Correctional Facility, Maleng Regional Justice Center, and the Regional Communications and Emergency Control Center (RCECC).
1129776	DES FMD POLICE BARCLAY DEAN EVIDENCE WHSE D5010 ELECTRICAL AND DISTRUBUTION STANDALONE	✓	\$1,981	Scope: Barclay Dean Building Electrical and Distribution - This project will repair Deficiencies in electrical subsystem in Police Barclay Dean Evidence storage building: 1) Replace existing Main Distribution Panel, 2) Install new battery-back egress and exit lighting, 3) Replace existing plastic multi-outlet strips serving security and HVAC controls plug in low voltage transformers with permanent receptacles and straps to keep plugs in place, 4) Load test generator and provide any required maintenance, verify battery charger is functioning properly, replace if required, verify generator cover is not leaking from rust areas. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1129786	DES FMD ADMIN. BLDG. D5031 FIRE ALARM SYSTEMS STANDALONE	✓	\$78,817	Scope: Life cycle Renewal and upgrade of existing Admin Bldg. fire alarm system, to the 2015 Fire Systems Standard. Including all devices and panels and mass notification on existing wiring. Existing panels are MXL models which will not have manufacturer support after Oct. 2018 The project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1129788	DES FMD BLACK RIVER OFFICE BLDG. D3050 TERMINAL AND PACKAGE UNITS STANDALONE	✓	\$1,103	Scope: Black River Office Building Terminal and Package Units - This project will perform functional testing of fan boxes, test & balance system, replace non-functioning fan boxes & VAV boxes, upgrade controls, commission systems in the Black River Office building. This project has been completed. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1129791	DES FMD ADMIN BLDG. D3049 FANS AND AIR HANDLING UNITS STANDALONE	✓	(\$45,030)	Scope: Administration Building Fans and Air Handling Units - Service and Repair the original Administration Building's Central HVAC hot and cold deck utility fan system (2 fans), the fan and air handling unit fans (2 Supply fans, 1 Return and 2 Exhaust fans),Replace all pneumatic controls, provide Testing and Balancing of fans. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1129793	DES FMD BLACK RIVER OFFICE BLDG. B3010 ROOFING AND EXTERIOR CLADDING STANDALONE	✓	\$1,811	Scope: Black River Building Roofing Replacement and Exterior - Project includes replacement of roof and repairs of exterior wall cladding. Existing roof is 27 years old, has been patched extensively, and is well beyond its useful life. Cladding needs cleaning, sealing, and repairs of numerous holes and other damage. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1131412	DES FMD MMRF KCCF SHOWER & DAYROOM LIGHTING WIRING/FIXTURES STANDALONE	✓	(\$44,389)	Scope: MMRF KCCF Shower and Dayroom - This project includes tenant improvements for the KCCF shower areas and dayroom. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1131413	DES FMD MMRF KCCF EMERGENCY LEAK DETECTION STANDALONE	✓	\$195	Scope: This project repairs a generator leak at the KCCF. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1133655	DES FMD MMRF CHINOOK HVAC REPAIRS STANDALONE	✓	(\$204,177)	Scope: Provide repairs to HVAC system to restore designed capacity. Using data and evaluations from phase one 2017 repairs, tests and studies, provide corrections to deficiencies including; Minor repairs to 155 VAV boxes, replace flow straighteners at RTU fan wall, replace defective fan motors. Includes TAB, Admin & OE support hours. The project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1134407	DES FMD MMRF ADMIN BLDG GENERATOR STUDY JH STANDALONE	✓	(\$8,328)	Scope: Admin Building Study - Test and assess existing generator to determine remaining useful life. Evaluate feasibility and determine costs associated with needed upgrades or replacements. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1134409	DES FMD MMRF BARCLAY DEAN SECURITY UPGRADES STANDALONE	✓	(\$118,061)	Scope: Replace outdated access control card readers and cameras with new current standard specification equipment, update access control panel and software, and consolidate inputs to headend equipment. Associated and ancillary work includes opening and closing suspended ceilings, drywall repairs, door hardware modifications, and general electrical work. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1134430	DES FMD MMRF KSC ELEVATOR MACHINE ROOM COLLING UNITS REPLACEMENT STANDALONE	✓	(\$9,875)	Scope: King Street Center Elevator Machine Room - Replace aging cooling units with new cooling units to provide adequate cooling air to Elevator Machine Room. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.
1139464	DES FMD MMRF BUDGET PREP 22 STANDALONE	✓	(\$400,000)	Scope: MMRF Budget Prep 22 - This project will fund FMD capital projects staff and consultants to develop CIP estimates for the 23-24 budget cycle. For planning purposes a budget placeholder amount is entered for the subsequent biennia until the projects are identified in subsequent budget processes. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1139465	DES FMD MMRF BUILDING SURVEY STANDALONE		\$157,723	Scope: MMRF Building Survey - This project will be used to survey FMD building to determine the condition of the building components that will be used to update the facility condition assessment database. Approximately 1/3 of the building will be surveyed as part of this budget cycle. Future phases in the following budget cycles will survey the remainder of the building. Description of Budget Request: 1. Procure FCA survey and data management team 2. Following the methods, standards and data base adopted in King County's 2011 Facility Condition Assessment, re-assess the condition of 24 facilities. 3. Review completed project lists and interview KC PMs to confirm extent of past renewals. 4. Update King County's FCA database and reports with current conditions and completed projects. EXCLUSIONS ; Data integration with Unifier or Maximo. HVAC asset inventory. KC Staff training.
1139509	DES FMD MMRF ARCHIVES BUILDING FIRE ALARM STANDALONE	✓	(\$2,175)	Scope: Archives Building Fire Alarm - This project will replace the existing fire alarm system at the Archives Building with a new fire alarm system including panels and field devices that meet current codes. Description of Budget Request: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3421 MAJOR MAINTENANCE RESERVE SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1139544	DES FMD MMRF MRJC HVAC/ ELECT SYSTEM REPL STANDALONE		\$44,467,564	<p>Scope: MRJC HVAC / Elect System Replacement - This project will renovate the HVAC system at the MRJC Detention, Parking Garage and Courthouse. In addition, electrical panels will also be replace as needed to support the new mechanical equipment. This project will be completed in phases to insure the buildings remain operational during the installation.</p> <p>Description of Budget Request: This \$44.5 million in requested appropriation supports the implementation phase of the Maleng Regional Justice Center (MRJC) infrastructure upgrades to the HVAC and the replacement of the electrical system. This project will renovate the HVAC system at the MRJC Detention, Parking Garage and Courthouse. In addition, electrical panels will also be replaced as needed to support the new mechanical equipment. This project will be completed in phases to insure the buildings remain operational during the installation.</p>
3421 - MAJOR MAINTENANCE RESERVE SUBFUND Total			\$58,256,707	
Grand Total			\$58,256,707	

**2023-2024 Capital Financial Plan
Major Maintenance Reserve Fund / 000003421**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Executive Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources					
24/7 Facility	5,821,824	15,205,618	21,027,442	14,838,057	16,321,863
Bond Funded	16,925,721	44,467,564	61,393,285		
Insurance Settlement	5,289,842		5,289,842		
Other Projects	3,671,625	(1,416,480)	2,255,145		
Total Capital Revenue	\$ 31,709,013	\$ 58,256,702	\$ 89,965,715	\$ 14,838,057	\$ 16,321,863
Capital Appropriation:					
24/7 Facility	5,821,824	15,205,618	21,027,442	14,838,057	16,321,863
Bond Funded	16,925,721	44,467,564	61,393,285		
Other Projects	8,961,468	(1,416,480)	7,544,988		
Total Capital Appropriation	\$ 31,709,013	\$ 58,256,702	\$ 89,965,715	\$ 14,838,057	\$ 16,321,863

CIP Fund Financial Position

	2021-2022 Biennial-to- Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	19,059,397	19,059,398	-	2,016,969	7,453,566	8,213,847
Capital Funding Sources						
24/7 Facility	1,840,375	5,821,824		38,205,618	15,965,899	16,764,194
Bond Funded	174,279	174,279		61,893,285		-
Other Facilities	9,711,074	8,961,468		(1,416,475)		-
					-	-
					-	-
Total Capital Revenue	\$ 11,725,729	\$ 14,957,571	\$ -	\$ 98,682,428	\$ 15,965,899	\$ 16,764,194
Capital Expenditures						
24/7 Facility	23,177,402	26,326,179		27,194,742	15,205,618	15,965,899
Bond Funded	49,783	97,027		61,467,564		-
Other Facilities	4,434,083	5,206,185		4,583,525		-
Administration	12,424	48,775		-	-	-
Contingency	302,453	321,834		-	-	-
Total Capital Expenditures	\$ 27,976,146	\$ 32,000,000	\$ -	\$ 93,245,831	\$ 15,205,618	\$ 15,965,899
Other Fund Transactions						
Ending Fund Balance	2,808,980	2,016,969	\$ -	7,453,566	8,213,847	9,012,142
Ending Fund Balance designated to current projects*		\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
Fund Monitoring Adjustments		2,016,969		7,453,566	8,213,847	9,012,142
Total Reserves	\$ -	\$ 2,016,969	\$ -	\$ 7,453,566	\$ 8,213,847	\$ 9,012,142
Projected Shortfall	-	-	-			
Ending Undesignated Fund Balance	\$ 3,163,509	0	-	0	0	0

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Revenue Notes:

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Revenues Notes:

Expenditure Notes:

Reserve Notes:

The Fund Monitoring Adjustments are a combination of project cancellations or revenue increases averaging \$2.6 million per biennium through the end of the 2027-2028 biennium.

Financial plan updated by Sid Bender 9/18/22

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3951 BUILDING REPAIR AND REPLACEMENT SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1046373	DES FMD BR&R-NEW PROJECTS DEFT ADMIN	✓	(\$8,966)	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1116485	DES FMD E911 & EMS TI DESIGN PROGRAMMATIC	✓	(\$19,816)	Scope: Dis-appropriated - project complete. Description of Budget Request: Dis-appropriated - project complete.
1122048	DES FMD AFIS PROPERTY MANAGEMENT UNIT PLANNING STANDALONE	✓	(\$564,521)	Scope: AFIS Property Management Unit Relocation - This project includes the design and construction of a new latent fingerprint processing laboratory for the King County Regional Automated Fingerprint Identification System (AFIS) at the County's Blackriver Building. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1123604	DES FMD KCCH BATHROOM ADA PROJECT STANDALONE	✓	(\$1,360)	Scope: Dis-appropriation request - project complete. Description of Budget Request: Dis-appropriation request - project complete.
1124202	DES FMD BRR EMERGENT NEED-EXISTING PROJECTS STANDALONE		\$131,732	Scope: This project budget in the Building Repair and Replacement Fund is available on the occasion that an existing capital project has additional costs that were not anticipated at the time of the original project cost estimate and budget approval. In compliance with King County Code this administrative project common to most King County capital funds allows for an administrative budget transfer to the project in need of additional budget. Description of Budget Request: This \$131,732 in requested appropriation will supplement the existing emergent need project budget to be available to supplement the budget of other projects that are being implemented at higher cost than originally budgeted. This is particularly important during the upcoming biennium when construction costs are anticipated to continue to increase at a significant rate. This project is also used to show a preliminary estimate of resources available for new projects to be identified and prioritized for the 2025-2026 and 2027-2028 biennia. This placeholder amount of \$3 million will be removed from this project and allocated to the new projects during the development of future biennial budgets.
1130262	DES FMD KC SO SHOOTING RANGE LEAD REMEDIATION STANDALONE	✓	(\$75,966)	Scope: KCSO Shooting Range Remediation - The scope of this project includes: 1) Cleanup lead of contaminated soil from area around backstop and restoration of the surrounding ground surface, 2) removal and disposal of two Conex boxes & contents from behind backstop area, 3) removal of contaminated ditch sediments & restoration of ditch. Other assumptions are that the cleanup would be conducted as a maintenance activity and not a cleanup action under MTCA, and that grading permit would not be needed. Description of Budget Request: Dis-appropriate - project complete.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1131904	DES FMD NJB (9TH AND JEFFERSON BUILDING FLOOD DAMAGE REPAIRS) ELECTRICAL REPAIRS STANDALONE	✓	(\$17,684,164)	<p>Scope: Work of this project includes but is not limited to engineering, design, permitting, construction and commissioning all to replace water impacted normal and emergency power systems and distribution, fire alarms system components, security and access control system components, elevator operating controls, and other impacted building systems. Work also include associated work required to implement this project including but not limited to the provision of temporary Emergency Power supply to the 9th and Jefferson Building, Maleng Building, East Hospital and other affected facilities while the existing emergency power system are replaced and or repaired.</p> <p>Description of Budget Request: This \$17.5 million in requested diappropriation is proposed because the project was completed at significant less cost than originally anticipated. The worst case scenario estimate of \$28.2 million was proposed and approved due to the complexity of the infrastructure replacement and the necessity of zero interruption to the electrical power provision at the Harborview Medical Center. The project was completed successfully to all parties satisfaction for only \$10.5 million of the original budget of \$28.2 million.</p>
1131961	DES FMD DCHS WORKSOURCE TENANT IMPROVEMENTS STANDALONE	✓	(\$172,599)	<p>Scope: The purpose of this project is to reduce DCHS' leasing expenses of Renton WorkSource by downsizing their square footage in leased space; to increase focus on their YouthSource services and become a Youth Affiliate; improve their customer flow through space design; and retain their Workforce Development Council certification.</p> <p>Description of Budget Request: Dis-appropriate - project complete.</p>
1132306	DES FMD KCIT RADIO IN-BUILDING CONVERSION STANDALONE		\$55,570	<p>Scope: At the KCCH & MRJC (courthouse & detention), the in-building radio system is obsolete and needs to be replaced – devices & wiring.</p> <p>Description of Budget Request: The \$55,570 budget request funds closing costs and remaining invoice payments in preparation for project close-out.</p>
1132352	DES FMD BR&R YESLER 7 FLOOR IT INFRASTRUCTURE STANDALONE	✓	(\$409,792)	<p>Scope: This project results in the installation of information technology infrastructure to serve increased KCIT and PSERN project use of the 7th floor of the Yesler Building.</p> <p>Description of Budget Request: This \$400,000 in requested disappropriation is made possible by the project work being completed with less than budget than originally anticipated.</p>
1132641	DES FMD ARCHIVES BLDG TI'S STANDALONE		\$158,000	<p>Scope: This project includes the design and construction of improvements for Archives building to accommodate 5 year projection of space needs for 34,000 additional archive boxes and 4,500 square feet of office space. The tenant improvements include relocation of office space, installation of energy efficient lighting and improved access to restroom facilities for employees and the general public.</p> <p>Description of Budget Request: This \$158,000 of requested appropriation supports cost increases for the Archive building construction project and the payment of remaining invoices and other close-out costs incurred prior to closure of the project in the accounting system.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1132642	DES FMD RECORDS RELOCATION STANDALONE	✓	(\$75,352)	Scope: At a leased facility provide interior tenant improvements in a leased 86,000 SF warehouse facility to house the KC Records Center inventory to be moved from the existing county owned location. Assumes mechanical and fire suppression systems are already installed in the facility and are to remain as is. Work to include: 1,200 sf office partitions, finishes, data and electrical. High volume FFE shelving, FMD security electronics, warehouse wire partitioning. KCWAN network and telecomm. Relocation of 104,000 records boxes by moving vendor. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1133704	DES FMD GH GARAGE SEC CAMERAS STANDALONE	✓	\$5,738	Scope: Enhance camera surveillance system for the Goat Hill garage. The scope of work is to install 34 cameras and one video recorder in the Goat Hill garage. There are currently several areas in the garage where video surveillance is not available. Installing these cameras will provide an additional layer of security for the garage, employees, and visitors. Description of Budget Request: Dis- appropriation - project completed.
1133705	DES FMD KSC GARAGE SEC CAMERAS STANDALONE	✓	(\$6,808)	Scope: Enhance camera surveillance system for the King Street Center garage. The scope of work is to install 12 cameras and one video recorder in the King Street Center garage. There are currently several areas in the garage where video surveillance is not available. Installing these cameras will provide an additional layer of security for the garage, employees, and visitors. Description of Budget Request: Dis-appropriate - project complete.
1133706	DES FMD AFIS KCCH TO BLCKRIVER STANDALONE	✓	(\$225,108)	Scope: This project includes relocating the King County Regional AFIS Program from their current location on floor 1A of the King County Courthouse to the County's Blackriver Building in Renton. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1134618	DES FMD KCIA TERMINAL BLDG TI STANDALONE	✓	(\$741,022)	Scope: Remodel 3,450 square feet to relocate KCIA staff from the Arrivals Building to the Terminal Building per the RS&H Refined Option 1 Design Report. Description of Budget Request: The \$0.7 million proposed disappropriation for this project, which has been postponed for a number of years, will allow for facility need reassessment, and if necessary, will be repropoed in a subsequent budget ordinance with an updated scope, cost estimate, schedule and project delivery option.
1134621	DES FMD KCCF WEST WING STUDY STANDALONE	✓	(\$127,313)	Scope: The project is a utilization study of the KCCF West Wing. Potential tenants to be evaluated include: 1.) Work Education Release program, 2.) Community Corrections, 3.) Arraignment Court, 4.) CCAP, and 5.) Transitional Housing. Description of Budget Request: This \$127,313 disappropriation request is proposed because no further work is scheduled regarding long term plans for the King County Correctional Facility West Wing.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1134629	King County consolidated warehouse phase 2 PROGRAMMATIC	✓	(\$238,353)	Scope: Provide interior Tenant Improvements in leased warehouse and relocate additional warehouse Tenants. Construction includes 1200 sf office and bathroom fixtures & finishes, data cable, HVAC & electrical. High stack pallet racking, FMD security electronics, warehouse wire partitioning. Landlord to perform design and construction. Provides storage racking for BSS Stores, elections ballots, Dept Public Defense records and Archival dark storage. Relocation of Bldg Services Stores and Health inventories. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1135008	DES FMD PUBLIC HEALTH DOWNTOWN SEATTLE DENTAL STANDALONE	✓	\$4,732	Scope: The scope of the Downtown Public Health Clinic has been changed, re-estimated and proposed in a separate project in the 2021-2022. This project is replaced by the revised Downtown Public Health Clinic. Description of Budget Request: Dis-appropriate - project complete.
1135009	DES FMD PUBLIC HEALTH RENTON DENTAL CLNIC STANDALONE	✓	(\$57,558)	Scope: Dental Equipment installation at Renton Public Health. Description of Budget Request: Dis-appropriate - project complete.
1137256	DES FMD KCCF WEST WING RECONFIGURE STANDALONE		(\$3,893,301)	Scope: Reconfigure space and open new entries for the second floor of the KCCF West Wing to facilitate the proposed High Barrier population program. Description of Budget Request: This \$3.9 million disappropriation request if proposed because the King County Corrections Facility was found to be unsuitable for the delivery of the High Barrier Population program.
1137257	DES FMD KCCH SUPERIOR COURT VIDEO OPTN PROGRAMMATIC		(\$1,099,029)	Scope: Project to implement a video court option to improve safety of the arraignment court on the 12th floor of the King County Courthouse. Description of Budget Request: The \$1.1 million disappropriation is proposed because the project has been completed with remaining balance.
1137302	DES FMD BRR KENT BLDG ACQ STANDALONE	✓	(\$69,237)	Scope: Project has been completed. Description of Budget Request: Project is complete and remaining budget is adjusted to close project.
1137309	DES FMD YESLER RENOVATION PROGRAMMATIC		\$202,032	Scope: Appropriation for project completion Description of Budget Request: Appropriation for project completion

