Consolidated Annual Performance and Evaluation Report for the Year 2012

A summary and evaluation of how the King County Consortium used federal housing and community development funds in 2012 to help carry out the goals and objectives identified in the Consolidated Housing and Community Development Plan for 2010 – 2014.

Available for Public Comment March 13, 2013

Submitted on March 28, 2013 to:

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The King County Consortium 2012

The King County Consortium is an inter-jurisdictional partnership of King County and the cities and towns of Algona, Auburn, Bellevue, Black Diamond, Beaux Arts, Bothell, Burien, Carnation, Clyde Hill, Covington, Des Moines, Duvall, Enumclaw, Federal Way, Hunts Point, Issaquah, Kenmore, Kent, Kirkland, Lake Forest Park, Maple Valley, Medina, Mercer Island, Newcastle, North Bend, Pacific, Redmond, Renton, Sammamish, SeaTac, Shoreline, Skykomish, Snoqualmie, Tukwila, Woodinville, and Yarrow Point.

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TABLE OF CONTENTS

E	xecutive Summary	1
I.	Introduction	4
II.	Program Accomplishments (Assessment of Three – Five Year Goals/Objectives)	5
	Goal One: Ensure Decent, Affordable Housing	5
	Goals for the Average Number of Renter Households to be Served Annually in Completed Housing Units by Household Type and Income Table	8
	Affirmatively Furthering Fair Housing	25
	Goal Two: End Homelessness	33
	Homeless Households and Individuals Served in Shelters and Transitional Housing 2012 Table	38
	Goal Three: Establish and Maintain a Suitable Living Environment and Expand Economic Opportunities for Low and Moderate-Income Persons	
	Number of Businesses and Persons Assisted in Economic Development Activities 2012 Table	51
Ш	. Public Housing and Resident Initiatives	51
I۷	'.Resources Made Available	54
	Formula Grant Programs Funds Available and Expended	55
	HUD Formula Grant Programs: Funds Available and Expended 2012 Table	55
	Other Public and Private Resources for Housing Activities	55
	Other Public and Private Resources for Housing Activities Table	56
	Community and Economic Development Resources for Non-Housing Activities	58
	Community/Economic Development Resources for Completed Public (Human) Service Community Facilities and Public Infrastructure and Parks, 2012 Table	
۷.	Self-Evaluation of Actions, Program Changes, and Certifications of Consistency with the Consolidated Plan	60
	Evaluation of Housing and Community Development Homeless and Housing Programs	60
	Households Assisted by Type 2012 Table	60

Households Assisted With Housing by Income Level, 2012 Table	60
Production Summary - Housing Units Table	61
Number of Persons Served in Public Services 2012 Table	61
Loan Activities	70
Monitoring	70
Amendments to the Action Plan	76
Consolidated Plan Implementation	77
Certifications of Consistency with the Consolidated Plan	77
Other Measures of Progress	77
Lead-Based Paint	78
Summary of Citizen Participation in 2012	78
Public Input on 2012 Consolidated Annual Performance Report	80
List of Available HUD IDIS Reports and Websites	80

Attachment A: Financial Summary Information for CDBG

Attachment B: King County HOME Consortium Report

Attachment C: Local Jurisdiction Tables 1C, 2C, 3A, 3B

Attachment D: Specific ESG Requirements and Reports

Attachment E: NRSA Report

Attachment F: CDBG Performance Reports

Executive Summary

King County's community stakeholders helped establish goals and objectives for the use of its Community Development Block Grant (CDBG), HOME Investment Partnership (HOME) and Emergency Services Grant (ESG) formula funds. King County receives about \$8 million in federal formula funds from the U.S. Department of Housing and Urban Development (HUD) each year. Annual formula funds awarded are supplemented by program income, chiefly from loan repayments. The County administers these federal formula funds on behalf of King County and participating cities and towns in the King County Consorium.

In addition to receipt of federal formula funds, King County also administers federal Shelter Plus Care and Supportive Housing Program funds of approximately \$9 million, and approximately \$37 million in other state and local funds to assist low-income households and homeless households in order to end homelessness.