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1137766	DES FMD STAR FORGE PURCHASE STANDALONE		\$62,500,000	<p>Scope: This project budget enables the County to purchase a property west of the King County International Airport (KCIA) across East Marginal Way. The property is a large industrial site covering approximately 20.58 acres. The property is in a topographically flat area and is bordered to the east by East Marginal Way, to the north by the Boeing Plant 2 facility and south by the Boeing-Isaacson facility, and to the west by the Lower Duwamish Waterway.</p> <p>Description of Budget Request: This \$62.5 million budget request enables the County to purchase of the property to secure land adjacent to the King County International Airport (KCIA). Increasing property values and the demand for warehouse and industrial space in the vicinity of KCIA has reduced the availability of land around an already landlocked airport. As land is acquired and redeveloped by the private sector there is reduced opportunity to expand the economic footprint of KCIA and also creates additional obstacles within regulated airspace, further complicating an already complicated aeronautical situation at KCIA. The combination of industrial zoning, demand for warehouse and fulfillment center space relating to air cargo and the close proximity to KCIA makes the property a desirable acquisition for King County. KCIA funds will pay the debt service for the bonds issued to purchase the property.</p>
1138761	DES FMD PH DOWNTOWN BLDG ACQ STANDALONE	✓	(\$416)	<p>Scope: Public Health downtown building acquisition.</p> <p>Description of Budget Request: Dis-appropriate - project complete.</p>
1138897	DES FMD KCSO SAMAMSH BOAT DOCK STANDALONE	✓	(\$1,668)	<p>Scope: This project included repairs to a boat dock leased by King County at Lake Sammamish.</p> <p>Description of Budget Request: Dis-appropriate - project complete.</p>
1141220	DES FMD HANFORD BLDG TI STANDALONE		(\$1,433,355)	<p>Scope: Rehabilitate a county owned building to serve as an interim youth activity center until a new facility is completed.</p> <p>Description of Budget Request: The \$1.4 million requested disappropriation is proposed to close the project that was intended to result in a youth services facility. The primary cause for this change of plans is that the facility targeted for remodel and reconfiguration was in a more serious state of disrepair than anticipated. The cost to upgrade the facility would have been significantly higher than the amount originally budgeted. The project's initial expenditure was for a consultant assessment of the facility which determined the higher than cost of renovation particularly as it pertained to facility electric and plumbing infrastructure.</p>
1143370	DES FMD HARBOR ISLAND MILL DES FMD PRELIM PLAN & DESIGN		\$1,430,333	<p>Scope: Build a mill space and workshop in the Harbor Island Warehouse. The project will result in the mill space and workshop with the necessary infrastructure improvements to support soundstages</p> <p>Description of Budget Request: The \$1.4 million in requested appropriation will fund all phases of the planning, design and construction of the mill and workshop in support of the soundstage utilization at the County's Harbor Island warehouse.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143870	DES FMD AB PLAN BLDG DEMO STANDALONE		\$100,000	<p>Scope: Conceptual planning phase for the demolition of the Administration Building with emphasis on planning to maintain operations of existing tunnels, skybridge and loading docks at alternative locations.</p> <p>Description of Budget Request: This \$100,000 in requested appropriation will support completion the priority elements of the following phase one task list to be negotiated in a Statement of Work (SOW): Costed feasibility study for the demolition of the KC Administration Building and alternate designs for maintaining the operations of the existing tunnels, skybridge and loading dock connected to the Administration building. The consultant team will provide master planning, architecture, structural engineering and estimating services necessary for estimating both the cost to provide alternative access solutions to and from the King County Courthouse and the approximate cost to demolish the Administration Building. This SOW will include the provision of alternative design proposals that maintain the current operations of the existing skybridge connecting King County Correctional Facility and the Courthouse as well as existing tunnels and loading dock connected to the Administration Building, including cost estimate and estimated schedule for each alternative.</p>
1143871	DES FMD EV PLAN CHARGE STATION STANDALONE		\$16,798,943	<p>Scope: Design and Implementation to expand EV charging infrastructure and equipment for KC fleet vehicles at six County facilities: Blackriver, Chinook, Goat Hill Garage, KCCF, King Street Center and MRJC. Installation includes single and dual cord chargers, electrical load management and make ready equipment including utility service upgrades.</p> <p>Description of Budget Request: The \$16.8 million of requested appropriation will support the design and implementation of electric vehicles charging stations for locations serving Fleet Services Division vehicles. An early emphasis for this project will involve developing the infrastructure necessary to provide an adequate electric power supply to the County parking facilities. In this process the County will work with area utility companies to coordinate efforts to increase electric power capacity.</p>
1143875	DES FMD ALL GENDER RESTROOM - countywide STANDALONE		\$800,000	<p>Scope: This project will include design and reconfiguration of existing restrooms to increase the number of all gender restrooms in building managed by the Facilities Management Division.</p> <p>Description of Budget Request: The \$800,000 in requested appropriation will fund the first phase of an all gender restroom implementation program. In this first phase, a design will be developed and implemented with employee input leading to the reconfiguration of restrooms on at least one floor in the King Street Center building and the Chinook Building. This first phase will provide for the development of best practices and cost effective options to be used in the all gender restroom implementation in other buildings in King County.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143877	DES FMD JUMP BARRIERS - countywide STANDALONE		\$1,000,000	<p>Scope: Install jump protection panels on four floors floors in the King County Corrections Facility (KCCF). This phase of jump barrier installations is likely to continue with additional project budget for the KCCF and possibly the Maleng Regional Justice Center in the 2025-2026 biennium. The prior installations on floors 6 and 7 will be referenced as barrier prototypes though there may be alternative materials considered for this project implementation phase.</p> <p>Description of Budget Request: The \$1 million in requested appropriation will support the design and implementation of the first phase of jump barrier installation for jail life safety. This budget amount for two floors may be supplemented during the 2023-2024 biennium if there is need for additional budget due to construction material and labor cost increases.</p>
1143878	DES FMD CARPET REPLACEMENT - countywide STANDALONE		\$1,000,000	<p>Scope: This project will prioritize need for the implementation of new carpeting in facilities managed by the Facilities Management Division. This project provides budget funded by the per square foot streamlined rate model for an on-going life-cycle replacement model for carpet.</p> <p>Description of Budget Request: This \$1 million in requested appropriation is the first budget proposal of what is intended to be an on-going life-cycle carpet replacement model. In each biennium, the Facilities Management Division will determine the highest priority replacement projects and allocate available budget accordingly.</p>
1143894	DES FMD KCCH DJA ADA COUNTER STANDALONE		\$700,000	<p>Scope: The Department of Judicial Administration customer service area is in need of improved Americans with Disabilities Act (ADA) accessibility. In addition, as budget allows, the customer service area work area counter and furniture will be replaced to address ergonomic needs.</p> <p>Description of Budget Request: The \$700,000 in requested appropriation will support the design and construction of customer counter more accessible for disabled members of the community. As budget allows there will be an assessment and implementation of an improved ergonomic work environment for Department of Judicial Administration employees.</p>
1143896	DES FMD KCCH PLAN CRIMINAL CRT STANDALONE		\$200,000	<p>Scope: Design and begin preparation of construction documents for the King County Courthouse Chief Criminal Courtroom. The areas targeted for remodel include a portion of the King County Council staff offices, the adjoining existing Arraignment Court, and the Chief Criminal Court's support spaces including new holding tanks. The design will involve slightly more than 20,000 square feet and potential space for temporary facilities as needed during construction.</p> <p>Description of Budget Request: This \$200,000 requested appropriation will support design and potentially construction documents for the Chief Criminal Courtroom remodel on the 12th floor of the King County Courthouse.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3951 BUILDING REPAIR AND REPLACEMENT SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143999	DES FMD CIP MANAGEMENT STANDARDIZATION/ TRAINING STANDALONE		\$168,268	<p>Scope: This administrative project in the Building Repair and Replacement Fund will be used to budget the payment of the King County Capital Project Management Work Group (CPMWG) costs allocated to the Facilities Management Division. This CPMWG is an intra-governmental King County group that develops procedures and training resulting in consistent capital program administration and project delivery methodology for all capital programs in DNRP, DOT and the Facilities Management Division.</p> <p>Description of Budget Request: This \$168,268 requested appropriation provides FMD budget to pay the allocated cost of the King County Capital Project Management Group for the 2023-2024 biennium.</p>
1144588	DES FMD REGIONAL ANIMAL SHELTER FACILITY PLAN STANDALONE		\$275,000	<p>Scope: Conceptual design and siting alternatives analysis for a potential replacement of the Regional Animal Services of King County (RASKC) animal shelter.</p> <p>Description of Budget Request: The \$275,000 in requested appropriation will support conceptual planning for the replacement of the existing animal shelter. This budget amount is anticipated to cover the cost of conceptual design and alternatives analysis for siting the replacement facility.</p>
3951 - BUILDING REPAIR AND REPLACEMENT SUBFUND Total			\$58,624,644	
Grand Total			\$58,624,644	

2023-2024 Capital Financial Plan
Building Repair and Replacement Fund / 000003951

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Metro Transit Transfer	9,000,000	-	9,000,000		
Levy for CFJC	1,192,036	-	1,192,036		
CV19	26,521,247	-	26,521,247		
Other Revenue	30,083,814	58,624,643	88,708,457	3,000,000	3,000,000
Total Capital Revenue	\$ 66,797,097	\$ 58,624,643	\$ 125,421,740	\$ 3,000,000	\$ 3,000,000
Capital Appropriation:					
Metro project	9,000,000	-	9,000,000		
CFJC	1,192,036	-	1,192,036		
CV19	26,521,247	-	26,521,247		
Other Projects	30,083,814	58,624,643	88,708,457	3,000,000	3,000,000
Total Capital Appropriation	\$ 66,797,097	\$ 58,624,643	\$ 125,421,740	\$ 3,000,000	\$ 3,000,000

CIP Fund Financial Position

	2021-2022 Biennial-to-date Actuals 3/31/22	2021-2022 Estimated	2023-2024 Biennial to Date Actuals	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	(35,376,679)	(35,376,679)	-	(49,051,419)	(5,851,419)	(551,419)
Capital Funding Sources						
CFJC Levy	27,687,387	27,687,387	-	-	-	-
Bond Proceeds or Property Sale Revenue				19,000,000		
CV19	(16,734,724)	(17,700,000)	-	33,000,000		
FMD Internal Service Fund				700,000	5,300,000	
Other	12,581,002	12,800,000	-	22,472,544	3,000,000	3,000,000
Star Forge Property Acquisition				62,500,000		
Total Capital Revenue	\$ 23,533,666	\$ 22,787,387	\$ -	\$ 137,672,544	\$ 8,300,000	\$ 3,000,000
Capital Expenditures						
CFJC	18,107,836	18,107,836	-	2,000,000		
CV19	5,554,291	5,554,291	-	-		
Space Consolidation				7,500,000		
Star Forge Property Acquisition				62,500,000		
Other	10,994,375	12,800,000	-	22,472,544	3,000,000	3,000,000
	\$ 34,656,502	\$ 36,462,127	\$ -	\$ 94,472,544	\$ 3,000,000	\$ 3,000,000
Other Fund Transactions						
Other Cancellations						
Ending Fund Balance	\$ (46,499,516)	\$ (49,051,419)	\$ -	\$ (5,851,419)	\$ (551,419)	\$ (551,419)
Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	46,499,516	49,051,419	-	-	551,419	551,419
Ending Undesignated Fund Balance			\$ -	\$ 0	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.

2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.

2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2021-2022 Actuals reflect 2021-2022 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

A. CV19 revenue shows as a reduction due to the revenue accrual reversals. CV19 revenue accruals will be created at year end to reflect the outstanding CV revenue not yet actually received from CV Grants.

Expenditure Notes:

Reserve Notes:

The Building Repair and Replacement Fund is estimated to finish the 2021-2022 biennium at a negative \$49 million. This is due to delayed reimbursement for Covid expenditures and other revenue delays. The Executive Finance Committee has approved an interfund loan for up to \$60 million while the Building Repair and Replacement Fund awaits reimbursement in 2023-2024 and in 2025-2026.

Last updated September 16, 2022 by Sid Bender

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3750 HARBORVIEW MEDICAL CENTER CAPITAL PROGRAM 2020 PROPOSITION 1 CAPITAL PROJECT, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3750 HARBORVIEW MEDICAL CENTER CAPITAL PROGRAM 2020 PROPOSITION 1 CAPITAL PROJECT - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1141052	New Tower Construction PROGRAMMATIC		\$10,300,000	Scope: This project will result in the construction of a patient tower of single patient rooms and improved emergency room facilities. Description of Budget Request: This \$10.3 million budget request continues the planning phase of the project. The project will fund a share of the project management consultant, land use specialists and a combination of County and Harborview staffing.
1141053	Behavioral Health Facility STANDALONE		\$1,600,000	Scope: This project will result in a facility that will consolidate existing services and increase service options for patients with behavioral health concerns. Description of Budget Request: This \$1.6 million budget request continues the planning phase of the project. The project will fund a share of the project management consultant, land use specialists and a combination of County and Harborview staffing.
1141054	Harborview Hall Seismic Retrofit and Renovation STANDALONE		\$1,600,000	Scope: This project will result in the renovation of Harborview Hall for respite bed capacity and functions to be relocated from other facilities. Description of Budget Request: This \$1.6 million budget request continues the planning phase of the project. The project will fund a share of the project management consultant, land use specialists and a combination of County and Harborview staffing.
1141055	Pioneer Square Clinic Seismic Retrofit and Renovation STANDALONE		\$100,000	Scope: This project at the Pioneer Square Clinic is scoped to address seismic structural inadequacy while improving facility configuration and replacement of equipment to improve service delivery. Description of Budget Request: This \$100,000 in requested appropriation will evaluate the Pioneer Square Clinic including a review of alternatives to continue service provision while the facility undergoes seismic retrofit work and service delivery using facility configuration improvements and equipment upgrades.
1141056	Center Tower Seismic Retrofit and Renovation STANDALONE		\$1,600,000	Scope: This project will result in seismic stabilization and improvements to the Center Tower. Description of Budget Request: This \$1.6 million budget request continues the planning phase of the project. The project will fund a share of the project management consultant, land use specialists and a combination of County and Harborview staffing.
1141057	Campus Site and Infrastructure Improvements STANDALONE		\$11,700,000	Scope: This project will result in the necessary improvements to the transportation, energy and other infrastructure in support of building functions on the Harborview Medical Center campus. Description of Budget Request: This \$11.7 million budget request provides budget to purchase the Washington Department of Transportation land owned between the Harborview Medical Center campus and Interstate 5. The purchase negotiations have begun and could be finalized in 2023. The remaining budget in this project will fund the continuation of the planning phase of the infrastructure project. The project will fund a share of the project management consultant, land use specialists and a combination of County and Harborview staffing.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3750 HARBORVIEW MEDICAL CENTER CAPITAL PROGRAM 2020 PROPOSITION 1 CAPITAL PROJECT, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1141095	Renovations to the Ninth and Jefferson Building, East and West Hospitals PROGRAMMATIC		\$7,300,000	<p>Scope: This project will address a combination of facility needs at the Harborview Medical Center campus that are not included in other project scope.</p> <p>Description of Budget Request: This \$7.3 million in requested appropriation will continue the planning for the overall project while focusing on the facility improvements to the Medical Examiner facility along with the tuberculosis and sexually transmitted disease clinics. The Involuntary Treatment Act court will also be upgraded to adequately address the service delivery needs on the Harborview Medical Center campus.</p>
1144585	DES FMD HMC EMERGENT NEED PROJECT STANDALONE		\$20,000,000	<p>Scope: This emergent need project budget is available for transfer for other bond funded projects in the Harborview Medical Center Proposition #1 approved by voters in November of 2020. The Executive administration and Council approval procedures for the use of this fund are defined in the King County Code.</p> <p>Description of Budget Request: This \$20 million Emergent Need project is authorized by the King County Code with guidelines on its usage. As used in other King County capital funds, this emergent need project budget is available to administratively supplement existing project budget when existing project budget is not sufficient to respond to a project cost not anticipated in the development of the biennial budget.</p>
3750 - HARBORVIEW MEDICAL CENTER CAPITAL PROGRAM 2020 PROPOSITION 1 CAPITAL PROJECT		Total	\$54,200,000	
Grand Total			\$54,200,000	

2023-2024 Capital Financial Plan
FUND 000003750 HMC CAPITAL PROGRAM 2020 PROP 1

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
HMC NEW TOWER	7,147,686	10,300,000	17,447,686	-	-
HMC BEHAVIORL HLTH FAC	2,253,997	1,600,000	3,853,997	-	-
HMC HARBORVIEW HALL RENOVATION	2,253,997	1,600,000	3,853,997	-	-
HMC PIONEER SQ CLINIC	-	100,000	100,000	-	-
HMC CENTER TOWER SEISMIC	2,253,997	1,600,000	3,853,997	-	-
HMC INFRASTRUCTURE	2,182,852	11,700,000	13,882,852	-	-
HMC MISC BLDG CHANGE	2,253,997	7,300,000	9,553,997	-	-
HMC EMERGENT NEED PROJECT	-	20,000,000	20,000,000	-	-
Total Capital Revenue	\$ 18,346,526	\$ 54,200,000	\$ 72,546,526	\$ -	\$ -
Capital Appropriation:					
HMC NEW TOWER	7,147,686	10,300,000	17,447,686	-	-
HMC BEHAVIORL HLTH FAC	2,253,997	1,600,000	3,853,997	-	-
HMC HARBORVIEW HALL RENOVATION	2,253,997	1,600,000	3,853,997	-	-
HMC PIONEER SQ CLINIC	-	100,000	100,000	-	-
HMC CENTER TOWER SEISMIC	2,253,997	1,600,000	3,853,997	-	-
HMC INFRASTRUCTURE	2,182,852	11,700,000	13,882,852	-	-
HMC MISC BLDG CHANGE	2,253,997	7,300,000	9,553,997	-	-
HMC EMERGENT NEED PROJECT	-	20,000,000	20,000,000	-	-
Total Capital Appropriation	\$ 18,346,526	\$ 54,200,000	\$ 72,546,526	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals as JUN, 2022	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	0	0	0	-	-	-
Capital Funding Sources						
HMC NEW TOWER	2,795,827	4,122,298	-	17,447,686	-	-
HMC BEHAVIORL HLTH FAC	124,808	124,808	-	3,853,997	-	-
HMC HARBORVIEW HALL RENOVATION	55,470	55,470	-	3,853,997	-	-
HMC PIONEER SQ CLINIC	-	-	-	100,000	-	-
HMC CENTER TOWER SEISMIC	208,012	208,012	-	3,853,997	-	-
HMC INFRASTRUCTURE	168,217	168,217	-	13,882,852	-	-
HMC MISC BLDG CHANGE	138,675	138,675	-	9,553,997	-	-
HMC EMERGENT NEED PROJECT	-	-	-	20,000,000	-	-
MISC REVENUE	107	-	-	-	-	-
Total Capital Revenue	\$ 3,491,116	\$ 4,817,480	\$ -	\$ 72,546,526	\$ -	\$ -
Capital Expenditures						
HMC NEW TOWER	2,817,877	4,122,298	-	17,447,686	-	-
HMC BEHAVIORL HLTH FAC	124,808	124,808	-	3,853,997	-	-
HMC HARBORVIEW HALL RENOVATION	55,470	55,470	-	3,853,997	-	-
HMC PIONEER SQ CLINIC	-	-	-	100,000	-	-
HMC CENTER TOWER SEISMIC	208,012	208,012	-	3,853,997	-	-
HMC INFRASTRUCTURE	168,217	168,217	-	13,882,852	-	-
HMC MISC BLDG CHANGE	138,675	138,675	-	9,553,997	-	-
HMC EMERGENT NEED PROJECT	-	-	-	20,000,000	-	-
Total Capital Expenditures	\$ 3,513,059	\$ 4,817,480	\$ -	\$ 72,546,526	\$ -	\$ -
Other Fund Transactions						
	-	-	-	-	-	-
Ending Fund Balance	(21,943)	0	0	0	0	0
Ending Fund Balance designated to current projects*						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	21,943	-	-	-	-	-
Ending Undesignated Fund Balance	0	0	0	0	0	0

Financial Plan Notes

2021-2022 Estimated Ending Balance: The expenditure is consistent with expenditure data from PA_103 estimated.
 2023-2024 Proposed: The proposed is consistent with PIC.
 2025-2028 Projected: Estimated reflects in the outyears of the six year capital plan.
 2021-2022 Biennial-to-Date Actuals: reflects actual revenues and expenditure as of 6/30/2022, using EBS report GL_30.
 2021-2022 Estimated: The proposed expenditure is consistent with expenditure data from PM's cash flow estimated.
 2023-2024 Estimated: The estimated are based on project manager information.
 2025-2028 Projected: The proposed expenditure is consistent with expenditure data from PM's cash flow estimated.
 Other Fund Transactions: Collected revenue from F3751 to F3750 based on actuals expenditure
 This Financial Plan was updated by Sid Bender and Li Yu on 9/07/2022.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3791 HMC/MEI 2000 PROJECTS, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3791 HMC/MEI 2000 PROJECTS - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1039589	Harborview Hall Demolition DES FMD HMC DEMOLITION	✓	\$10,715	Scope: Project was initially approved in the 2000 Harborview Medical Center bond program. Description of Budget Request: This \$10,517 in requested appropriation provides the budget necessary to close the capital project in preparation for closing the fund at the end of the 2023-2024 biennium.
1039590	East Clinic Demolition DES FMD HMC DEMOLITION	✓	\$1,369	Scope: This project was originally approved in the 2000 Harborview Medical Center bond project. Description of Budget Request: This \$1,369 in requested appropriation provides the budget necessary to close the capital project in preparation for closing the fund at the end of the 2023-2024 biennium.
1133833	Harborview Hall Power Supply Repair STANDALONE	✓	(\$253,000)	Scope: This project repairs damage to the below grade utility vault in the Harborview Hall facility on the Harborview Medical Center campus. Description of Budget Request: This \$253,000 in requested disappropriation removes budget no longer necessary that can be cancelled in preparation for closing the fund at the end of the 2023-2024 biennium.
1133834	Harborview Hall Vandalism Repair STANDALONE	✓	(\$97,393)	Scope: This project repairs damage to the Harborview Hall which occurred during the time the facility has been vacated. Description of Budget Request: This \$97,393 in requested disappropriation allows for the closure of a completed project in preparation for closing the fund at the end of the 2023-2024 biennium.
1133835	Development of 2020 Levy Plan STANDALONE		\$1,194,203	Scope: The scope of this project is to update and enhance the strategic planning work that will be relied upon in the facility design development of the HMC 2020 bond facility projects approved by the King County voters in November of 2020. Description of Budget Request: This \$1.2 million in requested appropriation will support strategic planning costs incurred primarily by Harborview Medical Center (HMC) to update the alignment of service demand with the corresponding facility improvements. This analytical body of work will improve the accuracy of the detailed space allocation and preliminary design work for each facility included in the 2020 HMC bond measure. A byproduct this line of business analysis will also serve to maximize operating revenue and seek to minimize operating costs growth.
1144569	DES FMD HMC NJB PROCEDURE ROOMS STANDALONE		\$25,000,000	Scope: This project will result in the construction of four outpatient operating rooms and support spaces in the Ninth and Jefferson Building. This will require infrastructure adjustments to electrical, HVAC, plumbing and mechanical systems. A clinic program will be relocated to another Harborview Medical Facility to make room for this capacity improvement. Description of Budget Request: This project will result in the construction of four outpatient operating rooms and support spaces in the Ninth and Jefferson Building. This will require infrastructure adjustments to electrical, HVAC, plumbing and mechanical systems. A clinic program will be relocated to another Harborview Medical Facility to make room for this capacity improvement.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3791 HMC/MEI 2000 PROJECTS, Cap Status: All, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1144586	DES FMD HMC TRANSFER TO F3961 MALENG PROJECT 1138957 STANDALONE		\$350,000	<p>Scope: Budget authority to transfer \$350,000 of unobligated fund balance from Fund 3791 to Fund 3961 to provide revenue backing for a planned \$350,000 2024 annual budget increase to the Single Patient Room Expansion project.</p> <p>Description of Budget Request: This administrative project will transfer \$350,000 of available and unobligated resources to the County's Harborview Building Repair and Replacement Fund 3961. In the 2024 annual budget a corresponding budget increase of \$350,000 will be included for the Maleng Building Single Patient Room expansion project. The project increase is unrelated to project scope as it addresses a technical budget omission from the \$75 million Single Patient Room project when it was budgeted in the 2021 and 2022 annual budgets.</p>
1144587	DES FMD HMC 2020 PROP 1 ELECTION COST STANDALONE		\$1,386,750	<p>Scope: This \$1.4 million project provides budget authority to reimburse the King County Elections Department for the November 4th 2020 election processing costs allocated to the Harborview Medical Center 2020 Proposition #1 Bond measure.</p> <p>Description of Budget Request: This \$1.4 million project provides budget authority to reimburse the King County Elections Department for the November 4th 2020 election processing costs allocated to the Harborview Medical Center 2020 Proposition #1 Bond measure.</p>
3791 - HMC/MEI 2000 PROJECTS		Total	\$27,592,644	
Grand Total			\$27,592,644	

2023-2024 Capital Financial Plan
FUND 00003791 HMC/MEI 2000 PROJECTS FUND

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance) ¹	2023-2024 Proposed ²	2023-2024 Total (Balance + Budget)	2025-2026 Projected ³	2027-2028 Projected ³
Capital Budget Revenue Sources:					
1133833 DES FMD HMC VAULT REPAIR	253,000	(253,000)	-	-	-
1133834 DES FMD HMC DAMAGE REPAIR	97,393	(97,393)	(0)	-	-
1133835 DES FMD 2019-20 LEVY PLAN	(2,081,290)	1,194,203	(887,087)	-	-
1039589 DES FMD HMC HRBRVIEW HALL DEMO	(10,715)	10,715	0	-	-
1039590 DES FMD HMC EAST CLINIC DEMO	(1,369)	1,369	0	-	-
1144569 DES FMD HMC NJB PROCEDURE ROOMS	-	25,000,000	25,000,000	-	-
1144586 DES FMD HMC TRANSFER TO F3961 MALENG PROJECT	-	350,000	350,000	-	-
1144587 DES FMD HMC 2020 PROP 1 ELECTION COST	-	1,386,750	1,386,750	-	-
Total Capital Revenue	\$ (1,742,981)	\$ 27,592,644	\$ 25,849,663	\$ -	\$ -
Capital Appropriation:					
1133833 DES FMD HMC VAULT REPAIR	253,000	(253,000)	-	-	-
1133834 DES FMD HMC DAMAGE REPAIR	97,393	(97,393)	(0)	-	-
1133835 DES FMD 2019-20 LEVY PLAN	(2,081,290)	1,194,203	(887,087)	-	-
1039589 DES FMD HMC HRBRVIEW HALL DEMO	(10,715)	10,715	0	-	-
1039590 DES FMD HMC EAST CLINIC DEMO	(1,369)	1,369	0	-	-
1144569 DES FMD HMC NJB PROCEDURE ROOMS	-	25,000,000	25,000,000	-	-
1144586 DES FMD HMC TRANSFER TO F3961 MALENG PROJECT	-	350,000	350,000	-	-
1144587 DES FMD HMC 2020 PROP 1 ELECTION COST	-	1,386,750	1,386,750	-	-
Total Capital Appropriation	\$ (1,742,981)	\$ 27,592,644	\$ 25,849,663	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals SEP 2022	2021-2022 Estimated	2023-2024 Biennial-to Date Actuals	2023-2024 Estimated	2025-2026 Projected ⁷	2027-2028 Projected ⁷
Beginning Fund Balance	3,572,505	3,572,505	-	792,118	(0)	(0)
Capital Funding Sources						
36111 INVESTMENT INTEREST GROSS	34,939	42,472	-	42,472	-	-
36117 CASH MANAGEMENT SVCS FEE	(524)	(524)	-	(524)	-	-
36118 INVEST SERVICE FEE POOL	(641)	(641)	-	(641)	-	-
36134 UNREALIZED LOSS IMPAIRED INVESTMENT	16,575	16,575	-	16,575	-	-
Total Capital Revenue	\$ 50,349	\$ 57,882	\$ -	\$ 57,882	\$ -	\$ -
Capital Expenditures						
1133833 DES FMD HMC VAULT REPAIR	-	0	-	-	-	-
1133834 DES FMD HMC DAMAGE REPAIR	-	0	-	-	-	-
1133835 DES FMD 2019-20 LEVY PLAN	2,778,702	2,838,269	-	500,000	-	-
1039589 DES FMD HMC HRBRVIEW HALL DEMO	-	-	-	-	-	-
1039590 DES FMD HMC EAST CLINIC DEMO	-	-	-	-	-	-
1144569 DES FMD HMC NJB PROCEDURE ROOMS	-	-	-	25,000,000	-	-
1144586 DES FMD HMC TRANSFER TO F3961 MALENG PROJECT	-	-	-	350,000	-	-
1144587 DES FMD HMC 2020 PROP 1 ELECTION COST	-	-	-	-	-	-
Total Capital Expenditures	\$ 2,778,702	\$ 2,838,269	\$ -	\$ 25,850,000	\$ -	\$ -
Other Fund Transactions						
BOND PROCEEDS	-	-	-	25,000,000	-	-
Ending Fund Balance	844,152	792,118	\$ -	(0)	(0)	(0)
Ending Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
EXPENDITURE RESERVE(S) (Carryover)	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 844,152	\$ 792,118	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

- 2021-2022 Estimated Ending Balance: The expenditure is consistent with expenditure data from PA_103 estimated.
- 2023-2024 Proposed: The proposed is consistent with PIC.
- 2025-2028 Projected: Estimated reflects the outyears of the six year
- 2021-2022 Biennial-to-Date Actuals: reflects actual revenues and expenditure as of 9/07/2022, using EBS report GL_30.
- 2021-2022 Estimated: The proposed expenditure is consistent with expenditure data from PM's cash flow estimated.
- 2023-2024 Estimated: The estimated are based on CAP Form.
- 2025-2028 Projected: The proposed expenditure is consistent with expenditure data from PM's cash flow estimated.
- This Financial Plan was updated by Sid Bender and Li Yu on 9/07/2022.

FINANCE AND BUSINESS OPERATIONS DIVISION

MISSION

The Finance and Business Operations Division provides exceptional customer value for accounting, procurement, treasury, payroll, and small business services.

OVERVIEW

The Finance and Business Operations Division (FBOD) is an innovative financial leader, pursuing customer-focused results and fostering a culture of learning and excellence. FBOD provides a combination of services to other county agencies, businesses, and taxpayers with staff organized into the following sections:

- Business Development and Contract Compliance manages the Contracting Opportunities Program for small businesses, the pro-equity contracting initiative, and the apprenticeship and priority hiring programs involving construction projects.
- Financial Management Services is responsible for central accounting, annual financial reporting, accounts receivable, financial systems support, and federal grants compliance.
- Procurement and Payables provides centralized purchasing, accounts payable services, p-card administration, travel management support, and employee expense reimbursements.
- Treasury Operations bills, collects, and distributes property taxes and fees; manages investments and debt services; and handles deposits and other banking functions.
- Director's Office provides leadership direction, financial management services, human resources administration, division-wide support for Lean and Equity and Social Justice activities, and oversight of electronic payments.

**2023-2024 Executive Proposed Operating Budget
FINANCE AND BUSINESS OPERATIONS (EN_A13800)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	72,269,200	66,405,458	167.5	3.0
Base Budget Adjustments	(4,737,708)	(9,026,056)	0.5	(2.0)
Decision Package Adjustments	6,435,518	14,059,062	6.0	4.0
2023-2024 Executive Proposed Budget	73,967,010	71,438,464	174.0	5.0
2023-2024 Executive Proposed Ordinance	73,968,000	71,439,000	174.0	5.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Grants Compliance Office (CLFR Funded) Establish a centralized Grants Compliance Office to ensure compliance with federal grant requirements, mitigate the risk of future audit findings, and reduce the reliance on outside consultants for ongoing grants compliance, monitoring, and reporting activities. The intent is to provide compliance for programs involving the Coronavirus Local Fiscal Recovery (CLFR) funds and other federal grant programs.	1,706,030	1,706,030	1.0	4.0
(DS_002) Project Control Officer (PCO) for Airport and FMD Add a PCO to ensure compliance with the County's policies and procedures for capital project management for the Airport and FMD.	377,042	0	1.0	0.0
(DS_003) Procurement Strategic Sourcing Add support for procurement strategic sourcing, which is an approach to supply chain management that formalizes the way information is gathered and used so that an organization can leverage its consolidated purchasing power to find the best possible values in the marketplace.	602,907	0	1.0	0.0
(DS_004) Add support for procurement led in WTD MoD Project WTD has requested from FBOD a project procurement lead for their mouth of the Duwamish project, based on the success of a similar project for Harborview.	352,907	0	1.0	0.0

**2023-2024 Executive Proposed Operating Budget
FINANCE AND BUSINESS OPERATIONS (EN_A13800)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) Add support for procurement for KCIA Capital Program The King County International Airport (KCIA) has requested from FBOD dedicated procurement support for its ongoing high volume of time critical federal and locally funded projects. KCIA has over 65 contracts and work order contracts that must meet various federal and seasonal deadlines. This work is ongoing.	352,907	0	1.0	0.0
(DS_006) CLFR Re-Appropriation (CLFR Funded) Staff augmentation and knowledge transfer from Witt O'Brien to support peak resource needs during CLFR program close-out and year-end activities. Expected to occur primarily in first half of 2023.	1,000,000	1,000,000	0.0	0.0
Technical Adjustments				
(TA_002) Treasury Position Convert a Treasury TLT to an FTE to support ongoing bodies of work primarily driven by statutory requirements related to foreclosure and refund activities, as well as county ESJ initiatives and other internal foreclosure avoidance activities.	209,629	0	1.0	0.0
(TA_003) Operating Transfer for the Financial Statements IT Project Add an operating transfer to capital for the Financial Statements IT project. This project would use existing fund balance as a revenue source for the Financial Statements project. An expenditure entry is required.	1,500,000	0	0.0	0.0
(TA_050) Rate Model Adjustment Adjust the budget system to the PSB-approved rate model that sets the finance central rate charge for each agency.	0	11,353,032	0.0	0.0
(TA_110) Net Zero Adjustment Align budget account lines to actual activity.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	17,111	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	9,853	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(240,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(1,600)	0	0.0	0.0
Central Rate Adjustments	548,732	0	0.0	0.0
Total Decision Package Adjustments	6,435,518	14,059,062	6.0	4.0

**2023 - 2024 Proposed Financial Plan
Finance and Business Operations Division / 000005450**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	7,224,000	2,531,864	603,318	(1,390,434)
Revenues				
Federal Grant Revenue	7,607,000	2,706,030	-	-
Other Revenue	11,729,000	9,935,406	9,935,406	9,935,406
GF Rates	10,916,516	15,352,306	15,690,057	16,647,150
Non-GF Rates	36,081,716	43,444,722	44,400,506	47,108,937
Total Revenues	66,334,232	71,438,464	70,025,969	73,691,493
Expenditures				
Federal Allowable Expenses	7,607,000	2,706,030	-	-
Salaries /Wages	32,118,493	38,334,558	38,909,576	41,360,880
Benefits	11,284,876	13,289,042	13,488,378	14,338,145
Supplies	438,000	688,910	725,422	763,870
Services	7,937,000	5,833,072	6,142,225	6,467,763
Intragovernmental Services	9,809,000	10,850,956	11,089,677	11,766,147
Intragovernmental Contribution	1,832,000	1,664,442	1,664,442	-
Total Expenditures	71,026,368	73,367,010	72,019,720	74,696,805
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	2,531,864	603,318	(1,390,434)	(2,395,746)
Reserves				
Expenditure Reserve (s)				
Expenditure Reserve (IT Capital)		600,000	1,200,000	1,800,000
Total Reserves	-	600,000	1,200,000	1,800,000
Reserve Shortfall	-	-	2,590,434	4,195,746
Ending Undesignated Fund Balance	2,531,864	3,318	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance. Please note this

Revenue Notes:

Expenditure Notes: Intergovernmental Contribution is based on the fund's debt service allocation. All supplements included as approved through Omnibus.

Reserve Notes:

Outyear assumptions are for upgrade costs for PTM and Treasury scanner (2021 - 2022 budget) projects.

Last Updated 8-SEP-2022 by Karl Nygard using data from PBCS and BFPA assumptions.

FLEET SERVICES DIVISION

MISSION

The Fleet Services Division delivers high-quality customer service, environmentally sound and cost-effective vehicles, equipment, materials, supplies, and asset management services.

OVERVIEW

The Fleet Services Division manages King County's portfolio of vehicles and equipment. Fleet services include:

- Equipment design, procurement, and upfitting
- Equipment repairs and preventative maintenance
- Automotive parts and supplies inventory management
- Fuel site administration, fuel inventory management, and Voyager fuel card administration
- Automated Vehicle Location (AVL) program administration
- Automated dispatching services at various locations throughout the county
- Personal property surplus program management

Fleet staff are strategically located in three primary locations: Renton Shop, Georgetown Shop, and the administrative offices at King Street Center. Fleet also maintains a team of field mechanics to respond to customer's needs throughout the county whenever possible.

Nearly all of Fleet Service's customers are internal to the County, and the biggest customers include the Road Services Division, the King County Sheriff's Office, Public Health – Seattle & King County, the Parks and Recreation Division, and the Wastewater Treatment Division. Fleet also provides minimal services to external partners, including the State of Washington and City of Shoreline.

**2023-2024 Executive Proposed Operating Budget
FLEET MANAGEMENT EQUIPMENT (EN_A75000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	94,777,053	71,444,796	74.0	0.0
Base Budget Adjustments	(10,360,780)	(1,930,096)	0.0	0.0
Decision Package Adjustments	7,130,072	1,757,000	3.0	0.5
2023-2024 Executive Proposed Budget	91,546,345	71,271,700	77.0	0.5
2023-2024 Executive Proposed Ordinance	91,547,000	71,272,000	77.0	0.5

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Utility Workers Add positions to support fleet operations through parts and vehicle shuttling, cleaning, and fueling.	188,396	0	1.0	0.0
(DS_002) Fleet Services Fuel Purchases Add budget for fuel procurement in 2023-2024. This budget is based on the 2021 actual consumption levels, 2023-2024 forecasted pricing, and it includes a 10% contingency.	(534,120)	0	0.0	0.0
(DS_003) Vehicle and Equipment Replacement Budget Purchase planned vehicle and equipment replacements, while maximizing the use of the existing fund balance.	(244,398)	0	0.0	0.0
(DS_004) Electric Vehicle and Hybrid Police Interceptor Utility Premium Add funding to the vehicle replacement budget to cover the premium cost of all-electric vehicle and hybrid Police Interceptor Utility (PIU) vehicle replacements. This will be funded with bond financing.	1,500,000	1,500,000	0.0	0.0
(DS_099) Airport FTE Transfer and Budget Adjustment Transfer positions from DES Airport to DES Fleet Services to support the fleet maintenance service coordination between both divisions.	508,467	257,000	2.0	0.0

**2023-2024 Executive Proposed Operating Budget
FLEET MANAGEMENT EQUIPMENT (EN_A75000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2023-2024. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate related organizations, development and implementation of the countywide Green Jobs Strategy, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on operational greenhouse gas emissions.	190,346	0	0.0	0.0
Administrative Service Changes				
(AC_001) Fleet Information Management System replacement research Conduct market research and analysis on potential FIMS replacements and research whether Fleet can integrate with Metro's enterprise asset management system.	100,000	0	0.0	0.0
(AC_002) Fleet Maintenance Intern Add a part-time TLT intern to support Fleet operations and maintain a pipeline for trades apprenticeships.	91,192	0	0.0	0.5
(AC_003) Renton Facility Updates and Repairs The Fleet Services Division proposes to begin a three to four year implementation plan to address safety, security, and employee working conditions at the Renton and Georgetown locations. Half of this estimated cost is proposed in each of the next two biennia.	350,000	0	0.0	0.0
(AC_007) Electric and Hybrid Vehicle Technician Training Fund electric and hybrid vehicle technician training for fleet staff so fleet can safely and effectively diagnose, repair, and maintain EV and hybrid vehicle technologies.	105,000	0	0.0	0.0
(AC_008) Software and Hardware Replacement for Rental Dispatch System This system replacement budget proposal is required because the current system vendor will discontinue the cloud-based product support on 12/31/2014.	200,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Budget Realignment and Intra-fund Position Transfers Adjust budget appropriation and position assignments to match spending patterns by cost center and expenditure types.	442,732	0	0.0	0.0
(TA_002) Inflation on Operations Expenses Apply inflation/PSB guidance factors across targeted operations and maintenance expense accounts.	410,446	0	0.0	0.0
(TA_003) Removal of Expenditure Contra Accounts Remove contra expenditure budgets from expenditure accounts 59990 and 59994.	1,854,334	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	10,871	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
FLEET MANAGEMENT EQUIPMENT (EN_A75000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	8,737	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(288,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(4,800)	0	0.0	0.0
Central Rate Adjustments	2,240,869	0	0.0	0.0
Total Decision Package Adjustments	7,130,072	1,757,000	3.0	0.5



King County

2023-2024 Proposed Financial Plan
FLEET SERVICES EQUIPMENT RENTAL AND REVOLVING - 00005570

Category	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	51,696,000	48,303,629	30,773,984	3,446,424
REVENUES				
CHARGE FOR SERVICES - R3410	2,110,826	3,979,706	4,138,682	4,358,857
MISCELLANEOUS REVENUE - R3600	61,461,149	61,845,342	70,000,000	85,000,000
INTEREST EARNINGS - R3611	667,119	653,546	682,218	721,216
PROP INSURANCE RECOVERIES - R3720	133,900	0	0	0
GAINS (LOSSES) - R3730	8,583	10,610	11,034	11,621
NON REVENUE RECEIPTS - R3800	0	600,000	623,968	657,163
TRANSFERS IN - R3901	0	391,374	407,008	428,661
PROCEEDS FROM SALE OF CAPITAL ASSETS - R3951	2,937,022	3,727,468	3,876,368	4,082,588
COMPENSATION FOR LOSS/IMPMT OF CAPITAL ASSETS - R3952	0	63,654	66,197	69,718
TOTAL REVENUES	67,318,600	71,271,700	79,805,474	95,329,824
EXPENDITURES				
SALARIES/WAGES - 51100	11,942,759	15,446,340	16,010,262	16,840,440
PERSONNEL BENEFITS - 51300	4,592,282	5,911,428	6,054,677	6,368,629
SUPPLIES - 52000	14,924,434	18,246,818	18,975,716	19,985,214
SERVICES-OTHER CHARGES - 53000	3,259,262	6,600,724	6,656,411	7,010,529
INTRAGOVERNMENTAL SERVICES - 55000	5,823,145	8,025,760	8,195,409	8,622,723
CAPITAL EXPENDITURES - 56000	10,130,761	31,637,924	47,718,169	51,513,532
INTEREST AND OTHER DEBT SERVICE COSTS - 57200	9,517	15,150	15,815	16,719
INTRAGOVERNMENTAL CONTRIBUTIONS - 58000	688,031	5,667,723	6,836,195	7,192,638
CONTINGENCIES - 59800	0	(383,458)	(398,776)	(419,991)
APPLIED OVERHEAD - 82000	(759,221)	377,936	384,157	404,077
TOTAL EXPENDITURES	50,610,970	91,546,345	110,448,034	117,534,509
Estimated Underexpenditure	0	2,745,000	3,315,000	3,525,000
OTHER FUND TRANSACTIONS				
Other Fund Transactions	(20,100,000)	0	0	0
TOTAL OTHER FUND TRANSACTIONS	(20,100,000)	0	0	0
Ending Fund Balance	48,303,629	30,773,984	3,446,424	(15,233,260)
RESERVES				
Expenditure Reserves	39,256,527	22,956,198	21,847,123	22,863,648
TOTAL RESERVES	39,256,527	22,956,198	21,847,123	22,863,648
Reserve Shortfall	0	0	18,400,699	38,096,908
Ending Undesignated Fund Balance	9,047,102	7,817,786	0	0

Financial Plan Footnotes:

•All financial plans have the following assumptions, unless otherwise noted in below rows:•2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated. •Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB BFPA guidance.

Revenue Notes:

Outyear revenue inflation assumptions are consistent with figures provided by PSB and/or OEFA with the exception of R3600. Fleet Service's central rates are a function of prior year expenses, and future estimated replacement costs. The high volume of vehicles due for replacement over the next four years, coupled with soaring inflation on supplies and services will require Fleet Services to increase central rates and borrow from another fund to stay above the expenditure reserve threshold in the outyears. For planning purposes, increased revenues in the outyears are grouped under R3600.

Expenditure Notes:

Fleet Service's underspending in 2021-2022 is primarily due to vehicle replacement procurement delays. Contract availability, long lead times, and operational uncertainty about the future vehicle needs have caused Fleet Services and its customers to pause several replacement projects. Fleet Services expects a spike in ordering once manufactures resume full production capacity and increase their electric vehicle and hybrid vehicle offerings. The premium costs of electric vehicles and other green fleet technologies will exceed inflation for the foreseeable future, and these growth factors were incorporated into the expenditure estimates. Additionally, a large portion of the fleet is due for replacement between 2023-2026 as planned life cycle replacements, and as catch up on the vehicle replacement backlog. Finally, large expenditures are expected in 2027-2028 when Fleet Services is likely to begin buying more medium and heavy duty EVs in preparation for the 2030 Strategic Climate Action Plan goal. In the transition to electric vehicles and charging stations an interfund loan will be used to moderate initial rate increases.

Reserve Notes:

The expenditure reserve is a combination of two values.1. Inventory expenditure reserve (the value of fleet inventory parts and fuel as of the end of most recent year-end)2. Equipment Replacement expenditure reserve (between 10 and 20 percent of the current cost to replace all vehicles in the fleet) In preparation for high-volume and high-dollar vehicle replacement expenditures in the next four years, the financial plan for future years assumes the lowest reserve balance threshold possible while also keeping the undesignated fund balance at zero. This fund's reserve shortfall is zero in 2023-2024 because Fleet Services deferred over 100 vehicle replacements to 2025-2026.