The goals and objectives that our stakeholders helped establish are described in the Consolidated Plan. There are specific objectives, strategies and annual performance targets for each of three major goals. Consistent with the intent of the federal funds, the three major goals are:

- Goal One: Ensure Decent, Affordable Housing
- Goal Two: Ending Homelessness
- Goal Three: Establish and Maintain a Suitable Living Environment and Expand Economic Opportunities.

This is a summary of King County's performance in meeting its housing and community development goals, strategies and objectives during the year 2012.

A. Goal One: Ensure Decent, Affordable Housing

In 2012, the King County Consortium provided funding for housing strategies for very low, low and moderate-income households (households at or below 30 percent, 50 percent and 80 percent of the area median income [AMI]). Strategies include expanding and preserving the supply of rental and owner housing affordable to these income levels, preserving the housing of homeowners at these income levels, providing first-time homebuyer opportunities for households at these income levels and affirmatively furthering fair housing.

- A total of 305 units of new affordable rental housing will be created with 2012 housing capital funds; 173 of those units are targeted to persons with special needs, including persons with disabilities, homeless households and households at risk of homelessness; 240 of those units were designated for households with very lowincomes at or below 30 percent of AMI, many of whom are also at risk of homelessness.
- A total of 107 units of affordable housing were preserved with 2012 housing capital funds and were reported in the 2011 CAPER
- A total of 2 units of affordable housing were rehabilitated and/or modified for accessibility features for income-eligible households.

- A total of 36 new income-eligible home ownership opportunities were created in 2012.
- A total of 415 homes of low to moderate-income homeowners were repaired to improve the health and safety of the housing stock in King County; of the 415 total, 151 substantial home repairs were completed, and 264 minor home repairs were completed.

B. Goal Two: Ending Homelessness

In 2012, the King County Consortium continued to work with the regional Committee to End Homelessness in King County (CEHKC) to align and coordinate our program with the goals and objectives of the Ten Year Plan to End Homelessness in King County. Strategies include housing stability services, temporary housing, services, permanent supportive housing and service enriched permanent housing. Strategies have increasingly moved towards permanent (non time-limited) housing with supportive services in order to reduce homelessness substantially, particularly chronic homelessness.

- A total of 781 households received housing stability services through the King County Housing Stability Program (HSP) to stabilize them in their permanent housing; 92 percent of the households that received these services were still housed six months later, and 91 percent of households contacted were still housed 12 months after receiving service.
- A total of 765 households received permanent housing subsidy through the Shelter Plus-Care (SPC) Program, which serves homeless households with a history of mental illness, substance abuse and/or acquired immune deficiency syndrome (AIDS).
- A total of 1,541 homeless households received access to permanent housing through rental assistance and/or housing support services with local funds.
- A total of 54 families with children accessed permanent housing in the private rental market with the assistance of federal direct funding for a rapid re-housing for families program; 31 households without children (singles or couples) accessed private market rental units and received ongoing stabilization services through rapid rehousing funds.
- A total of 457,602 unit nights of emergency shelter were provided to homeless households who were safe and sheltered from the elements.
- A total of 205,995 unit nights of transitional housing were provided to increase the housing stability of homeless households.

C. <u>Goal Three: Establish and Maintain a Suitable Living Environment and Economic Opportunities</u>

In 2012, the King County Consortium provided funding for human services, community facility, and public improvement strategies to benefit very low to moderate-income households and communities, as well as economic development strategies to increase the viability of existing commercial or industrial areas in very low to moderate-income communities and to increase employment opportunities for very low to moderate-income persons.

- A total of 4 community facility projects were finalized and marked completed in HUD's Integrated Disbursement and Information System (IDIS).
- A total of 7 public infrastructure projects were completed and closed.
- A total of 54,962 persons throughout the year received emergency related services.
- A total of 222 low to moderate-income individuals and 77 small businesses received technical assistance through microenterprise programs offered to eligible persons who are working to retain or grow a small business, or who desire to start a new small business.