Thursday, September 15, 2022 at 18:36:04 PM

RECORDS AND LICENSING SERVICES DIVISION

MISSION

ARCHIVES, RECORDS MANAGEMENT AND MAIL SERVICES (ARMMS)

ARMMS manages current, inactive, and historic records and information assets in compliance with laws, regulations, and industry standards.

LICENSING

With a commitment to exceptional service, Licensing supports consumer protection and public safety through licensing and regulation of vehicles, vessels, taxicabs, for-hire drivers, and companies.

RECORDER'S OFFICE

The King County Recorder's Office is committed to providing our community with exceptional customer service through prompt and accurate recording; preservation and reproductions of documents; accurate collection of real estate excise tax; and courteous issuance and recording of marriage documents.

REGIONAL ANIMAL SERVICES (RASKC)

RASKC provides King County with sustainable, cost-effective animal services that protect people and animals, while providing compassionate animal care.

OVERVIEW

The Records and Licensing Services Division (RALS) is charged with:

- Recording and making accessible real property and other documents for members of the public, businesses, and other governmental agencies;
- Collecting and dispersing real estate excise tax payments on the conveyance of real property in King County;
- Providing licensing and information services and promoting public safety by administering and enforcing licensing and taxi regulations;
- Providing internal mail services and physical and electronic records management services to all county agencies.

- Providing animal care and control services for the protection of property, human health, and safety; and promoting responsible pet ownership and animal welfare through education and licensing programs through public and private sector partnerships.

**2023-2024 Executive Proposed Operating Budget
RECORDS AND LICENSING SERVICES (EN_A47000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	31,756,471	63,773,972	88.7	1.0
Base Budget Adjustments	1,534,111	(7,499,992)	(0.7)	0.0
Decision Package Adjustments	(255,658)	5,225,438	1.0	0.0
2023-2024 Executive Proposed Budget	33,034,924	61,499,418	89.0	1.0
2023-2024 Executive Proposed Ordinance	33,035,000	61,500,000	89.0	1.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) Licensing and Recording Assistant Manager Add an assistant section manager to provide managerial assistance and backup.	227,512	0	1.0	0.0
(DS_005) Diversity, Equity, and Inclusion Consulting Services Contract with Diversity, Equity, and Inclusion consultant(s) to support Records and Licensing progress on Equity and Social Justice maturity.	100,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Net-Zero Adjustments Make various net-zero adjustments for non-labor accounts in the RALS budget Fund 10.	0	0	0.0	0.0
(TA_050) RALS Revenue Adjustments 2023-2024 Revenue adjustments for the County Collection Fee and the Auditor Filing Recording Fee	0	5,225,438	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	9,338	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	6,372	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
RECORDS AND LICENSING SERVICES (EN_A47000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(287,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(7,000)	0	0.0	0.0
Central Rate Adjustments	(304,880)	0	0.0	0.0
Total Decision Package Adjustments	(255,658)	5,225,438	1.0	0.0

**2023-2024 Executive Proposed Operating Budget
REGIONAL ANIMAL SERVICES OF KING COUNTY (EN_A53400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	15,379,961	15,098,890	43.2	0.0
Base Budget Adjustments	960,040	0	0.0	0.0
Decision Package Adjustments	356,378	270,000	0.0	0.0
2023-2024 Executive Proposed Budget	16,696,379	15,368,890	43.2	0.0
2023-2024 Executive Proposed Ordinance	16,697,000	15,369,000	43.2	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Benefit Bequest Fund Appropriation Utilize additional King County Council appropriation from the Benefit Bequest fund (1432) to implement enhanced efforts to mitigate the impacts of the pandemic on low-income residents and their pets, including a mobile spay and neuter clinic; grants to cover the cost of veterinary services to prevent owners from surrendering their pets so they can receive needed care; and dog training for staff, volunteers, and pet owners at risk for animal surrender due to behavior issues; and a transport fund to offset the costs of private transport (e.g. TNC or cab services) for low income residents seeking to access services at the Kent Animal Shelter or to redeem and transport their impounded animal.	190,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Net-Zero Adjustments Adjust non-labor accounts in the RASKC budget Fund 1431.	0	0	0.0	0.0
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	270,000	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	18,600	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
 REGIONAL ANIMAL SERVICES OF KING COUNTY (EN_A53400)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	17,232	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(147,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(10,000)	0	0.0	0.0
Central Rate Adjustments	287,546	0	0.0	0.0
Total Decision Package Adjustments	356,378	270,000	0.0	0.0



**2023-2024 Proposed Financial Plan
ANIMAL SERVICES FND - 00001431**

	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Category				
Beginning Fund Balance	1,927,579	1,967,098	639,609	(777,405)
REVENUES				
LICENSES AND PERMITS - R3210	6,005,975	6,253,320	6,442,170	6,702,434
FEDERAL GRANTS INDIRECT - R3330	17,750	0	0	0
CHARGE FOR SERVICES - R3410	3,110,264	3,313,770	3,446,144	3,629,477
FINES AND FORFEITS - R3510	311,342	340,800	354,414	373,268
MISCELLANEOUS REVENUE - R3600	88,089	101,000	105,035	110,622
TRANSFERS IN - R3901	5,090,000	5,360,000	5,438,000	5,438,000
TOTAL REVENUES	14,623,420	15,368,890	15,785,762	16,253,802
EXPENDITURES				
SALARIES/WAGES - 51100	6,640,662	7,699,920	7,982,676	8,396,601
PERSONNEL BENEFITS - 51300	2,568,748	2,929,839	3,000,203	3,155,772
SUPPLIES - 52000	604,208	552,794	574,876	605,459
SERVICES-OTHER CHARGES - 53000	1,138,030	1,437,438	1,484,459	1,563,432
INTRAGOVERNMENTAL SERVICES - 55000	3,571,293	4,047,626	4,133,185	4,348,692
CAPITAL EXPENDITURES - 56000	20,008	40,016	40,016	40,016
INTRAGOVERNMENTAL CONTRIBUTIONS - 58000	52,391	11,624	11,624	11,624
CONTINGENCIES - 59800	5,912	11,824	11,824	11,824
CONTRA EXPENDITURES - 59900	(17,351)	(34,702)	(36,088)	(38,008)
TOTAL EXPENDITURES	14,583,901	16,696,379	17,202,776	18,095,411
OTHER FUND TRANSACTIONS				
Ending Fund Balance	1,967,098	639,609	(777,405)	(2,619,014)
RESERVES				
Cash Flow Reserves	150,000	0	150,000	150,000
TOTAL RESERVES	150,000	0	150,000	150,000
Reserve Shortfall	0	0	927,405	2,769,014
Ending Undesignated Fund Balance	1,817,098	639,609	0	0

Financial Plan Footnotes:

•All financial plans have the following assumptions, unless otherwise noted in below rows:•2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated. •Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB BFPA guidance.

Revenue Notes:

Revenues Notes: Enhanced Services to contract cities are outside the base service offerings provided by the master interlocal agreement (ILA). PSB and RALS assume some revenue (and corresponding expenditures) from Enhanced Service requests. As of the proposed budget, there are no Enhanced Services in 2023-2024. Lack of these expenditures is one driver for typical fund underexpenditure.

Expenditure Notes:

Reserve Notes:

Reserve Notes: Cash Flow Fund Balance Reserve sets aside fund balance to offset fluctuations in revenue/expenditures that result in periods of negative fund balance. This reserve will help avoid negative fund balances that would require interfund loaning at an increased cost to the Animal Services Fund.

**2023-2024 Executive Proposed Operating Budget
ANIMAL BEQUESTS (EN_A53800)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	380,000	1,247,000	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	0	0	0.0	0.0
2023-2024 Executive Proposed Budget	380,000	1,247,000	0.0	0.0
2023-2024 Executive Proposed Ordinance	380,000	1,247,000	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.



King County

**2023-2024 Executive Proposed Financial Plan
ANIMAL BEQUEST FND - 000001432**

Category	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	1,537,045	2,066,705	2,933,705	3,800,705
REVENUES				
MISCELLANEOUS REVENUE - R3600	899,170	1,247,000	1,247,000	1,247,000
INTEREST EARNINGS - R3611	10,490	0	0	0
TOTAL REVENUES	909,660	1,247,000	1,247,000	1,247,000
EXPENDITURES				
INTRAGOVERNMENTAL SERVICES - 55000	190,000	0	0	0
INTRAGOVERNMENTAL CONTRIBUTIONS - 58000	190,000	380,000	380,000	380,000
TOTAL EXPENDITURES	380,000	380,000	380,000	380,000
OTHER FUND TRANSACTIONS				
Ending Fund Balance	2,066,705	2,933,705	3,800,705	4,667,705
Ending Undesignated Fund Balance	2,066,705	2,933,705	3,800,705	4,667,705

Financial Plan Footnotes:

•All financial plans have the following assumptions, unless otherwise noted in below rows:•2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated. •Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB BFPA guidance. This Financial Plan was updated by Justin Grover for the 2023-2024 Biennial Budget.

Revenue Notes:

Revenues Notes: In the period of June 2020, the RASKC Angel Fund received two private donations for \$965k. Donations deposited to balance sheet accounts and not in "revenue" accounts, but show as revenue in this plan for budgeting purposes.

Expenditure Notes:

Expenditure Notes: Expense is the Regional Animal Services expense (55394) Expense Type to reimburse RASKC for donation supported services (RASKC Cost Center 534010). There are no out year expenditure projections for intragovernmental services as this fund does not get charged central service rates and acts as a donation fund to the RASKC (1431) fund.

Reserve Notes:

Thursday, September 08, 2022 at 04:11:46 AM

**2023-2024 Executive Proposed Operating Budget
 RECORDERS OPERATION AND MAINTENANCE (EN_A47100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	3,678,703	3,543,652	7.3	0.0
Base Budget Adjustments	(12,068)	0	(0.3)	0.0
Decision Package Adjustments	285,362	0	0.0	0.0
2023-2024 Executive Proposed Budget	3,951,997	3,543,652	7.0	0.0
2023-2024 Executive Proposed Ordinance	3,952,000	3,544,000	7.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Recorder's Office Landmark Enhancements Fund enhancements to the Landmark recording system.	194,500	0	0.0	0.0
Technical Adjustments				
(TA_001) Recorders Operations and Maintenance (ROM) Net-Zero Adjustments Make various net-zero adjustments for non-labor accounts in the ROM budget Fund 1090.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	372	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	4,380	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(400)	0	0.0	0.0
Central Rate Adjustments	86,510	0	0.0	0.0
Total Decision Package Adjustments	285,362	0	0.0	0.0



**2023-2024 Executive Proposed Financial Plan
RECORDER'S O & M FUND - 000001090**

Category	2021-2022 Estimate	2023-2024 Executive Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	2,651,856	3,552,603	3,144,258	2,661,436
REVENUES				
STATE ENTITLEMENTS - R3360	1,564,729	1,256,362	1,275,621	1,301,738
CHARGE FOR SERVICES - R3410	2,618,281	2,255,290	2,289,862	2,336,744
INTEREST EARNINGS - R3611	36,160	32,000	32,000	32,000
TOTAL REVENUES	4,219,169	3,543,652	3,597,483	3,670,482
EXPENDITURES				
SALARIES/WAGES - 51100	1,069,707	1,141,057	1,182,705	1,244,031
PERSONNEL BENEFITS - 51300	457,994	459,364	470,247	494,631
SUPPLIES - 52000	22,804	45,400	47,214	49,725
SERVICES-OTHER CHARGES - 53000	517,247	908,774	950,796	1,001,378
INTRAGOVERNMENTAL SERVICES - 55000	949,229	1,047,624	1,069,769	1,125,547
CAPITAL EXPENDITURES - 56000	62,773	125,546	130,561	137,507
INTRAGOVERNMENTAL CONTRIBUTIONS - 58000	237,541	221,976	226,668	238,487
CONTINGENCIES - 59800	1,128	2,256	2,346	2,471
TOTAL EXPENDITURES	3,318,423	3,951,997	4,080,306	4,293,777
OTHER FUND TRANSACTIONS				
Ending Fund Balance	3,552,603	3,144,258	2,661,436	2,038,141
RESERVES				
Rainy Day Reserve	282,841	0	329,906	356,298
TOTAL RESERVES	282,841	0	329,906	356,298
Ending Undesignated Fund Balance	3,269,762	3,144,258	2,331,530	1,681,843

Financial Plan Footnotes:

•All financial plans have the following assumptions, unless otherwise noted in below rows:•2021-2022 Adopted Budget ties to PBCS. •Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA. This plan was update by Justin Grover for the 2023-2024 Budget.

Revenue Notes:

Revenues Notes:Real Estate Excise Tax (REET) Electronic Technology funding source ended July 2010. eREET funding resumed Jan 1, 2014. The funds collected are designated to support the maintenance and operation of an annual revaluation (eReVal Technology Reserve) system for property tax valuation (Assessor); and maintenance and operation of an electronic processing and reporting system (eREET Technology Reserve) for real estate excise tax affidavits (RALS-Recorder's Office). These funds are split 50/50 to each of the two above noted systems.

Expenditure Notes:

Reserve Notes:

Reserve Notes: Rainy Day Reserve has been established and is based on 60 days of operating expenditures (excluding capital outlay and contingencies).

OFFICE OF RISK MANAGEMENT SERVICES

MISSION

The Office of Risk Management Services provides valuable services through a dedicated team balancing risks and opportunities.

OVERVIEW

The Office of Risk Management Services (ORMS) works closely with all County agencies to balance risks and opportunities, protect assets, and provide effective risk services to support in balancing risk and value.

As part of managing risk, ORMS investigates and resolves claims filed against the county, purchases a variety of insurance policies, advises King County departments on liability related to contracts, and recovers compensation for damages caused by others to King County assets. ORMS also manages complex public records requests and, through the enterprise risk management program, collaborates with King County departments to identify and address risks.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF RISK MANAGEMENT SERVICES (EN_A15400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	131,709,552	83,511,262	26.5	1.0
Base Budget Adjustments	(34,991,192)	64,915,382	0.0	(1.0)
Decision Package Adjustments	19,638,858	421,104	1.0	1.0
2023-2024 Executive Proposed Budget	116,357,218	148,847,748	27.5	1.0
2023-2024 Executive Proposed Ordinance	116,358,000	148,848,000	27.5	1.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
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Direct Service Changes

(DS_001) Vaccine Mandate TLT (CLFR Funded)

Reappropriate CLFR funding to add a TLT to support the continued implementation of King County's vaccine mandate. This mandate resulted in a high volume of public records requests handled by a small public records team. Employees who were separated due to non-compliance with the vaccine mandate have three years to file a claim or lawsuit. There were nearly 260 separations. It is reasonable to expect the volume of vaccine mandate-related public records requests to be high over the next three years. Additionally, a secure database is required for the quantity and confidentiality of the requested records.

418,926	421,104	0.0	1.0
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(DS_002) Shared DES Public Records Officer

Add an unfunded DES Public Records Officer. During the 2019-2020 biennium, a TLT filled this role and was funded by contributions from all DES divisions. The need for this position continues and the ongoing position would be funded completely by DES divisions using surplus funds. The risk of claims related to public records requests will increase if this function resides in DES divisions.

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Administrative Service Changes

**2023-2024 Executive Proposed Operating Budget
OFFICE OF RISK MANAGEMENT SERVICES (EN_A15400)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Loss Control Restoration Restore the loss control program to its pre-pandemic level of \$2 million per biennium. The loss control program was scaled back to \$1.47 million in 2021-2022 from the \$2 million funded in 2019-2020 to meet budget reduction targets. However, the demand for resources to prevent and control emergent issues was high in 2021. Requests in 2021 alone totaled \$2.4 million, 70% more than the total appropriation for the 2021-2022 biennium.	530,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Claims and Insurance Adjustment Adjust claims and insurance to projected levels. The current biennium has been challenging in the world of risk management, and Claims and insurance costs are rising at an unprecedented rate across the nation and in King County. This changing legal environment, combined with an increase in serious King County loss events, has caused significant claims and insurance inflation.	17,325,961	0	0.0	0.0
(TA_002) Proforma Budget Correction in Loss Control The 2023-2024 proforma budget further reduced the loss control budget by another \$330,000 to \$1.14 million. PSB reports that this was an unintended error in the proforma process.	330,000	0	0.0	0.0
(TA_003) DES Shared Services Add the DES Director's Office cost allocation to the ORMS budget. Other DES agencies have routinely budgeted for this cost in the past. ORMS is adding this cost to its budget for 2023-2024.	125,406	0	0.0	0.0
(TA_004) Inflation Add a modest amount for inflation due to the current inflationary economic outlook.	565,000	0	0.0	0.0
(TA_005) Restoration of Travel Budget Restore the ORMS travel budget in order to partner effectively with the County's insurance brokers and underwriters. The requested amount will restore the travel budget to the 2019-2020 level and will be funded via the insurance central rate. ORMS is partnering with insurance brokers and underwriters to transparently share data and analysis and illustrate our values to mitigate rising costs as much as possible. One necessary strategy is to reinstate in-person meetings with our insurance partners, many of which occur in London, England. The ORMS travel budget was cut in the 2021-2022 budget due to the pandemic.	89,000	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(1,000)	0	0.0	0.0
Central Rate Adjustments	255,564	0	0.0	0.0
Total Decision Package Adjustments	19,638,858	421,104	1.0	1.0

2023 - 2024 Proposed Financial Plan
Office of Risk Management Services / 000005520

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	78,147,000	64,050,509	96,541,044	139,728,088
Revenues				
Internal Service Rates	105,567,813	148,426,644	173,659,173	173,659,173
Other Misc Revenue	4,578,596		-	-
CLFR Funds		421,104	-	-
Total Revenues	110,146,409	148,847,748	173,659,173	173,659,173
Expenditures				
Claim and Settlement Expenditures	77,380,961	51,329,000	60,109,000	65,539,000
Insurance Premiums	34,508,133	50,244,593	55,269,052	60,795,958
Operating Expenditures	12,353,806	14,783,620	15,094,076	16,045,003
			-	-
			-	-
Total Expenditures	124,242,900	116,357,213	130,472,129	142,379,961
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	64,050,509	96,541,044	139,728,088	171,007,301
Reserves				
Actuarial Reserve for Losses Incurred	104,094,000	121,122,000	133,406,000	146,887,000
Total Reserves	104,094,000	121,122,000	133,406,000	146,887,000
Reserve Shortfall	40,043,491	24,580,956	-	-
Ending Undesignated Fund Balance	-	-	6,322,088	24,120,301

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

2021-2022 ORMS completed a mid-biennium (2nd omnibus) rate change due to the unprecedented number of claims and judgements during the first part of the biennium.

Expenditure Notes:

The County's SIR (Self-Insured Retention, i.e. "deductible") will go from \$7.5M in 2022 to \$10M in 2023

Projected claims for 2023-2028 tie to 2021 actuary report plus inflation adjustment for 2023/2024

Reserve Notes:

Required reserves tie to 2021 actuary report. Actuarial Reserve for Losses Incurred is the amount the actuary projects the county should keep in risk reserves.

Due to unprecedented number of claims in 2021-2022, there is a large reserve shortfall by end of 2022, and we expect reserves to be caught up and fully funded by 2025-2026 biennium.

Last Updated 9/8/2022 by Justin Grover using data from PBCS and BFPA assumptions.

DEPARTMENT OF HUMAN RESOURCES

MISSION

The Department of Human Resources' mission is to provide strategic human resources leadership, modernize systems, and deliver customer-focused services designed to support the management, growth, and development of the King County workforce.

OVERVIEW

The Department of Human Resources (DHR) provides leadership, direction, guidance, systems, services, processes, and tools so that King County can manage its workforce well and employees can thrive.

DHR's organizational structure consists of three divisions and the DHR's Director's Office:

- The DHR Director's Office includes senior leadership, workforce equity, policy advisors, finance, and payroll, county-wide people communications, human resources systems and analytics, and administrative staff. The Director's Office provides guidance and support within the department and across the County's workforce on human resources policy, procedures, and processes. The Directors' Office also oversees the implementation of the Investing in You initiative.
- The Career and Culture Division focuses on healthy engagement and a respectful, inclusive work environment across the county. The division offers coaching, organizational development, employee engagement, learning and development, mentoring, alternative dispute resolution, and career support services.
- The Employee Health and Safety Division brings an integrated approach to managing the complex, interconnected areas of employee benefits, central payroll services, disability and absence management, workplace safety, and worker's compensation. In addition, this division develops, negotiates, manages, and communicates employee benefit programs; promotes the optimal health, well-being, and safety of employees; leads the employee giving program; manages disability-related and return-to-work programs; serves as point of accountability for

County strategy and coordination related to leaves and benefits; and leads the safety and worker's compensation programs.

- The Human Resources Services Delivery Division supports the County with the core HR services of talent acquisition, onboarding, civil service recruiting, classification, and compensation. The division also supports department HR managers and, through them, department HR staff, supervisors, leaders, and individual employees.

**2023-2024 Executive Proposed Operating Budget
HUMAN RESOURCES MANAGEMENT (EN_A42000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	46,289,054	6,194,925	121.0	1.0
Base Budget Adjustments	3,978,911	(1,882,877)	0.0	0.0
Decision Package Adjustments	6,138,546	0	7.0	5.0
2023-2024 Executive Proposed Budget	56,406,511	4,312,048	128.0	6.0
2023-2024 Executive Proposed Ordinance	56,407,000	4,313,000	128.0	6.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_006) Floating HR Manager Manage special projects for HR-related programs, provide consultation and development support to new HR Managers, and provide coverage and support for department HR managers as needed.	421,613	0	1.0	0.0
(DS_007) eRecords Manager Add a records manager to the DHR operations team to support the implementation of the eRecords system Laserfiche. This role will function as a resource for HR departments enterprise wide as they manage their personnel files.	353,340	0	1.0	0.0
(DS_008) Onboarding Functional Analyst Add a position to develop and coordinate a countywide effort to design and manage a unified and standardized onboarding experience.	321,963	0	1.0	0.0
(DS_011) Talent Recruitment Pilot Extension Add five talent acquisition TLT positions, including extending four current positions, to support the County's recruitment and outreach efforts and add \$50,000 for outreach and marketing.	1,441,109	0	0.0	5.0

**2023-2024 Executive Proposed Operating Budget
HUMAN RESOURCES MANAGEMENT (EN_A42000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_012) NEOGOV License Increase Fund the increased license cost for NEOGov to support the hybrid workforce model, including onboarding, offboarding, performance management, and digital forms.	380,000	0	0.0	0.0
(DS_013) Origami for Grievance Tracking License Fund the increased license cost for the grievance tracking platform.	400,000	0	0.0	0.0
(DS_014) Laserfische for eRecords License Fund the increased license cost for eRecords/Laserfische.	400,000	0	0.0	0.0
(DS_020) Workforce management system assessment Fund an assessment of workforce management systems in King County, including Peoplesoft.	100,000	0	0.0	0.0
(DS_025) ADA Coordinator Fund an Americans with Disabilities Act coordinator to support an enterprise-wide body of required ongoing work for King County's Title II ADA. The subject matter expert will liaise with all departments on all aspects of ADA work and planning as identified in the Council's adopted Disability Equity Strategic Plan.	319,712	0	1.0	0.0
Administrative Service Changes				
(AC_010) Civil rights program and the Americans with Disabilities Act Transfer positions supporting the Civil Rights and American Disabilities Act (ADA) programs from OESJ to DHR.	1,041,931	0	3.0	0.0
Technical Adjustments				
(TA_110) Net zero adjustment Realigns expenditure accounts.	6	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	6,251	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	4,259	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(582,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(4,800)	0	0.0	0.0
Central Rate Adjustments	1,535,162	0	0.0	0.0
Total Decision Package Adjustments	6,138,546	0	7.0	5.0

**2023-2024 Executive Proposed Operating Budget
EMPLOYEE BENEFITS (EN_A42900)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	671,617,059	576,088,721	17.0	0.0
Base Budget Adjustments	7,016,588	18,841,897	0.0	0.0
Decision Package Adjustments	14,422,524	28,884,684	1.0	2.0
2023-2024 Executive Proposed Budget	693,056,171	623,815,302	18.0	2.0
2023-2024 Executive Proposed Ordinance	693,057,000	623,816,000	18.0	2.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) EAP Counselors (TLT) Add budget authority for two TLT EAP counselors who were hired during the pandemic.	650,662	0	0.0	2.0
(DS_004) Communications Specialist Add a communications specialist to focus on helping employees understand the available wellness, wellbeing, and medical benefits through enhanced health equity outreach.	287,859	0	1.0	0.0
(DS_005) Purchaser Business Group on Health (PBGH) Membership Fund King County's membership in PBGH, which will allow partnership with other large employers to influence and push the health care system toward greater efficiency and lower costs.	60,000	0	0.0	0.0
(DS_016) Employee Giving Program Short Term Support Fund temporary support for the Employee Giving Program. The short term temporary positions will provide temporary support to King County employees and the Employee Giving Program ambassadors.	100,000	0	0.0	0.0

Technical Adjustments

**2023-2024 Executive Proposed Operating Budget
EMPLOYEE BENEFITS (EN_A42900)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_003) Washington Partnership Access Line (WAPAL) Taxes Adjustment				
Fund the WAPAL Funding Program to provide sustainable funding for children's mental health services, a tele-behavioral health video call center, and other programs.	80,000	0	0.0	0.0
(TA_010) Claims Expenditures				
Adjust the funding for employee benefits claims based on the August 2022 Actuary estimate.	13,328,053	0	0.0	0.0
(TA_050) Revenue Update				
Adjust benefit funding based on August 2022 Actuary estimate.	0	28,884,684	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(128,000)	0	0.0	0.0
Central Rate Adjustments	43,950	0	0.0	0.0
Total Decision Package Adjustments	14,422,524	28,884,684	1.0	2.0

**2023 - 2024 Proposed Financial Plan
Employee Benefits Fund / 000005500**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	155,543,000	109,313,404	72,330,513	(18,240,122)
Revenues				
Funding Rate Recovery	531,253,596	577,499,253	578,047,972	603,482,148
Non Rate Revenues	38,659,108	41,079,860	44,035,678	46,998,638
Interest Income	2,516,149	5,236,189	3,190,656	-
Total Revenues	572,428,852	623,815,302	625,274,306	650,480,786
Expenditures				
Health Claim Expenditures	600,640,902	645,159,412	699,933,679	755,584,953
Benefits Administration	12,950,220	15,638,781	15,911,262	16,886,673
JLMIC Childcare Program	5,067,326	-	-	-
Reserve/Contingency	-	32,257,978	34,996,684	37,779,248
Total Expenditures	618,658,448	693,056,171	750,841,625	810,250,873
Estimated Underexpenditures		(32,257,978)	(34,996,684)	(37,779,248)
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	109,313,404	72,330,513	(18,240,122)	(140,230,961)
Reserves				
Expenditure Reserve (IBNR)	23,280,000	23,280,000	23,280,000	23,280,000
JLMIC PFR	56,115,963	33,574,156	-	-
ATU PFR	24,343,143	12,360,654	-	-
Other Reserves (Deputies, LEOFF, Undesignated)	5,574,298	3,115,702	-	-
Total Reserves	109,313,404	72,330,513	23,280,000	23,280,000
Reserve Shortfall	-	-	41,520,122	163,510,961
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

[1] Funding Rate Recovery Revenue projections for 2022 - 2025 are based on Mercer Enrollment (August 2022 Projections). 2021 PEPM funding rates decreased (compared to 2020 levels) by 10% for JLMIC and 5% for ATU compared to 2020 levels. The PEPM funding rates return to 2020 levels in 2022. In 2023, the PEPM funding rate is projected to increase by 4% for JLMIC and 4% for Sheriff's Deputies compared to 2022 levels and are projected to remain constant from 2023 through 2026. To project 2027-2028 revenues, the projected average rate of growth from 2021 through 2026 was used.

[2] Non Rate Revenue projections for 2022-2025 are based on Mercer projections (August 2022). To project 2026-2028 numbers, the projected average rate of growth from 2021 through 2026 was used.

[3] Interest Income Revenue projections for 2022-2028 are based on projected yearly fund balance multiplied by the latest OEFA interest assumptions (July 2022).

Expenditure Notes:

[1] Health Claim Expenditures projections for 2022 through 2025 are based on Mercer projections (August 2022). To project 2027-2028 expenditures, the projected average rate of growth from 2021-2026 was used.

[2] Benefits Administration projections for "2021-2022 Estimated" column, were calculated by taking 2021 actuals and adding 2022 revised final adopted amounts.

The 2023-2024 projections are based on Executive Proposed budgeted numbers as of 08/31/2022. BFPA growth rate assumptions are used to project 2025-2028 numbers.

[3] Reserve Contingency projections for 2023-2024, 2025-2026 and 2027-2028 are based on 5% of projected Health Claim Expenditures (from Mercer, revised August 2022 projections).

Reserve Notes:

[1] The "Other Reserves" is calculated by the taking the difference between "Ending Fund Balance" and the sum of the JLMIC PFR, ATU PFR and the Expenditure Reserve (e.g. the IBNR).

**2023-2024 Executive Proposed Operating Budget
SAFETY AND CLAIMS MANAGEMENT (EN_A66600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	90,175,957	61,358,185	49.0	0.0
Base Budget Adjustments	(13,035,910)	3,257	0.0	0.0
Decision Package Adjustments	19,168,869	17,252,971	1.0	0.0
2023-2024 Executive Proposed Budget	96,308,916	78,614,413	50.0	0.0
2023-2024 Executive Proposed Ordinance	96,309,000	78,615,000	50.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Claims Officer Support Add a claims officer to support the worker's compensation team's efforts to send employees back to work and resolve claims more quickly.	283,411	0	1.0	0.0
(DS_002) Axway License Fund the annual Axway license which supports encrypted and safe connection between the worker's compensation claims management system and external vendors	100,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Claims Budget, L&I Taxes Budget, and Contingency Reserve Adjustments Adjust the worker's compensation claims account based on actuarial forecasts and the L&I account based on projected tax increases.	0	15,015,286	0.0	0.0
(TA_002) Claims Budget, L&I Taxes Budget, and Contingency Reserve Adjustments Adjust the worker's compensation claims account based on actuarial forecasts and the L&I account based on projected tax increases.	19,461,890	0	0.0	0.0
(TA_050) Revenue Adjustment Adjust revenue based on latest estimate.	0	2,237,685	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
SAFETY AND CLAIMS MANAGEMENT (EN_A66600)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(55,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(2,800)	0	0.0	0.0
Central Rate Adjustments	(618,632)	0	0.0	0.0
Total Decision Package Adjustments	19,168,869	17,252,971	1.0	0.0

**2023 - 2024 Proposed Financial Plan
Safety & Claims Fund / 000005420**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	111,336,000	97,439,339	86,744,836	84,869,490
Revenues				
Industrial Insurance Rates	69,226,086	73,881,236	91,612,733	113,599,788
Miscellaneous Revenues	4,689,428	4,733,177	4,969,836	5,218,328
Total Revenues	73,915,514	78,614,413	96,582,568	118,818,116
Expenditures				
Claim Expenditures	54,244,747	54,298,000	61,499,000	65,607,185
Labor & Industries Expenses	16,116,084	16,961,890	17,767,983	18,656,382
Administration & Interfund Transfers	17,451,344	18,049,026	19,190,931	20,380,769
Reserve Contingency		7,000,000	7,000,000	8,000,000
Total Expenditures	87,812,175	96,308,916	105,457,914	112,644,336
Estimated Underexpenditures	-	(7,000,000)	(7,000,000)	(8,000,000)
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	97,439,339	86,744,836	84,869,490	99,043,271
Reserves				
Actuarial Liabilities Estimate	75,704,000	87,835,000	98,751,000	98,751,000
Total Reserves	75,704,000	87,835,000	98,751,000	98,751,000
Reserve Shortfall	-	1,090,164	13,881,510	-
Ending Undesignated Fund Balance	21,735,339	-	-	292,271

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

The 2021-2022 beginning fund balance reflects the working capital amount that is illustrated on the 2020 ACFR.

Revenue Notes:

[1] **Industrial Insurance Billing Revenue** projection for 2021-2022 is based on budgeted amounts for 2021-2022 and a one time billing of an additional 18% due to increased costs. In 2023-2024 industrial insurance rates are set to increase by 25.6% and 2025-2026 and 2027-2028 we anticipate the industrial insurance revenue will increase by an additional 24% in each biennia.

[2] **Miscellaneous Revenue** projection for 2021-2022 is based on YTD Actuals DEC 2021 and projected hours worked for 2022 times half the 2022 Supplemental Pension Assessment Rate which is collected from employees and remitted to the state. For 2023-2024 we used half the 2022 rate times 2023-2024 projected work hours. For 2025-2026 and 2027-2028, we assume that miscellaneous insurance revenue will increase by 5% in each biennia.

Expenditure Notes:

[1] **Claim Expenditure** projections for 2021-2022 are based on YTD actuals through DEC 2021 plus the monthly average claims costs from January 2022 through May 2022 multiplied by 12. Claim Expenditures from 2023-2026 are based on actuarial report from Select Actuary Services Report, dated February 15, 2022. 2027-2028 projections are based on the projected average rate of growth from 2021-2026.

[2] **WA State Dept of Labor & Industries** projections for 2021-2022 are based on 2021 payments and Q1 2022 payment multiplied by 4. For 2023-2024 and 2025-2026 and 2027-2028 biennia we project a 5% increase.

[3] **Administration & Interfund** projections for 2021-2022 are based on budgeted amounts plus 2nd omnibus budget asks and projected rate increased for King County's Office of Risk Management. For 2023-2024, we used figures from the 2023-2024 Agency Proposed phase of the biennial budget (as of 06/24/2022). Additionally, for 2025-2026 and 2027-2028 we project that Administration & Interfund transfers will increase by 5.7% and 6.2% in each biennium, in accordance with the Q2 2022 BFPA assumptions.

[4] **Contingency Reserve** is set to be 10% of the sum of "Claim Expenditures" and "Labor & Industries Expenses," rounded to the nearest million.

Reserve Notes:

[1] **Actuarial Liabilities** projections for 2021-2022, and 2023-2024, and 2025-2026 are based on actuarial report from Select Actuary Services Report, dated February 15, 2022. To Project Actuarial Liabilities for 2027-2028, we projected that they would remain flat from 2025-2026 numbers.

Last Updated 08/31/2022 by Andres Fuerte using data from PBCS and BFPA assumptions.

**2023-2024 Executive Proposed Operating Budget
EMPLOYEE DEFERRED COMPENSATION ADMINISTRATION (EN_A13300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	704,195	696,195	2.0	0.0
Base Budget Adjustments	117,213	(29,059)	0.0	0.0
Decision Package Adjustments	191,688	228,840	0.0	0.0
2023-2024 Executive Proposed Budget	1,013,096	895,976	2.0	0.0
2023-2024 Executive Proposed Ordinance	1,014,000	896,000	2.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_050) Revenue adjustment Adjust revenue based on current estimates.	0	228,840	0.0	0.0
Central Rate Adjustments	191,688	0	0.0	0.0
Total Decision Package Adjustments	191,688	228,840	0.0	0.0

**2023 - 2024 Proposed Financial Plan
KC Employee Deferred Comp Fund Admin/ 000001330**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	0	395,980	278,860	173,276
Revenues				
Deferred Comp Administrative Fee Revenue	1,056,680	887,264	963,764	963,764
Interest	3,495	8,712	7,158	4,494
Total Revenues	1,060,175	895,976	970,922	968,258
Expenditures				
Deferred Compensation Labor Expenses	299,647	605,432	645,831	687,164
Other Administrative Expenses & Overhead	364,548	407,664	430,675	457,376
Total Expenditures	664,195	1,013,096	1,076,506	1,144,540
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	395,980	278,860	173,276	-3,006
Reserves				
Reserves for Future TPA RFP	40,000	40,000	40,000	40,000
Rainy Day Reserve	55,350	55,350	55,350	55,350
Total Reserves	95,350	124,823	129,709	135,378
Reserve Shortfall	0	0	0	138,384
Ending Undesignated Fund Balance	300,630	154,037	43,567	0

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Estimated Revenues for 2021-2022 are based on existing revenues in Deferred Compensation Fund from January 1, 2021 to May 31, 2022 (\$651,441.68) plus 2022 projected revenue (\$405,382)

Note that 2021-2022 revenues deposited through 04/25/22 include a \$310K deposit related to 2020 expense reimbursements. When FBOD recorded the 2020 expense reimbursement, they did not debit (reduce) the revenue account in the Deferred Compensation fund and instead only booked a Cash to Cash transfer between the Deferred the 2020 expense reimbursement, they did not debit (reduce) the revenue account in the Deferred Compensation fund and instead only booked a Cash to Cash transfer between the Deferred Compensation Fund and FBOD fund.

Projected Revenues for 2022 through 2028 assume 750 participants join the plan each year and the plan fee remains \$34/participant until the plan participation rate among employees reaches 70%, or the industry standard, then participation growth is assumed to be 0 per year.

The financial plan assumes that each plan participant is charged a \$66 annual fee, of which T. Rowe Price (the plan record keeper) reserves \$32 for administrative costs and the remaining \$34 is transferred to the County's Deferred Comp fund. Excepting \$10,000 which is held in the TRP account to cover unexpected administrative costs that would be charged to the County.

Expenditure Notes:

Projected Expenditures for 2021-2022 is based on budgeted expenditures adopted by the Deferred Compensation Board (\$664,195).

Projected Expenditures for 2023-2024 are based on Agency Proposed expenditures, which include adding full biennial costs of an Administrator II position.

Projected Expenditures for 2025-2028 are inflated based on Q2 2022 BFPA assumptions issued by PSB:

Blended Labor - 5.8% for 2025-2026 and 6.4% for 2027-2028

Central Rates - 5.7% for 2025-2026 and 6.2% for 2027-2028

Reserve Notes:

On November 2, 2021, Ordinance 19350 created the employee deferred compensation fund to track the program's administrative revenues & expenses. The fund balance will be adjusted when 2022 ACFR is available.

Reserves include \$40,000 for costs of plan administrator contract RFP and 60 day Rainy Day Reserve.

Last Updated 06/28/2022 by Andres Fuerte using data from PBCS and BFPA assumptions.

KING COUNTY INFORMATION TECHNOLOGY

MISSION

King County Information Technology delivers smart information technology solutions that support its customers.

OVERVIEW

The King County Information Technology (KCIT) Department plans, operates, and supports the County's information technology (IT) infrastructure, enabling County departments, offices, and employees to carry out their roles efficiently and securely and facilitating effective delivery of quality services to county residents. KCIT divides its customers into four groups: King County executive branch departments and separately elected offices, King County employees, members of the public, and community organizations.

To support a digital workplace for County agencies and employees, KCIT sets countywide IT standards and policies; manages the County network, digital platforms, and workstations; and provides customer support to end-users. In view of rapid technology advancement, KCIT implements measures to ensure the security and integrity of County IT systems and data and oversees modernization of the County application portfolio and technology hardware.

KCIT enables the County to offer services and engage with its constituents online, through its kingcounty.gov website. Finally, KCIT provides regional services, which include E-911, cable communications, emergency radio communications, and institutional network (I-Net).

**2023-2024 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	248,220,805	220,618,995	382.0	0.0
Base Budget Adjustments	(1,094,129)	(4,547,065)	0.0	0.0
Decision Package Adjustments	17,923,069	46,148,300	1.0	0.0
2023-2024 Executive Proposed Budget	265,049,746	262,220,230	383.0	0.0
2023-2024 Executive Proposed Ordinance	265,050,000	262,221,000	383.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Ongoing Operation and Maintenance Costs Add budget to pay for the ongoing operation and maintenance cost increases.	2,437,118	2,437,118	0.0	0.0
(DS_003) Workstations - Satellite Office Expenses Fund the ongoing cost associated with satellite offices in the Seattle area to provide workstation services.	87,876	87,876	0.0	0.0
(DS_004) Equipment Replacement Allocation Increase Add budget to transfer funds to the Network Equipment Replacement Capital Project. This is collected from County agencies via the KCIT Enterprise rate.	4,100,000	4,100,000	0.0	0.0
(DS_005) Microsoft Enterprise Agreement Cost Increase Provide funding for the scheduled Microsoft Enterprise Agreement price increase and increased demand in Microsoft products.	4,435,676	4,435,676	0.0	0.0
(DS_006) Cherwell License Cost Increase and Consultant Services Increase funding to pay for 150 concurrent Cherwell user licenses and acquire Avante system integrator professional service to help integrate the County's disparate hardware and software subsystems into a comprehensive IT solution.	244,000	244,000	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_007) New Platforms and Tools Add funding to develop and acquire new platforms and IT tools to improve the services that KCIT provides. The request includes \$200K of Enterprise Architecture Management (EAM) Platform, \$72K of Azure Databricks/Delta lake, \$120K of Social Media Analytics and Scheduling Platform, and \$30K of Email Marketing Tool.	812,000	812,000	0.0	0.0
(DS_008) DocuSign Cost and Usage Increase Acquire additional DocuSign licenses based on customer demand.	567,790	567,790	0.0	0.0
(DS_009) Code Improvement Implementation Fund the implementation of new tools to improve code quality across the enterprise with automation, standards, and repeatable practices. The Standard Tool would be used by KCIT Software Engineering, Software Quality Assurance & Information Security Risk and Compliance.	400,000	400,000	0.0	0.0
(DS_010) Privacy Program Governance Platform Add funding to assist in the development of King County's Privacy Program by providing a platform for the privacy program to conduct data privacy protection activities Countywide.	218,400	218,400	0.0	0.0
(DS_011) Zoom and Other Business-specific Licenses Add funding to acquire various agency-specific business licenses, including Zoom.	1,941,452	1,941,452	0.0	0.0
(DS_012) Digital Evidence and Metro Transit Positions Add a product manager to manage digital evidence in the criminal justice system and a senior business analyst to perform analysis efforts for King County Metro's projects/initiatives.	803,928	809,843	2.0	0.0
Technical Adjustments				
(TA_001) Zero Adjustment Align budget and accounts.	0	0	0.0	0.0
(TA_002) Labor realignment Move a GIS Specialist master from the KCIT Fund to the GIS Fund.	(398,736)	0	(1.0)	0.0
(TA_003) Labor Rate Updates - IT Classifications (CP2) Adjust wages for KCIT positions in the Teamsters Local 117 union and non-represented employees allocated to new job classifications. The 2021-2022 adjustments are included in the 2022 countywide labor supplemental request. This appropriates the impact in 2023-2024 that was not included in the base budget.	508,664	0	0.0	0.0
(TA_050) Revenue Updates This represents the adjustments to KCIT revenues based on the FY23-24 customer demands for various KCIT services.	0	30,094,145	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_101) Ongoing Information Technology Financial Management System Support Cover the ongoing support cost for the Information Technology Financial Management System added in the 2021-2022 Second Omnibus Budget. This change annualizes that ongoing cost and extends it to the 2023-2024 budget.	892,058	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	1,128	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	174,481	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(691,000)	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(68,400)	0	0.0	0.0
Central Rate Adjustments	1,456,634	0	0.0	0.0
Total Decision Package Adjustments	17,923,069	46,148,300	1.0	0.0

**2023 - 2024 Proposed Financial Plan
KCIT Services Operating Fund / 000005531**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	12,371,000	3,738,877	909,362	(3,916,328)
Revenues				
KCIT Central Rates	206,295,797	237,665,236	243,771,857	258,641,940
New Development (Capital Projects, Ad-hocs)	19,931,921	18,532,206	19,032,575	20,193,563
Shared Services with Other KCIT Funds	3,083,666	5,722,788	5,877,303	6,235,819
Misc Revenues, including External Revenues	751,260	300,000	300,000	300,000
Grant Reimbursements	2,604,802	-	-	-
Total Revenues	232,667,446	262,220,230	268,981,735	285,371,321
Expenditures				
Wages and Benefits	134,141,795	146,420,046	149,494,867	158,957,892
Supplies	10,881,178	3,768,992	3,969,125	4,181,077
Services - Other Charges	68,478,298	90,877,139	95,702,715	100,813,240
Capital Outlay	(446,924)	-	-	-
Intragovernmental Services	16,034,902	17,258,846	17,731,738	18,818,694
Intragovernmental Contributions	12,210,320	6,724,722	6,908,979	7,332,500
Total Expenditures	241,299,569	265,049,745	273,807,425	290,103,403
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	3,738,877	909,362	(3,916,328)	(8,648,409)
Reserves				
Technology Risk Mitigation	2,400,000	2,400,000	2,400,000	2,400,000
Total Reserves	2,400,000	2,400,000	2,400,000	2,400,000
Reserve Shortfall	-	1,490,638	6,316,328	11,048,409
Ending Undesignated Fund Balance	1,338,877	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Data Center Bond Defeasement collection will end in FY23 (\$2.8M in 2023). No refunds, rebate assumed in FY25-26 and out years.