I. Introduction

Purpose of the Consolidated Annual Performance and Evaluation Report

The King County Consortium is pleased to present the *Consolidated Annual Performance and Evaluation Report* (CAPER) for the program year 2012. Each year, King County reports to the general public and to HUD about how it used federal funds available for housing and community development in the past year. This CAPER details what funds were made available in 2012 and how they were used to help carry out the priority needs and strategies identified in the King County Consortium's *Consolidated Housing and Community Development Plan for 2010 – 2014* (Consolidated Plan) as amended.

To learn more about the housing and community development needs in King County outside Seattle, and the priorities for investment of federal funds in 2012, please refer to the consortium's Consolidated Plan on the Housing and Community Development Program website at http://www.kingcounty.gov/socialservices/Housing/PlansAndReports/HCD Plans.aspx.

The Consolidated Plan is a unified approach to planning for and addressing the housing and community development needs of low-income people in King County outside Seattle. Required by HUD, the plan consolidates planning for three federal programs under which King County receives annual grants based on a formula: CDBG, HOME, and ESG. The Consolidated Plan also provides guidance regarding the use of federal McKinney funds for homelessness¹, as well as other state and local funds for homelessness, housing and community development. Together, the HUD formula grant programs plus program income funds provide over \$16.7 million annually for affordable housing development, community facilities, infrastructure improvements, and human services, especially homeless assistance.

Geographic Area Covered by the CAPER

King County prepares the Consolidated Plan and the CAPER on behalf of the King County Consortium, a special partnership between King County and most of the suburban cities and towns. King County partners with its suburban cities and towns for the sharing of CDBG, HOME and ESG funds, as well as for local funds. The CDBG Consortium is comprised of 33 regular CDBG Consortium cities and towns, plus the unincorporated areas of the County, and three CDBG Joint Agreement Consortium members for a total of 36 cities. It excludes Seattle, Bellevue, Kent and Auburn, which receive CDBG funds directly from the federal government. The City of Normandy Park declined to participate in the consortium. The City of Milton is also not included due to its participation in Pierce County CDBG and HOME programs. For the sharing of HOME funds, the consortium includes the regular CDBG Consortium and CDBG Joint Agreement Consortium cities, plus the cities of Bellevue, Kent and Auburn. For the sharing of ESG funds, the consortium includes only the regular CDBG Consortium jurisdictions.

¹ McKinney homeless assistance funds are not provided to the consortium as a formula grant, but rather based on national competition, so the funds are not under the direct control of the consortium. However, the consortium has the ability to strongly influence the federal funding decisions via its guidance in the Consolidated Plan and its role in coordinating the local applications for the annual national competition.

Program-Specific Information Is Available Upon Request

The CAPER is designed to provide a meaningful overview of the King County Consortium's progress in addressing affordable housing needs, in ending homelessness, and in improving the living environment and expanding the economic opportunities for low-income residents. Detailed information about specific projects supported with federal funds is located in Attachment E.

II. Program Accomplishments (Assessment of Three Five-Year Goals/Objectives)

Goal One: Ensure Decent, Affordable Housing

Goal One Long-term Projected Outcome

There will be an adequate supply of affordable housing in the consortium for low and moderate-income households, so that fewer households are paying more than they can afford.

Goal One Indicator

The 2010 Census will show that, as compared to the 2000 Census, the percentage of households at or below 50 percent of AMI who are severely cost-burdened will have been reduced.

Goal One Actual Outcome

The 2000 Census data provided information on the number of households paying more than 50 percent of their income for housing. This is considered a severe cost burden. The 2010 Census did not collect this information. The American Community Survey data for 2009 does include information on the number and percent of households paying 35 percent or more of their income on housing, and this number appears to have increased since 2000 for all income groups. Although there is no comparable data from 2010, it is likely that the percentage of households experiencing a severe cost burden has not decreased in this decade. The recession that affected King County from 2007 to 2011 has caused high unemployment, stagnant incomes, and in some cases, upwardly adjusted mortgage payments, which have placed a heavy burden on both homeowners and renters.