The CR agency budget includes direct vendor payments and IT equipment purchases that are made by customers. Those are not included in the KCIT Budget.

Expenditure Notes:

FY23-24 Proposed Budget doesn't include the cost assumptions results in the CP2 Labor (non Manager) Agreement. KCIT plans to re-visit the FY23-24 expenditure levels once all the labor agreements are settled.

Reserve Notes:

Reserve for Technology Risk Mitigation is for future IT projects

Last Updated 8/31/2022 by Junko Keesecker using data from PBCS and BFPA assumptions.

**2023-2024 Executive Proposed Operating Budget
RADIO COMMUNICATIONS SERVICES (EN_A21300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	12,442,650	10,798,202	14.0	0.0
Base Budget Adjustments	(2,107,335)	0	0.0	0.0
Decision Package Adjustments	(36,222)	(1,189,562)	0.0	0.0
2023-2024 Executive Proposed Budget	10,299,093	9,608,640	14.0	0.0
2023-2024 Executive Proposed Ordinance	10,300,000	9,609,000	14.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_003) KCIT Internal Services to Regional Service Funds Update the KCIT internal charges to Regional Service Funds. The charge is for costs such as IT administration, facilities, and central services.	5,854	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenue to match current forecast.	0	(1,189,562)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	6,744	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(2,600)	0	0.0	0.0
Central Rate Adjustments	(46,220)	0	0.0	0.0
Total Decision Package Adjustments	(36,222)	(1,189,562)	0.0	0.0

**2023 - 2024 Proposed Financial Plan
Radio Communications/000004501**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	12,730,721	11,349,285	18,813,092	19,379,020
Revenues				
Access Infrastructure O&M	4,260,010	5,743,932	4,177,399	4,436,398
Radio Services	2,517,927	2,759,530	2,916,823	3,097,666
Radio Replacement Reserve	563,869	641,686	1,735,262	1,842,848
Revenue from Site Lease & Valleycom Support Agreement	1,516,217	-	-	-
Investment Earnings	133,279	113,493	188,131	193,790
Revenue from Projects	913,231	350,000	-	-
RCB Distribution - One time	250,000	-	-	-
Total Revenues	10,154,533	9,608,641	9,017,616	9,570,703
Expenditures				
51000-WAGES AND BENEFITS	4,888,727	4,442,446	2,373,615	2,523,152
52000-SUPPLIES	438,632	658,368	293,333	308,880
53000-SERVICES-OTHER CHARGES	674,254	2,445,674	221,303	233,032
55000-INTRAGOVERNMENTAL SERVICES	2,648,232	2,490,538	1,349,855	1,432,196
56000-CAPITAL OUTLAY	100,293	288,132	33,906	35,975
58000-INTRAGOVERNMENTAL CONTRIBUTIONS	2,785,831	3,768	2,276	2,415
59800-CONTINGENCIES	-	29,000	-	-
Transfer to PSERN Operator	-	-	4,177,399	4,436,398
59900-CONTRA EXPENDITURES	-	(58,832)	-	-
Total Expenditures	11,535,969	10,299,094	8,451,687	8,972,048
Estimated Underexpenditures				
Other Fund Transactions				
Equity Transfer from Capital Fund		8,154,260		
Total Other Fund Transactions	-	8,154,260	-	-
Ending Fund Balance	11,349,285	18,813,092	19,379,020	19,977,675
Reserves				
Accumulated Radio Reserves	8,451,295	9,092,981	10,828,243	12,671,092
Rate Stabilization Reserve	1,936,659	8,861,852	7,846,469	6,558,913
Rainy Day Reserve (60 days)	961,331	858,258	704,307	747,671
Total Reserves	11,349,285	18,813,092	19,379,020	19,977,675
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Access Infrastructure fees in FY23 and out years represents the estimated collection for the PSERN Operations and Maintenance cost. The fund assumes that the FY23 revenue will fund a portion of the KCERCS staff until the successful transition from KCERCS to PSERN Operator occurs. The current estimate is based on the status quo KCERCS radio counts.

Radio Services revenue is estimated based on the status quo KCERCS operation. The study and analysis of the post PSERN operation model is currently underway.

No collection is assumed in FY23 and out years for the revenue from Site Lease & Valleycom Support Agreement, assuming that PSERN sites will go live in 2023.

Expenditure Notes:

FY23-24 expenditure is based on the status quo assumptions. FY25 and out years assumes a reduction in the KCERCS staff to 8 FTEs operation and reductions in nearly all expense lines. The study and analysis of the post PSERN operation model is currently underway. FY25 and out years assume that the access infrastructure fees collected will be transferred out to the PSERN Operator entity.

Other Fund Transactions

Other fund transactions assume that an equity transfer from the Radio Capital Fund (F3473) to the Radio Communication Operating Fund upon completion of the capital projects. The discussion of the use of the funds is currently being reviewed by RCS Board and other stakeholders.

Reserve Notes:

Accumulated Radio Reserves is held for scheduled replacement of County's handheld radios.

Rate Stabilization Reserve to protect the future operation volatility and also may be used to fund operation projects.

Rainy Day Reserves are designed to offset unknown and known risks, variable costs, and unanticipated revenue fluctuations. The RCS Rainy Day Reserve equal to 60 days of expenditures.

Last Updated 8/31/2022 by Tatiana Saroca using data from PBCS and BFPA assumptions.

**2023-2024 Executive Proposed Operating Budget
CABLE COMMUNICATIONS (EN_A43700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	826,163	5,696,400	1.5	0.0
Base Budget Adjustments	86,256	0	0.0	0.0
Decision Package Adjustments	(15,202)	134,330	0.5	0.0
2023-2024 Executive Proposed Budget	897,217	5,830,730	2.0	0.0
2023-2024 Executive Proposed Ordinance	898,000	5,831,000	2.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_020) Program Manager Eliminate a 0.5 FTE Program/Project Manager I and add 1.0 FTE Program/Project Manager II. This change will provide stronger and much needed problem solving and analytical support to the Office of Cable Communication and its program initiatives. Funding for the position is sourced from underspend.	210	0	0.5	0.0
Technical Adjustments				
(TA_003) KCIT Internal Services to Regional Service Funds Update the KCIT internal charges to Regional Service Funds. The charge is for costs such as IT administration, facilities, and central services.	(27,574)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenue to match current forecast.	0	134,330	0.0	0.0
Central Rate Adjustments	12,162	0	0.0	0.0
Total Decision Package Adjustments	(15,202)	134,330	0.5	0.0

**2023-2024 Executive Proposed Operating Budget
ENHANCED-911 (EN_A43100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	68,527,016	49,672,114	14.0	0.0
Base Budget Adjustments	(17,729,893)	20,314	0.0	0.0
Decision Package Adjustments	4,222,379	3,027,157	0.0	0.0
2023-2024 Executive Proposed Budget	55,019,502	52,719,585	14.0	0.0
2023-2024 Executive Proposed Ordinance	55,020,000	52,720,000	14.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_002) 911 Excise Tax Escrow Distribution Increase the total public safety answering point (PSAP) distribution by 25% to provide critical support for regional PSAPs as costs rise due to inflation.	5,838,288	0	0.0	0.0
Technical Adjustments				
(TA_001) Budget Realignment Shift funds between accounts where needed and create better tracking and transparency of operational expenses.	(702,971)	0	0.0	0.0
(TA_003) KCIT Internal Services to Regional Service Funds Update the KCIT internal charges to Regional Service Funds. The charge is for costs such as IT administration, facilities, and central services.	70,134	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenue to match current forecast.	0	3,027,157	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI.	312	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	52,440	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
 ENHANCED-911 (EN_A43100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(12,000)	0	0.0	0.0
Central Rate Adjustments	(1,023,824)	0	0.0	0.0
Total Decision Package Adjustments	4,222,379	3,027,157	0.0	0.0

**2023 - 2024 Proposed Financial Plan
911 Program Office / 000001110**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	44,333,821	28,104,246	25,804,327	22,362,782
Revenues				
31364 - E911 WIRELESS PREPAID	4,042,769	4,217,498	4,377,302	4,536,234
31741 - E911 SWITCHED ACCESS LINE	3,738,332	2,977,008	2,411,377	1,953,215
31742 - E911 WIRELESS ACCESS LINE	35,438,869	36,963,981	38,302,495	39,364,635
40003 - E911 VOIP ACCESS LINE	7,935,814	8,223,097	8,622,962	9,105,891
42081 - STATE E911 ACCOUNT SUPPORT	145,466	200,000	200,000	200,000
00000 - OTHER REVENUE	689,318	138,000	138,000	138,000
Total Revenues	51,990,568	52,719,584	54,052,136	55,297,975
Expenditures				
51000 - WAGES AND BENEFITS	3,708,383	5,744,280	5,864,910	6,234,399
52000 - SUPPLIES	166,171	318,046	334,584	352,317
53000 - SERVICES-OTHER CHARGES	31,213,956	37,495,193	39,444,943	41,535,525
55000 - INTRAGOVERNMENTAL SERVICES	6,681,663	8,470,200	8,698,895	9,229,528
56000 - CAPITAL EXPENDITURES	1,356,519	2,713,038	2,856,829	3,008,241
58000 - INTRAGOVERNMENTAL CONTRIBUTIONS	13,760,133	3,768	3,968	4,178
59800 - CONTINGENCIES & CONTRA EXPENDITURES	137,489	274,978	289,552	304,898
Total Expenditures	57,024,313	55,019,503	57,493,681	60,669,087
Estimated Underexpenditures				
Other Fund Transactions				
Temporary GAAP01 Adj	(11,195,829)			
Total Other Fund Transactions	(11,195,829)	-	-	-
Ending Fund Balance	28,104,246	25,804,327	22,362,782	16,991,670
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	28,104,246	25,804,327	22,362,782	16,991,670

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Revenues reflect OEFA's August 2022 Forecast.

Expenditure Notes:

- 2021/2022 payroll forecast is low compared to 2023/2024 proposed budget due to appropriated FTE's not yet hired. CP2 impacts are also part of the variance.

- New Platform savings are expected in the out years, however more work is needed to determine actual results.

- Because of the fund's financial health, partnership with the 12 public safety answering points (PSAPs) and the necessity to maintain a complete end to end 911 system for King County, the fund is proposing a 25% increase in excise tax distribution to the PSAP escrow account for our 2023/2024 biennial budget. This is an increase of approximately \$2.9M/year over Proforma. By implementing this change it will create a negative revenue to expense ratio thereby reducing fund balance year over year. The ten-year forecast moves the ending fund balance from approximately \$30M in 2022 to about \$17M in 2030. The distribution amount may change during future biennial budget cycles should financial conditions make it necessary to do so.

- Temporary GAAP01 Adj includes cash pool fair market adjustments.

- Temporary GAAP01 Adj: The Enhanced E911 PSAP Escrow funds have been used to account for the excise taxes revenues and subsequent distribution to the 12 PSAPs in King County. These escrow funds have been reported in the judiciary funds section as agency funds used with operations of King County government. Under the "King County Enhanced 9-1-1 Participation Agreement", the County's E911 program office distributes a portion of the excise taxes to the PSAPs to support 911 call center operations and equipment and IT purchase. There exists no fiduciary relationship between King County and PSAPs. Based on GASB 84, the 12 agency funds are not qualified as fiduciary funds. This entry is booked at yearend to reclassify the balances in the escrow funds to the county funds so they are reported correctly in the Comprehensive Annual Financial Report.

Reserve Notes:

Last Updated 8/31/2022 by Tatiana Saroca using data from PBCS, OEFA and BFPA assumptions.

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3170 ENHANCED 911 EMERGENCY COMMUNICATION SYSTEM CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3170 ENHANCED 911 EMERGENCY COMMUNICATION SYSTEM CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1130200	KCIT E911 Small Public Safety Answering Point (PSAP) Equipment STANDALONE	✓	(\$1,900,056)	Scope: Description of Budget Request: The project has been closed and was completed under budget. The remaining budget balance of \$1,900,056 is being disappropriated from the project as it is no longer needed.
1133686	KCIT E911 Map Modernization STANDALONE	✓	(\$3,929,654)	Scope: Description of Budget Request: The Map Modernization project has been deemed no longer needed. The core of the solution was able to be incorporated into the scope of our Platform Modernization Project. The remaining budget balance of \$3,929,65 is being disappropriated from the project as it is no longer needed.
3170 - ENHANCED 911 EMERGENCY COMMUNICATION SYSTEM CAPITAL		Total	(\$5,829,710)	
Grand Total			(\$5,829,710)	

**2023-2024 Capital Financial Plan
911 Program Office Capital Fund / 000003170**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	16,428,664		16,428,664	-	-
Transfer for Viper and Map Modernization projects	5,829,710	(5,829,710)	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Total Capital Revenue	\$ 22,258,374	\$ (5,829,710)	\$ 16,428,664	\$ -	\$ -
Capital Appropriation:					
PSAP Viper Refreshes (1130200)	1,900,056	(1,900,056)	-	-	-
E911 Pltfrm Mdrnzn Plan (1133685)	16,428,664		16,428,664	-	-
E911 Map Modernization (1133686)	3,929,654	(3,929,654)	-	-	-
	-	-	-	-	-
Total Capital Appropriation	\$ 22,258,374	\$ (5,829,710)	\$ 16,428,664	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	4,345,396	4,345,396	-	16,428,664	7,389,900	7,389,900
Capital Funding Sources						
Transfer from Operating	3,000,000	18,141,139	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ 3,000,000	\$ 18,141,139	\$ -	\$ -	\$ -	\$ -
Capital Expenditures						
PSAP Viper Refreshes (1130200)	-	-	-	-	-	-
E911 Pltfrm Mdrnzn Plan (1133685)	3,590,888	6,057,871	-	9,038,764	-	-
E911 Map Modernization (1133686)	10,724	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Expenditures	\$ 3,601,612	\$ 6,057,871	\$ -	\$ 9,038,764	\$ -	\$ -
Other Fund Transactions						
GAAP ADJ	-	-	-	-	-	-
Ending Fund Balance	3,743,784	16,428,664	\$ -	7,389,900	7,389,900	7,389,900
Ending Fund Balance designated to current projects*	\$ -	\$ 16,428,664	\$ -	\$ -	\$ -	\$ -
Reserves						
	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 3,743,784	\$ -	\$ -	\$ 7,389,900	\$ 7,389,900	\$ 7,389,900

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.
 2021-2022 Actuals reflect 2021-2022 amounts in EBS.
 2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.
 Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Revenues include new revenue designated to projects and fund balance from previous closed projects. Balance will reside in F3170 as undesignated for future projects based on the outcomes of ongoing strategic planning.

Expenditure Notes:

The Map Modernization project was deemed no longer needed when it was determined the Platform Project would be able to include all the necessary requirements. The PSAP Viper Refresh project has been completed and closed under budget. Both the Map Modernization and the Viper Refresh projects are being disappropriated during the 2023-2024 biennial budget process.

Reserve Notes:

*Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Disappropriation request of \$1,900,056 related to the PSAP Viper Refreshes (1130200) and \$3,929,654 related to the Map Modernization (1133686). Excess funds will reside in F3170 as part of undesignated fund balance.

All data pulled from Oracle BI Insights and BI Publisher by Bryan Karol.

Financial Plan updated June 30, 2022 by Bryan Karol.

**2023-2024 Executive Proposed Operating Budget
I-NET OPERATIONS(EN_A49000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	6,026,375	7,086,382	3.0	0.0
Base Budget Adjustments	87,786	0	0.0	0.0
Decision Package Adjustments	520,241	261,086	0.0	0.0
2023-2024 Executive Proposed Budget	6,634,402	7,347,468	3.0	0.0
2023-2024 Executive Proposed Ordinance	6,635,000	7,348,000	3.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_021) I-Net Upgrades Replace I-Net infrastructure that is at the end of its life and upgrade customer devices that will no longer be supported after 2024. Infrastructure and customer device replacements will allow I-Net to maintain existing contract service levels.	750,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Zero budget adjustment Align budget and accounts.	0	0	0.0	0.0
(TA_003) KCIT Internal Services to Regional Service Funds Update the KCIT internal charges to Regional Service Funds. The charge is for costs such as IT administration, facilities, and central services.	(172,406)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenue to match current forecast.	0	261,086	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI.	20,111	0	0.0	0.0
Central Rate Adjustments	(77,464)	0	0.0	0.0
Total Decision Package Adjustments	520,241	261,086	0.0	0.0

**2023 - 2024 Proposed Financial Plan
I-Net Operations/000004531**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
BEGINNING FUND BALANCE	3,008,353	4,539,727	5,252,794	6,077,378
REVENUES				
PEG Fee Cable TV	628,238	666,260	632,947	601,300
Investment Interest & Other Misc Revenue	46,098	30,928	37,987	44,345
Service Fees	6,500,624	6,650,280	6,982,794	7,415,727
Total Revenues:	7,174,961	7,347,468	7,653,728	8,061,372
EXPENDITURES				
51000-WAGES AND BENEFITS	1,179,871	1,669,844	1,704,911	1,812,320
52000-SUPPLIES	62,884	753,800	793,751	835,820
53000-SERVICES-OTHER CHARGES	1,013,403	365,158	384,511	404,890
55000-INTRAGOVERNMENTAL SERVICES	1,608,168	3,153,336	3,238,476	3,436,023
56000-Capital Outlays	600,000	-	-	-
58000-INTRAGOVERNMENTAL CONTRIBUTIONS	182,994	692,264	707,494	750,651
58053 -Transfer to Capital Project	191,456	-	-	
58XXX -Transfer to CTV	50,000	-	-	
58053 -Transfer out to F3781 for WSBO Infrastructure Acceleration Grant - Zippy Duvall	754,810			
Total Expenditures:	5,643,586	6,634,402	6,829,143	7,239,705
OTHER FUND TRANSACTIONS				
Total Other Fund Transactions:	-	-	-	-
ENDING FUND BALANCE	4,539,727	5,252,794	6,077,378	6,899,045
RESERVES				
Expenditure Reserve (s)				
Reserve for Rate Stabilization	4,069,429	4,699,927	5,508,283	6,295,736
Rainy Day Reserve (60 days)	470,299	552,867	569,095	603,309
Total Reserves:	4,539,727	5,252,794	6,077,378	6,899,045
RESERVE SHORTFALL	-	-	-	-
ENDING UNDESIGNATED FUND BALANCE	-	-	-	-

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

The PEG Fee revenue estimate includes some reductions in the cable subscriber counts in the unincorporated area of King County. No large annexations are expected in 2023-2024 and out years.

Service Fee revenue estimates assume status quo for the I-Net customer base.

Expenditure Notes:

The 2021-2022 adopted budget for I-Net's Intragovernmental Services was \$3,963,438, the majority of which was anticipated KCIT network support services. KCIT was not able to bring on the full extent of support for I-Net as planned in 2021-2022. For the 2023-2024 proposed budget, KCIT plans to hire resources with necessary skills to fulfill I-Net's needs.

Reserve Notes:

The rate stabilization reserve is set aside for the I-Net operations for possible revenue reductions due to the future economic uncertainty.

Last Updated 8/31/2022 by Tatiana Saroca using data from PBCS and BFPA assumptions.

**2023-2024 Executive Proposed Operating Budget
GEOGRAPHIC INFORMATION SYSTEMS(EN_A01100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	15,025,645	14,790,334	20.0	0.0
Base Budget Adjustments	591,757	0	0.0	0.0
Decision Package Adjustments	167,369	1,760,884	1.0	0.0
2023-2024 Executive Proposed Budget	15,784,771	16,551,218	21.0	0.0
2023-2024 Executive Proposed Ordinance	15,785,000	16,552,000	21.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_002) Labor Realignment Move a GIS specialist position from the KCIT Fund to the GIS Fund	398,735	0	1.0	0.0
(TA_003) KCIT Internal Services to Regional Services Funds Update the KCIT internal charges to Regional Service Funds. The charge is for costs such as IT administration, facilities, and central services.	(354,546)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenue to match current forecast.	0	1,760,884	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(100,000)	0	0.0	0.0
Central Rate Adjustments	223,180	0	0.0	0.0
Total Decision Package Adjustments	167,369	1,760,884	1.0	0.0

**2023 - 2024 Proposed Financial Plan
Geographic Information System (GIS) / 000005481**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	1,966,000	820,344	1,586,788	2,775,683
Revenues				
GIS Enterprise Rates (44020)	5,506,340	7,098,998	7,503,641	7,968,867
Spatial Services and Other Agency Specific Services (44021 and 44022)	4,557,614	5,986,154	6,327,365	6,719,661
Aerials Imagery and Lidar Projects Revenue	1,571,734	3,466,066	3,466,066	3,466,066
Total Revenues	11,635,688	16,551,218	17,297,072	18,154,594
Expenditures				
Wages and Benefits	6,422,946	7,328,710	7,482,613	7,954,018
Supplies	12,278	163,862	172,383	181,519
Services, Other charges	1,681,012	1,392,398	1,466,195	1,543,903
Aerial and Lidar Projects	1,100,000	3,466,066	3,466,066	3,466,066
Intragovernmental Services	3,519,520	3,428,354	3,520,920	3,735,696
Intragovernmental Contributions	45,588	5,384	-	-
Total Expenditures	12,781,344	15,784,774	16,108,176	16,881,202
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	820,344	1,586,788	2,775,683	4,049,075
Reserves				
Imagery Fund Reserve	1,000,000	1,000,000	1,000,000	1,000,000
Total Reserves	1,000,000	1,000,000	1,000,000	1,000,000
Reserve Shortfall	179,656	-	-	-
Ending Undesignated Fund Balance	-	586,788	1,775,683	3,049,075

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Aerial imagery and Lidar projects contributions from customers. The revenue estimate is based on the available project expenditure appropriation. The projects collect contributions from customers based on the actual cost.

FY23-24 Spatial Services Revenue is based on an estimated demand of the Spatial services work from internal and external customers.

Expenditure Notes:

None

Reserve Notes:

Imagery Fund Reserve is used for the future imagery acquisition projects.

Last Updated 8/31/2022 by Tatiana Saroca using data from PBCS and BFPA assumptions.

**2023-2024 Executive Proposed Operating Budget
PUGET SOUND EMERGENCY RADIO NETWORK LEVY (EN_A15100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	68,261,239	68,670,829	25.0	0.0
Base Budget Adjustments	(859,160)	724,869	0.0	0.0
Decision Package Adjustments	8,233,507	3,210,084	7.0	0.0
2023-2024 Executive Proposed Budget	75,635,586	72,605,782	32.0	0.0
2023-2024 Executive Proposed Ordinance	75,636,000	72,606,000	32.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) PSERN Operator and Project Revisions Make adjustments related to the final appropriation for the PSERN Project and the PSERN Operator based on Board decisions (including adding seven net-new positions for the Operator).	8,269,207	0	7.0	0.0
Technical Adjustments				
(TA_001) PSERN Revenue Adjustment - Interest/Other Adjust PSERN revenue - interest/other.	0	102,802	0.0	0.0
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	3,107,282	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(91,000)	0	0.0	0.0
Central Rate Adjustments	55,300	0	0.0	0.0
Total Decision Package Adjustments	8,233,507	3,210,084	7.0	0.0

**2023 - 2024 Proposed Financial Plan
PSERN LEVY/000001511**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	1,787,196	3,222,639		
Revenues				
Levy Proceeds, and State Shared Revenue/Entitlements	69,622,500	72,479,608		
Other revenue including Interest Earnings	74,183	126,174		
Total Revenues	69,696,683	72,605,782		
Expenditures				
PSERN Operator Support	259,203	0		
Transition Cost-initial	750,000	0		
Operator: Transitional Costs - Set-up costs	0	846,955		
Operator: Technical/Operational Startup Costs - REV Rnd	0	1,211,000		
Operator: Cash Flow support	0	500,000		
Operator: Rate Stabilization	0	2,426,512		
Fire Service Protection	1,000,000	2,000,000		
Transfer to Capital	66,252,036	68,651,119		
Total Expenditures	68,261,239	75,635,586		
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-			
Ending Fund Balance	3,222,639	192,835	-	-
Reserves				
Rate Stabilization Reserve	2,619,347			
Reserve for Transition Cost	603,292	192,835		
Total Reserves	3,222,639			
Reserve Shortfall	0			
Ending Undesignated Fund Balance	0	-		

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

The fund will be closed after the end of the 2023-2024 biennium as the levy authority expires.

Revenue Notes:

The levy proceeds estimates are from August 2022 OEFA Forecast.

Expenditure Notes:

Fire District service protection is assumed at \$1M annually. If the payments are not made each year, the funds become available for use by the project. \$1M of the 2022 Fire District service protection is currently reserved in the fund balance.

Transfer to Capital consists of funds that will be transferred to the capital project 1126875 in Fund 3361.

Reserve Notes:

Rate Stabilization reserve is for mitigating operational costs of the new system. The proposed plan transfers this reserve to the PSERN Operator in the 2023-2024 budget.

Last Updated by Thomas Wood

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3361 PUGET SOUND EMERGENCY RADIO NETWORK CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3361 PUGET SOUND EMERGENCY RADIO NETWORK CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1126875	Puget Sound Emergency Radio Network STANDALONE		\$25,529,229	<p>Scope: The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.</p> <p>Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment (old analog equipment) and deployment of end user devices which includes 18,000 new radios.</p> <p>In 2019 the Joint Board approved adding 3 additional sites (King 5 - Motorola, Interurban Hotel - Motorola, Renton City Hall - PSERN), and two sites will be modified (Bellevue City Hall-PSERN and Northeast - PSERN) to increase the on-street coverage that enhances the coverage inside buildings in the metropolitan areas.</p> <p>Description of Budget Request: The \$25.5 million in requested appropriation will support the close-out phase of the PSERN project. The projected spending includes fully burdened staff, final construction/demolition costs, final vendor payments, and interfund loan borrowing costs. The budget requested is necessary to cover total project costs through the anticipated completion date in 2024. Total project cost (Estimate at Completion) has increased as a result of various factors such as, Full System Acceptance (FSA) extensions that delay the date of substantial completion, additional site development cost, adding 3 in-building coverage sites to project scope, and augmentation to the project staff.</p> <p>The project budget increase (final appropriation) is needed because the project will be out of funds near the end of 2022 or early 2023 without this project budget increase (final appropriation).</p>
3361 - PUGET SOUND EMERGENCY RADIO NETWORK CAPITAL		Total	\$25,529,229	
Grand Total			\$25,529,229	

**2023-2024 Capital Financial Plan
PSERN Project / 00003361**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	-	-	-	-	-
Transfer from Operating	14,976,450	25,529,229	40,505,679	-	-
Misc Revenue (from 3361)	-	-	-	-	-
Total Capital Revenue	\$ 14,976,450	\$ 25,529,229	\$ 40,505,679	\$ -	\$ -
Capital Appropriation:					
Infrastructure Upgrade	14,976,450	25,529,229	40,505,679		
Total Capital Appropriation	\$ 14,976,450	\$ 25,529,229	\$ 40,505,679	\$ -	\$ -

CIP Fund Financial Position

	2021-2022 Biennial-to-Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	8,572,171	8,572,171	-	(27,985,606)	159,836	159,836
Capital Funding Sources						
Transfer from Operating	53,197,569	66,252,036	-	68,651,119	-	-
Misc Revenue (from 3361)	1,254,867	1,254,867	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ 54,452,436	\$ 67,506,903	\$ -	\$ 68,651,119	\$ -	\$ -
Capital Expenditures						
Infrastructure Upgrade	41,450,611	\$104,064,680	-	\$40,505,677	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Expenditures	\$ 41,450,611	\$ 104,064,680	\$ -	\$ 40,505,677	\$ -	\$ -
Other Fund Transactions						
	-			-		
Ending Fund Balance	21,573,997	(27,985,606)	\$ -	159,836	159,836	159,836
Ending Fund Balance designated to current projects*	\$ 21,573,997	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
	-					
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	27,985,606	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ 159,836	\$ 159,836	\$ 159,836

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.
 Revenue Notes:
 Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.
 Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.
 2021-2022 Actuals reflect 2021-2022 amounts in EBS.
 2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.
 Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:
 The levy proceeds estimates are from March 2022 OEFA Forecast and matches the 1511 PSERN Levy Financial Plan

Expenditure Notes:
 The King County Executive Finance Committee approved an interfund loan for the period of time when cumulative project expenditures exceed cumulative property tax levy revenue collections.

Reserve Notes:
 *Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Last Updated 06/30/2022 by Thomas Wood using data from MAY month-end actuals from Oracle and March 22 OEFA Forecast Estimates

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3781 ITS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

3781 ITS CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY23-24	Narratives
1047610	KCIT Network Equipment Replacement STANDALONE		\$5,100,000	<p>Scope: Wide Area Network Replacement - As part of the Wide Area Network (WAN) Replacement Project, the King County Information Technology (KCIT) Department will replace various equipment used to provide network connections that enable County agencies to access specialized business applications, desktop business applications such as Skype for Business, Lync phones, and Cloud services. This equipment replacement project is in line with KCIT's internal policies and industry best practice related to replacing capital equipment that reached the end of its useful life.</p> <p>Description of Budget Request:</p>
1132334	KCIT Enhanced Wireless PROGRAMMATIC		\$553,489	<p>Scope: King County Information Technology (KCIT) Enhanced Wireless IT Project - The public and King County employees expect reliable wireless connectivity and access to information from anywhere. In preparation for the growing dependency on wireless, KCIT is enhancing the wireless connectivity at specific King County locations/buildings in phases. This master project will have subprojects for specific phases. The 2013 Business Empowerment and User Mobility (BEUM) was the predecessor of this Enhanced Wireless master project.</p> <p>Description of Budget Request: The request is a continuation of our Enhanced Wireless Program and will deploy wireless at 10 King County sites (Orca, canal place, cedar hills, alki CSO, SCO Elliot, DCHS Vets, Environmental Lab, Greenhouse, KC Airport, Westpoint Welding) and improve customer experience and their operations by offering reliable wireless at the facilities. The budget request includes the fully burdened staff time, software and hardware, and cabling, permits, and other costs necessary to deploy wireless.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3781 ITS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1143991	KCIT Payment Kiosks STANDALONE		\$150,000	<p>Scope: King County Information Technology proposes that payment kiosks be implemented throughout the County to enable an additional channel of payment with a particular focus on decreasing barriers to payments faced by those least economically advantaged. This would help them make timely payments and avoid penalties and collections associated with late payments.</p> <p>Description of Budget Request: KCIT is requesting this budget for the 2023 – 2024 biennium because there is a clear opportunity to decrease financial burdens for people in King County, during a time of rising inflation in a pandemic. Additionally, payment kiosks are strategically aligned with KCIT and King County’s overall priorities. After initial analysis into the needs of the public, reviewing existing payment data, third party research, and feedback from agencies, the initial scope for self-service payment kiosks was determined. This scope was then estimated by KCIT and related agencies to derive the requested amount. Additional research into sample costs from other jurisdictions (Tacoma) was used to inform potential vendor costs.</p> <p>The \$150 thousand in funding will support a more detailed planning study for the project.</p>
1143993	KCIT CJ Enterprise Data Hub STANDALONE		\$150,000	<p>Scope: The project to develop an enterprise-wide data hub, focused on criminal justice data, which allows the tracking of information related to subjects, cases, and resource allocations enabling business entities to respond to public, agency, and council queries, quickly and with better insights.</p> <p>Description of Budget Request: The \$150k in requested appropriation will support initial planning activities for the project to validate agency agreement and buy-in for this system.</p>
1143995	KCIT DC Analysis & Planning STANDALONE		\$500,000	<p>Scope: This effort is the discovery phase required to obtain critical information needed, such as existing business needs, alignments to existing standards, documenting gaps and future needs, to inform KCIT on the required body of work and costs required for 25/26 in preparation for new contracts being signed.</p> <p>Description of Budget Request: The requested appropriation will support the analysis of the existing Data Center footprint, existing business practices, alignment with resiliency standards, a gap analysis, and high-level design with needed square footage. This information will inform KCIT of required budget needed in the next biennium to address the identified gaps, implement design changes in preparation for contracts that need to be signed in 2026.</p>

CAP Summary by Fund

Budget: 2023-2024 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3781 ITS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2023-2024 Biennial - Executive Proposed

1144333	KCIT SIRM Solution STANDALONE		\$908,112	<p>Scope: This project will develop a Countywide standard for technology audit log configurations, procure and implement the solution, and develop alerts and both human and automated response procedures.</p> <p>Description of Budget Request: The Department of Information Technology (KCIT) is seeking this appropriation to implement a technology solution that receives logs from independent technology systems, solutions, and platforms used by individual departments and agencies as well as King County as a whole in a centralized location. These centralized logs can then be analyzed by humans, automated threat definitions, and sophisticated machine learning technologies for threat information related to potential security incidents. Once security incidents are detected a response can occur through both automated and human processes. The ability to rapidly detect and respond to security incidents is the key outcome. The budget requested will cover the 2023/24 solution subscription costs as well as implementation services.</p>
3781 - ITS CAPITAL		Total	\$7,361,601	
Grand Total			\$7,361,601	

**2023-2024 Capital Financial Plan
INFORMATION TECHNOLOGY SERVICES CAPITAL FUND / 00003781**

Capital Improvement Program (CIP) Budget

	2021-2022 Estimated Ending Balance (Biennium ITD Balance)	2023-2024 Proposed	2023-2024 Total (Balance + Budget)	2025-2026 Projected	2027-2028 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	-	-	-	2,000,000	-
Transfer from Operating (KCIT, GF, Other Dept)	-	5,100,000	5,100,000	-	-
Countywide IT Rates	-	2,261,601	2,261,601	-	-
Grants	-	-	-	-	-
Other Contributions	29,112,574	-	29,112,574	4,643,660	6,643,660
Total Capital Revenue	\$ 29,112,574	\$ 7,361,601	\$ 36,474,175	\$ 6,643,660	\$ 6,643,660
Capital Appropriation:					
Enterprise IT	29,112,574	2,261,601	31,374,175	2,143,660	2,143,660
Equipment Replacement	-	5,100,000	5,100,000	4,500,000	4,500,000
Administrative	-	-	-	-	-
Total Capital Appropriation	\$ 29,112,574	\$ 7,361,601	\$ 36,474,175	\$ 6,643,660	\$ 6,643,660

CIP Fund Financial Position

	2021-2022 Biennial-to- Date Actuals	2021-2022 Estimated	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	4,331,259	4,331,259	-	2,330,988	2,330,988	330,988
Capital Funding Sources						
R3310-FEDERAL GRANTS DIRECT	47,896	-	-	-	-	-
R3320-FEDERAL SHARED REVENUES	2,917,187	13,275,871	-	-	-	-
R3410-CHARGE FOR SERVICES	3,657,725	-	-	-	-	-
R3611-INTEREST EARNINGS	2,173	3,067	-	-	-	-
R3901-TRANSFERS IN	12,882,444	17,879,530	-	33,495,465	4,643,660	6,643,660
Total Capital Revenue	\$ 19,507,424	\$ 31,158,469	\$ -	\$ 33,495,465	\$ 4,643,660	\$ 6,643,660
Capital Expenditures						
Enterprise IT	12,809,404	22,957,728	-	28,395,465	2,143,660	2,143,660
Equipment Replacement	4,382,106	10,201,012	-	5,100,000	4,500,000	4,500,000
Administrative	341	-	-	-	-	-
Total Capital Expenditures	\$ 17,191,851	\$ 33,158,740	\$ -	\$ 33,495,465	\$ 6,643,660	\$ 6,643,660
Other Fund Transactions	-	-	-	-	-	-
Ending Fund Balance	6,646,833	2,330,988	\$ -	2,330,988	330,988	330,988
Ending Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
Reserved for future equipment replacement	-	2,330,988	-	2,330,988	330,988	330,988
Total Reserves	\$ -	\$ 2,330,988	\$ -	\$ 2,330,988	\$ 330,988	\$ 330,988
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 6,646,833	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 2021-2022 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2021 is closed.
 2023-2024 Proposed Budget is consistent with PIC for 2023-2024 Executive Proposed Budget.
 2023-2024 Total Budget sums the Estimated Ending Balance Budget and the 2023-2024 Budget.
 Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.
 Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.
 2021-2022 Actuals reflect 2021-2022 amounts in EBS.
 2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.
 Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes:

Reserve Notes:

*Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Add date data pulled, from what system, and by whom: EBS May 2022
 Add date the financial plan was last updated and by Junko Keesecker

LEGISLATIVE AGENCIES

MISSION

COUNTY COUNCIL, ADMINISTRATION, AND CLERK

The County Council, Administration, and Clerk earn public trust, enhance quality of life, and protect public health and safety. They ensure adherence to legislative and legal processes and create and maintain accurate and required records to facilitate more effective government and provide consistent, quality responsiveness to citizens.

AUDITOR'S OFFICE

The Auditor's Office promotes improved performance, accountability, and transparency in King County government through objective and independent audits and studies.

HEARING EXAMINER

The Hearing Examiner provides a public hearing process for land use and other critical issues that is fair, efficient, open, and accessible to all citizens.

LAW ENFORCEMENT OVERSIGHT

The Office of Law Enforcement Oversight ensures the integrity, transparency, and accountability of the King County Sheriff's Office (KCSO) in misconduct investigations and fosters greater community trust in KCSO.

OMBUDS-TAX ADVISOR

The Ombuds-Tax Advisor promotes public confidence in King County government by responding to resident complaints in an impartial, efficient, and timely manner, and contributes to the improved operation of County government by making recommendations based upon the results of complaint investigations.

FLOOD CONTROL DISTRICT ADMINISTRATION

The Flood Control District brings a comprehensive approach to flood management and provides funding to improve the County's aging and inadequate flood protection facilities.

OVERVIEW

Legislative agencies include the legislative branch of the County government represented by the County Council and Council Administration, as well as independent agencies represented by the offices of the Auditor, the Ombuds, the Tax Advisor, the Hearing Examiner, Law Enforcement Oversight, the Board of Appeals/Equalization, and King County Television.

COUNTY COUNCIL

The County Council's role is to guide provision of quality regional services to county residents by all County departments and agencies through setting policies, enacting laws, and adopting budgets. The Council's review of ordinances, motions, and budgets helps ensure that County government operates in an efficient, transparent, and cost-effective manner, with equal access for all county residents. The Councilmembers oversee the independent agencies and also serve on governing boards for issues that cross jurisdictional boundaries in areas such as transportation, public health, and criminal justice.

COUNCIL ADMINISTRATION

The Council Administration includes the Council's central and administrative staff and the Clerk, who collectively support the Councilmembers through development and analysis of proposed legislation, conducting special studies, handling legal and policy issues, and providing administrative and technical support. This includes administrative support to the King County Flood Control District.

COUNTY AUDITOR

The County Auditor conducts audits and studies and provides capital project oversight to ensure accountability and transparency, improve service delivery, and identify potential cost savings in County government.

HEARING EXAMINER

The Hearing Examiner conducts quasi-judicial public hearings on land use applications and appeals of administrative orders and decisions, prepares reports of all hearings, and makes recommendations and decisions on these matters.

LAW ENFORCEMENT OVERSIGHT

The Office of Law Enforcement Oversight (OLEO) provides civilian oversight of the King County Sheriff's Office. OLEO monitors ongoing investigations of misconduct, helps resolve cases, implements methods for increasing the level of public trust and transparency, and identifies systemic issues within the Sheriff's Office.

OMBUDS-TAX ADVISOR

The Ombuds-Tax Advisor investigates resident complaints against County agencies and makes recommendations for resolution and improvements. These responsibilities include investigating alleged violations of the Employee Code of Ethics, the Lobbyist Disclosure Code, and employee complaints of improper governmental action and retaliation pursuant to the Whistleblower Protection Code. The Tax Advisor section answers inquiries about County real estate taxation and property valuations and advises property owners considering a valuation appeal.

KING COUNTY TELEVISION

King County Television is the government access channel for King County, providing live and taped coverage of Council meetings and public forums, King County news events, and original programming to highlight County issues and services.

BOARD OF APPEALS/EQUALIZATION

The Board of Appeals/Equalization is an independent body comprised of seven members organized to adjudicate property value and other determinations made by the County Assessor, as well as various business license decisions and animal control orders.