Goal One Objectives

This broad goal of ensuring decent, affordable housing has been broken down into three objectives that are more specific and strategies that have shorter-term outputs that can be measured annually. They relate to 1) rental housing, 2) home ownership, and 3) fair housing choice. These three objectives, and the strategies to help achieve them, along with the projected and actual outputs for each of the strategies, are discussed below.

Affordable Housing Objective 1

Preserve and expand the supply of affordable rental housing available to low and moderate-income households, including households with special needs.

Strategy 1A

Make capital funds available for the new construction of sustainably designed, permanently affordable rental housing for low and moderate-income households; for the acquisition of existing rental housing and the rehabilitation of that housing into safe, decent, healthy and permanently affordable rental housing for low and moderate-income households; for the acquisition of land on which to build affordable and/or mixed-income rental housing; and for the long-term preservation (through acquisition and rehabilitation) of existing affordable rental housing units.

Short-term Annual Output

The average number of rental units to be funded for new construction, acquisition and rehabilitation for affordable housing annually:

Projected Output

A total of 250 units of rental housing are to be funded. At least 30 of the 250 units of rental housing shall be targeted to persons/households with special needs (special needs include the elderly, frail elderly, homeless households and persons with disabilities).

Actual Output

A total of 305 units of rental housing received awards of 2012 funds, as follows:

1. New Units Funded for New Construction, Acquisition and Rehabilitation

A total of 305 new units of permanent housing received awards of 2012 funds, of which 132 units are targeted to low-income families and individual households, and 173 units are dedicated to homeless households. Of the total, 240 units were designated for persons or households with incomes at or below 30 percent of AMI. Projects were funded through the annual competitive process to award a variety of federal, state, and local fund sources.

The following projects were funded to increase the supply of affordable rental housing by creating 305 new units:

- King County Housing Authority (KCHA): Fairwind Apartments New construction of 86 rental housing units in the White Center neighborhood of unincorporated King County. Forty-four units will be affordable to households with incomes at or below 30 percent of AMI, 22 units for households with incomes at or below 50 percent of AMI and 20 units affordable to households at 60 percent of AMI.
- Catholic Housing Services: 4251 Aurora New construction of 71 units in Seattle to provide permanent supportive housing to homeless adults with incomes at or below 30 percent of AMI. Eight units will be targeted to veterans.
- Imagine Housing: South Kirkland Transit Oriented Development New construction
 of 58 units of permanent affordable rental housing in Kirkland. Twenty-nine units will
 target households with incomes at or below 30 percent of AMI, 15 units will target
 households with incomes at or below 50 percent of AMI and 14 units will target

households with incomes at or below 60 percent of AMI. Twelve units will be set aside for homeless households.

- NAVOS: Cedarstone Apartments Acquisition and rehabilitation of 14 units in Burien
 to provide permanent supportive housing to homeless households with chronic
 mental illness. All the units will be affordable to households with incomes at or below
 30 percent of AMI. Two units will be targeted to veterans.
- Downtown Emergency Services Center: Delridge Supportive Housing New
 construction of 66 studio unit of permanent supportive housing in Seattle for
 homeless individuals with chronic mental illness, individuals in recovery from
 substance abuse, with HIV-AIDS and/or with physical disabilities. All the units will
 have rents affordable to households with incomes at or below 30 percent of AMI.
 Four units will be targeted to veterans.
- Friends of Youth: Youth Haven Consolidated Interim Care (CIC) Residence New
 construction of a CIC Residence in Kirkland to provide ten beds for homeless youth
 ages 11 to 18 with the goal of family reunification. Individual, group, and family
 counseling services will be provided on-site and 24-hour staffing.

2. Units Preserved

A total of 107 units of housing which were completed in 2012 which received a funding amendment in 2011 with funds for preservation:

Manufactured Housing Community Preservationists: Bonel Mobile Manor - Acquisition and preservation of a 107-unit mobile home park in Kent comprising 60 units affordable to households with incomes at or below 50 percent of AMI and 26 households at or below 80 percent of AMI, with the balance of the units unrestricted. This project prevents displacement of low-income families.