**2023-2024 Executive Proposed Operating Budget
COUNTY COUNCIL (EN_A01000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	4,111,681	0	9.0	0.0
Base Budget Adjustments	163,214	0	0.0	0.0
Decision Package Adjustments	(15,750)	0	0.0	0.0
2023-2024 Executive Proposed Budget	4,259,145	0	9.0	0.0
2023-2024 Executive Proposed Ordinance	4,260,000	0	9.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	(15,750)	0	0.0	0.0
Total Decision Package Adjustments	(15,750)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
COUNCIL ADMINISTRATION (EN_A02000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	37,931,825	1,063,369	105.1	0.0
Base Budget Adjustments	4,834,697	436,631	0.0	0.0
Decision Package Adjustments	390,598	0	0.0	0.0
2023-2024 Executive Proposed Budget	43,157,120	1,500,000	105.1	0.0
2023-2024 Executive Proposed Ordinance	43,158,000	1,500,000	105.1	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Council Administration Technical Adjustments Reducing appropriation level for contracting services to 2021/2022 appropriation level.	(48,500)	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI	1,620	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	3,120	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(3,600)	0	0.0	0.0
Central Rate Adjustments	437,958	0	0.0	0.0
Total Decision Package Adjustments	390,598	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
HEARING EXAMINER (EN_A03000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	1,325,501	0	3.0	0.0
Base Budget Adjustments	55,683	0	0.0	0.0
Decision Package Adjustments	(41,466)	0	0.0	0.0
2023-2024 Executive Proposed Budget	1,339,718	0	3.0	0.0
2023-2024 Executive Proposed Ordinance	1,340,000	0	3.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI	493	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	4,237	0	0.0	0.0
Central Rate Adjustments	(46,196)	0	0.0	0.0
Total Decision Package Adjustments	(41,466)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
COUNTY AUDITOR (EN_A04000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	5,573,797	0	17.3	0.0
Base Budget Adjustments	986,663	0	0.0	0.0
Decision Package Adjustments	(186,111)	0	0.0	0.0
2023-2024 Executive Proposed Budget	6,374,349	0	17.3	0.0
2023-2024 Executive Proposed Ordinance	6,375,000	0	17.3	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	6,767	0	0.0	0.0
Central Rate Adjustments	(192,878)	0	0.0	0.0
Total Decision Package Adjustments	(186,111)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
OMBUDS TAX ADVISOR (EN_A05000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	3,816,301	362,724	11.0	0.0
Base Budget Adjustments	556,251	(40,640)	0.0	0.0
Decision Package Adjustments	293,901	0	0.0	0.0
2023-2024 Executive Proposed Budget	4,666,453	322,084	11.0	0.0
2023-2024 Executive Proposed Ordinance	4,667,000	323,000	11.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	4,237	0	0.0	0.0
Central Rate Adjustments	289,664	0	0.0	0.0
Total Decision Package Adjustments	293,901	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
KING COUNTY CIVIC TELEVISION (EN_A06000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	1,779,013	110,000	5.0	0.0
Base Budget Adjustments	7,630	(110,000)	0.0	0.0
Decision Package Adjustments	40,984	100,000	0.0	0.0
2023-2024 Executive Proposed Budget	1,827,627	100,000	5.0	0.0
2023-2024 Executive Proposed Ordinance	1,828,000	100,000	5.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) KCTV Administrative Changes Increased appropriation level for a one time project to upgrade KCTV servers. Increased revenue appropriation to help cover the expenditure request for the servers.	50,000	100,000	0.0	0.0
Technical Adjustments				
(TA_111) Overtime Account Adjustment Adjust Overtime account for GWI	(372)	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	1,872	0	0.0	0.0
Central Rate Adjustments	(10,516)	0	0.0	0.0
Total Decision Package Adjustments	40,984	100,000	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
BOARD OF APPEALS (EN_A07000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	1,838,479	38,157	4.0	0.0
Base Budget Adjustments	124,340	(38,157)	0.0	0.0
Decision Package Adjustments	(110,464)	0	0.0	0.0
2023-2024 Executive Proposed Budget	1,852,355	0	4.0	0.0
2023-2024 Executive Proposed Ordinance	1,853,000	0	4.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Board of Appeals Administrative Change Increase of full day and partial day per diem for board members.	9,898	0	0.0	0.0
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	624	0	0.0	0.0
Central Rate Adjustments	(120,986)	0	0.0	0.0
Total Decision Package Adjustments	(110,464)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
OFFICE OF LAW ENFORCEMENT OVERSIGHT (EN_A08500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	3,243,000	0	9.0	0.0
Base Budget Adjustments	508,282	0	0.0	0.0
Decision Package Adjustments	60,532	0	0.0	0.0
2023-2024 Executive Proposed Budget	3,811,814	0	9.0	0.0
2023-2024 Executive Proposed Ordinance	3,812,000	0	9.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust Temporary account for GWI	3,252	0	0.0	0.0
(TA_117) Strategic Sourcing Savings Capture savings from contracts strategically negotiated by Procurement.	(1,200)	0	0.0	0.0
Central Rate Adjustments	58,480	0	0.0	0.0
Total Decision Package Adjustments	60,532	0	0.0	0.0

BOUNDARY REVIEW BOARD

MISSION

The Boundary Review Board serves as an independent, quasi-judicial entity to provide a method of guiding and controlling the creation and development of municipalities in metropolitan areas so that residents and businesses may rely on the logical growth of local government.

OVERVIEW

The Boundary Review Board (BRB) is an independent, quasi-judicial agency established by state mandate (RCW 36.93, et seq) that provides review of proposals for boundary changes by cities, fire districts, water, sewer, and irrigation districts within King County, including city or district annexations, new city incorporations, and district mergers. The Board employs three staff members: an executive director, administrative staff member, and independent legal counsel as required by various statutory mandates. The Board consists of 11 members: four members appointed by the King County Executive, four members appointed by the cities of King County, and three members appointed by Special Purpose Districts, as required by RCW 36.93.

In the case of annexations, mergers, and similar actions, the Board provides both administrative public review and, upon request, a comprehensive public hearing process leading to a final decision on the proposed action. In the case of new city incorporations, the Board oversees preparation of an impartial consultant study to assess the financial feasibility of the proposed new city. Following completion of the study, the Board holds a public hearing, establishes final boundaries, and makes a recommendation to the voters, who make the final decision in an election on the incorporation.

The Boundary Review Board provides a single, integrated product: the review and adjudication for all notices of intention for proposed creation of, or changes to jurisdictional boundaries, summarized by a decision report. The primary customers served by this product are municipal governments and regional governing agencies including cities and special purpose districts.

**2023-2024 Executive Proposed Operating Budget
BOUNDARY REVIEW BOARD (EN_A63000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	919,081	500	2.0	0.0
Base Budget Adjustments	(31,752)	(500)	0.0	0.0
Decision Package Adjustments	(12,352)	0	0.0	0.0
2023-2024 Executive Proposed Budget	874,977	0	2.0	0.0
2023-2024 Executive Proposed Ordinance	875,000	0	2.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	(12,352)	0	0.0	0.0
Total Decision Package Adjustments	(12,352)	0	0.0	0.0

OFFICE OF ECONOMIC AND FINANCIAL ANALYSIS

MISSION

The Office of Economic and Financial Analysis promotes wise management of the King County budget by providing reliable, accurate, and objective economic and revenue data and forecasts and by contributing to the understanding of the effects of current and future economic conditions on County finances.

OVERVIEW

The Office of Economic and Financial Analysis (OEFA) provides County decision-makers with reliable, accurate, and objective economic and revenue information and forecasts in order to support prudent management of the King County budget. The office contributes to the understanding of the effects of current and projected economic conditions on County finances, operations, and services.

OEFA is an independent agency of King County and not affiliated with either the Executive Office or the King County Council, which enables the creation of unbiased forecasts by professional economists. OEFA's forecasts serve as the basis for the County Executive's preliminary budget preparation, budget proposal, Council adopted budget, and any budget amendments.

OEFA continues to build a reputation inside and outside of King County government as a trusted resource for accurate and objective forecasts for both revenues and economic variables that impact our region. OEFA's analytical work underpins the County's ability to manage its finances in a fiscally sustainable manner so the County can continue to provide services for healthy, safe, and vibrant communities.

**2023-2024 Executive Proposed Operating Budget
OFFICE OF ECONOMIC AND FINANCIAL ANALYSIS (EN_A08700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	1,104,877	0	2.5	0.0
Base Budget Adjustments	62,013	0	0.0	0.0
Decision Package Adjustments	(9,778)	0	0.0	0.0
2023-2024 Executive Proposed Budget	1,157,112	0	2.5	0.0
2023-2024 Executive Proposed Ordinance	1,158,000	0	2.5	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	(9,778)	0	0.0	0.0
Total Decision Package Adjustments	(9,778)	0	0.0	0.0

ADMINISTRATIVE AGENCIES

This section covers a group of cost centers that do not belong to any department. Budgets in this category include transfers to the Cultural Development Authority, several new appropriation units associated with the lodging tax, Federal Lobbying, the Grants Fund, Memberships and Dues, and the State Auditor. Listed below are the 2023-2024 Proposed Budgets for these agencies.

CULTURAL DEVELOPMENT AUTHORITY - \$44,002,000

This appropriation transfers funds to 4Culture, which is the County's Cultural Development Authority. In 2023-2024, the transfer will fund the County's Public Art Program, the management of the County's art collection, arts and culture allocation from the lodging tax fund, and includes the remaining balance of the Building 4Equity advance.

ARTS AND CULTURE TRANSFER - \$26,635,000

This appropriation unit in the Lodging Tax Fund is used to transfer lodging tax revenues designated for arts and culture to the Cultural Development Authority as outlined in King County Ordinance 18788. The funding will ultimately be transferred to 4Culture, the County's Cultural Development Authority. This request includes contingency to be used to transfer additional lodging tax revenue to the Cultural Development Authority appropriation unit in the case that lodging tax revenues collected are higher than forecasted.

BUILDING FOR EQUITY ADVANCE - \$8,866,000

This appropriation unit was appropriated in a 2019-2020 supplemental in the Lodging Tax Fund and is used to advance future lodging tax revenues to the Cultural Development Authority as approved in King County Ordinance 18940. This appropriation includes the remaining balance of the approved \$20 million advance for the program.

TOURISM - \$14,296,000

This appropriation unit in the Lodging Tax Fund is used to allocate lodging tax revenues designated for tourism promotion activities as outlined in King County Ordinance 18788. The funds are designated to repayment of bonds for 4Culture, support for the Washington State Major League Baseball Stadium public benefit district, and to support tourism promotion activities in the county. The appropriation includes contingency to be used to fund additional tourism activities if the lodging tax revenues collected are higher than forecasted.

HOUSING AND HOMELESS PROGRAMS - \$43,188,000

This appropriation unit in the Lodging Tax Fund is used to allocate lodging tax revenues designated for affordable housing and homeless youth programs as outlined in King County Ordinance 18788. The funds are designated to repayment of current previous and projected bond sales to fund housing construction and to transfer lodging tax revenues to DCHS for programming. The appropriation includes contingency to be used to fund additional affordable housing and homeless youth activities if the lodging tax revenues collected are higher than forecasted.

GOVERNMENT RELATIONS - \$760,000

The 2023-2024 Proposed Budget to fund Government Relations is a contract extension for lobbying contract costs and reflects the County Executive and King County Council continuing to share for federal and state advocacy.

GRANTS FUND - \$35.5 MILLION EXPENDITURE / 41 FTEs

The proposed appropriation for each agency includes spending for existing grants and potential new grants:

King County Agency Name	FTEs	Amount
Sheriff	2.0	\$4.7 million
Prosecuting Attorney (PAO)	0.0	\$7.2 million
Executive Services/Office of Emergency Management (OEM)	7.0	\$5.5 million
Superior Court	27.7	\$8.8 million
Judicial Administration (DJA)	2.0	\$0.4 million
Elections	0.0	\$1.8 million
Office of Performance, Strategy and Budget	0.5	\$1.1 million
Grant Contingency	0.0	\$6.0 million

MEMBERSHIPS AND DUES - \$1,292,000

This appropriation funds the County’s membership dues in the Puget Sound Regional Council, National Association of Counties, Washington Association of County Officials, and the Washington State Association of Counties. The table below provides detail for each contribution.

Organization Name	Amount
Puget Sound Regional Council (PSRC)	\$ 82,000
National Association of Counties (NACO)	\$ 74,000
Washington Association of County Officials (WACO)	\$426,000
Washington State Association of Counties (WSAC)	\$629,000

STATE AUDITOR - \$2,336,922

The State Auditor’s 2023-2024 budget increased by \$7,936 due to some internal rate adjustments. As of budget book production, the Auditor’s office had not provided an updated local government hourly rate to jurisdictions. Executive staff expect to receive the updated hourly rate in late 2022.

**2023-2024 Executive Proposed Operating Budget
CULTURAL DEVELOPMENT AUTHORITY (EN_A30100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	43,837,121	43,837,121	0.0	0.0
Base Budget Adjustments	(6,845,687)	(6,845,687)	0.0	0.0
Decision Package Adjustments	7,010,539	7,010,539	0.0	0.0
2023-2024 Executive Proposed Budget	44,001,973	44,001,973	0.0	0.0
2023-2024 Executive Proposed Ordinance	44,002,000	44,002,000	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Grant Programs (CLFR Funded) Reappropriate CFLR funding to provide continued support for 4Culture's grant programs.	2,200,000	2,200,000	0.0	0.0
Technical Adjustments				
(TA_001) Lodging Tax Adjustment Adjust appropriation to align with the estimated 2023-2024 lodging tax revenue allocation.	2,872,587	2,872,587	0.0	0.0
(TA_002) 1% for Arts Adjustment Adjust appropriation to align with the estimated 2023-2024 one percent for Art contributions.	1,883,192	1,883,192	0.0	0.0
(TA_003) Art Stewardship Adjust the general fund support for maintenance of the County's art portfolio.	54,760	54,760	0.0	0.0
Central Rate Adjustments	0	0	0.0	0.0
Total Decision Package Adjustments	7,010,539	7,010,539	0.0	0.0

**2023-2024 Proposed Financial Plan
CDA Fund/000001170, 1171, 1172**

Category	2021-2022 Estimated	2023-2024 Proposed Budget	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	3,062,633	3,024,425	3,024,425	3,024,425
Revenues				
General Fund Support (Stewardship)	578,200	607,000	628,245	650,234
1% for Art Contributions	11,783,364	5,103,000	4,000,000	4,000,000
Hotel/Motel Lodging Tax	15,373,332	25,418,121	26,069,499	29,255,888
Building 4Equity Advance	3,984,690	8,723,851	0	0
Federal Grants	8,925,196	2,200,000	0	0
Other/Contingency	14,792	1,950,000	1,950,000	1,950,000
Total Revenues	40,659,574	44,001,972	32,647,744	35,856,122
Expenditures				
General Fund Support (Stewardship)	578,200	607,000	628,245	650,234
Transfers to 4Culture (1% for Art, Other)	11,783,364	5,103,000	4,000,000	4,000,000
4Culture Programs	15,373,332	25,418,121	26,069,499	29,255,888
Building 4Equity Advance	3,984,690	8,723,851	0	0
COVID Grants	8,925,196	2,200,000	0	0
Forecast Contingency	0	1,950,000	1,950,000	1,950,000
Other				
Total Expenditures	40,644,782	44,001,972	32,647,744	35,856,122
Estimated Underexpenditures				
Other Fund Transactions				
Accounting Adjustments	(53,000)			
Total Other Fund Transactions	(53,000)	-	-	-
Ending Fund Balance	3,024,425	3,024,425	3,024,425	3,024,425
Reserves				
Expenditure Reserve				
Prepayments	3,000,000	3,000,000	3,000,000	3,000,000
Total Reserves	3,000,000	3,000,000	3,000,000	3,000,000
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	24,425	24,425	24,425	24,425

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with OEFA Forecast for lodging taxes and BFPA assumptions.

Budgetary fund balance includes funds 1170, 1171, and 1172.

Revenue Notes

Building 4Equity assumes the drawdown of the remaining \$20M advance authorized by King County Council.

Hotel/Motel Lodging Tax revenue assumes 37.5% of annual revenue less the repayment of up to \$2M annually for the Building 4Equity Advance.

Federal Funding and COVID Grants includes the reappropriation of \$2.2M in ARPA funded grants for cultural organization and individual artists

Expenditure Notes

Reserve Notes:

Updated by Chris McGowan 9/1/2022

**2023-2024 Executive Proposed Operating Budget
ARTS AND CULTURE TRANSFER (EN_A18000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	18,028,871	51,771,500	0.0	0.0
Base Budget Adjustments	4,169,117	11,311,500	0.0	0.0
Decision Package Adjustments	4,436,134	11,359,354	0.0	0.0
2023-2024 Executive Proposed Budget	26,634,122	74,442,354	0.0	0.0
2023-2024 Executive Proposed Ordinance	26,635,000	74,443,000	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Expenditure Adjustments Adjust expenditure authority to based on the OEFA forecast. Lodging Tax revenues are allocated by King County Ordinance 18788.	4,180,134	0	0.0	0.0
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	11,103,354	0.0	0.0
Central Rate Adjustments	256,000	256,000	0.0	0.0
Total Decision Package Adjustments	4,436,134	11,359,354	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
BUILDING 4EQUITY ADVANCE (EN_A18100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	12,850,000	0	0.0	0.0
Base Budget Adjustments	(1,150,000)	0	0.0	0.0
Decision Package Adjustments	(2,834,690)	0	0.0	0.0
2023-2024 Executive Proposed Budget	8,865,310	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	8,866,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Building 4Equity Adjustment Adjust the funding for the Building 4Equity advance based on 2021-2022 actuals.	(2,834,690)	0	0.0	0.0
Central Rate Adjustments	0	0	0.0	0.0
Total Decision Package Adjustments	(2,834,690)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
TOURISM (EN_A18200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	11,417,723	0	0.0	0.0
Base Budget Adjustments	1,100,797	0	0.0	0.0
Decision Package Adjustments	1,776,934	0	0.0	0.0
2023-2024 Executive Proposed Budget	14,295,454	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	14,296,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Tourism funding adjustment Adjust funding for Tourism Promotion based on the latest OEFA Forecast. Lodging Tax revenues are allocated by King County Ordinance 18788.	1,777,684	0	0.0	0.0
Central Rate Adjustments	(750)	0	0.0	0.0
Total Decision Package Adjustments	1,776,934	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
HOUSING AND HOMELESS PROGRAM (EN_A18300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	24,256,934	0	0.0	0.0
Base Budget Adjustments	6,326,360	0	0.0	0.0
Decision Package Adjustments	12,604,420	0	0.0	0.0
2023-2024 Executive Proposed Budget	43,187,714	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	43,188,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Homeless Youth and Affordable Housing Adjustment				
Adjust funding for Affordable Housing and Homeless Youth based on the latest OEFA Forecast. Lodging Tax revenues are allocated by King County Ordinance 18788.	10,014,605	0	0.0	0.0
Central Rate Adjustments	2,589,815	0	0.0	0.0
Total Decision Package Adjustments	12,604,420	0	0.0	0.0

**2023 - 2024 Proposed Financial Plan
Lodging Tax Fund / 000001180**

Category	2021-2022 Estimated	2023-2024 Proposed	2025-2026 Projected	2027-2028 Projected
Beginning Fund Balance	(126,762)	21,758,886	10,175,272	14,175,272
Revenues				
Lodging Tax Revenue	49,595,643	73,886,354	81,785,331	90,282,369
Bond Proceeds	15,625,000	-	-	-
Interest / Other	452,000	556,000	567,000	578,000
Total Revenues	65,672,643	74,442,354	82,352,331	90,860,369
Expenditures				
<u>Tourism</u>				
Tourism Promotion	1,500,000	2,500,000	2,000,000	2,000,000
Seattle PFD Allocation	3,478,119	6,138,017	7,001,751	7,930,863
B4C Debt Service (Tourism)	4,458,000	4,457,850	4,460,600	4,463,600
COVID Tourism Response	-	-	-	-
<u>Arts and Culture</u>				
4Culture Programs	15,373,332	23,707,383	26,669,499	32,406,160
B4 Equity	3,984,690	8,865,310	-	-
<u>Housing & Homeless Youth</u>				
Affordable Housing	1,643,899	5,440,083	1,889,726	6,092,502
TOD Debt Service	13,198,955	31,150,793	33,637,336	33,592,175
Homeless Youth	-	3,210,532	2,126,419	2,347,342
<u>Other</u>				
Administration and Overhead	150,000	556,000	567,000	578,000
Contingency	-	6,956,632	7,778,533	8,628,237
Total Expenditures	43,786,994	92,982,600	86,130,864	98,038,878
Estimated Under expenditures	-	(6,956,632)	(7,778,533)	(8,628,237)
Other Fund Transactions				
Total Other Fund Transactions	-			
Ending Fund Balance	21,758,886	10,175,272	14,175,272	15,625,000
Reserves				
Expenditure Reserve				
Homeless Youth Program Reserves	1,289,487			
Housing Program Reserves	4,928,817			
Tourism Program Reserves	500,000			
Cash flow Reserve	15,625,000	15,625,000	15,625,000	15,625,000
Building 4Equity Reserve	-			
Total Reserves	22,343,304	15,625,000	15,625,000	15,625,000
Reserve Shortfall	584,418	5,449,728	1,449,728	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2023-2024 Proposed Budget ties to PBCS and matches 2023-2024 Estimated.

Outyear assumptions are based on OEFA Revenue forecast, and expenditures allocated per King County Ordinance 18788.

Revenue Notes

Building 4Equity assumes the drawdown of the remaining \$20M advance authorized by King County Council.

Due to the possibility of revenue fluctuation, when the Transit Oriented Development (TOD) Bonds were sold in 2021, they included \$15.65 million for a cash flow reserve.

Expenditure Notes

Building 4Equity assumes the drawdown of the remaining \$20M advance authorized by King County Council.

B4 Equity repayment assumes \$1.5 million to \$2 million annual reduction in allocation to 4Culture for repayment of the Building 4Equity Advance. Administration and overhead includes an assumption for future costs allocated to the Lodging Tax Fund, paid for by interest earnings.

Reserve Notes:

Program reserves are designated underspending from prior years.

Updated by Chris McGowan 9/1/2022

**2023-2024 Executive Proposed Operating Budget
GOVERNMENT RELATIONS (EN_A64500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	660,000	0	0.0	0.0
Base Budget Adjustments	(100,000)	0	0.0	0.0
Decision Package Adjustments	200,000	0	0.0	0.0
2023-2024 Executive Proposed Budget	760,000	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	760,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Legislative Support Provides funding for additional federal legislative support.	200,000	0	0.0	0.0
Total Decision Package Adjustments	200,000	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
MEMBERSHIPS AND DUES (EN_A65000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	2,020,900	0	0.0	0.0
Base Budget Adjustments	100,000	0	0.0	0.0
Decision Package Adjustments	(829,500)	0	0.0	0.0
2023-2024 Executive Proposed Budget	1,291,400	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	1,292,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Washington State Association of Counties Reduces annual contributions to the Washington State Association of Counties.	(119,000)	0	0.0	0.0
Technical Adjustments				
(TA_001) Move Dues and Memberships to External Support Reallocates memberships and dues funds for outside organizations to the new appropriation for external support.	(210,500)	0	0.0	0.0
(TA_002) Office of Economic Opportunity reallocation Reallocates funds to the new Office of Economic Opportunity.	(500,000)	0	0.0	0.0
Total Decision Package Adjustments	(829,500)	0	0.0	0.0

**2023-2024 Executive Proposed Operating Budget
STATE AUDITOR (EN_A61000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2021-2022 Revised Budget	2,328,986	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	7,936	0	0.0	0.0
2023-2024 Executive Proposed Budget	2,336,922	0	0.0	0.0
2023-2024 Executive Proposed Ordinance	2,337,000	0	0.0	0.0

Notes

1. The 2021-2022 Revised Budget equals the 2021-2022 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove 2021-2022 one-time changes including those related to pandemic response, annualize supplemental changes, and update personnel rates. Personnel budgets reflect projected 2023-2024 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	7,936	0	0.0	0.0
Total Decision Package Adjustments	7,936	0	0.0	0.0