Projected Output

Rental units completed during the year will serve an average of 280 new renter households annually.

Actual Output

In 2012, completed rental units served 374 renter households, most with incomes at or below 30 percent of AMI.

Goals for the Average Number of Renter Households to be Served Annually in Completed Housing Units by Household Type and Income with All Funds				
Type of Household	At or Below 30 percent of AMI	31 percent to 50 percent of AMI	51 percent to 60 percent of AMI	61 percent to 80 percent of AMI
Small Related Households	High Need	High Need	Medium Need	Low Need
(2-4 persons)	96	71	8	9
Large Related Households	High Need	High Need	Medium Need	Low Need
(5+ persons)	24	10	1	1
Elderly Households	High Need	High Need	Medium Need	Low Need
	0	0	0	0
Households with Special	High Need	High Need	Medium Need	Low Need
Needs	8	0	0	0
All Other Households	High Need	High Need	Medium Need	Low Need
	108	30	4	4
Total Renter Households Served: 374	236	111	13	14
Annual Goal = 280				

These activities are a few of those accomplished that address the following objective in HUD's Community Planning and Development (CPD) Outcome Performance Measurement System:

Objective: Decent Housing

Outcome: Affordability

Strategy 1B

Make capital funds available to rehabilitate existing rental units for low and moderate-income households. This strategy is different from acquisition and rehabilitation in Strategy 1A, as Strategy 1B addresses rehabilitation only; there is no acquisition involved. It either addresses the rehabilitation needs of existing affordable non-profit housing, or existing for-profit housing where the owner is willing to restrict the affordability of the rents for a specified period of time. It includes making modifications to the rental unit(s) of low to moderate-income residents with a disability in order that the units will be accessible.

Short-term Annual Output

Projected Output

A total of 5 to 40 units are rehabilitated and/or modified.

Actual Output

A total of two rental units received accessibility modifications through the Housing Repair Program's (HRP) Home Accessibility Modification (HAM) Program. This work includes the installation of life safety equipment for hearing impaired individuals (special smoke/fire detectors, wheelchair ramps, transition strips, and widening interior doorways).

We fell short of our goal in 2012 and will look at an outreach campaign for the Homeowners Assistance Program in 2013.

Short-term Annual Outcomes

Projected Outcome

The tenant(s) have improved satisfaction with their housing due to the improvements or rehabilitation and/or modification.

Actual Outcome

Repairs were completed on two home access projects.

These activities are a few of those accomplished that address the following objective in the CPD Outcome Performance Measurement System:

- Objective: Decent Housing
- Outcomes: Affordability/Accessibility (designation depends on goal of particular project)

Strategy 1C

King County staff will work in partnership and/or coordination with consortium cities staff and community stakeholder organizations on the following housing-related activities. These activities do not have annual output or outcome goals and will be reported on as progress occurs, in narrative fashion.

Projected Performance: Private market incentives and programs

The consortium will support the creation of affordable rental housing in the private market through zoning and incentive programs in all consortium jurisdictions, such as impact fee waivers, density bonuses, inclusionary zoning and allocation of surplus County or city property for affordable housing. County staff will provide technical assistance, as feasible, to help consortium cities meet Countywide Planning Policy (CPP) goals for affordable housing.

King County will assist non-profit affordable housing development organizations in assessing their need for technical assistance with development. King County will consider providing funds for such assistance through the funding cycle for affordable housing capital depending on the documented need of an organization.

Actual Performance

a. Surplus Property Program Activities

The 2009 Request For Proposal (RFP) and 2012 Follow Up - In 2009, King County issued an RFP for three surplus properties for affordable housing. It reached an initial agreement for the development of 16 units of permanent supportive rental housing on one of the properties. However, plans for the property were not feasible as designed, and the development agreement was allowed to expire. A new RFP for this property will be re-assessed for issuance in 2013.

Yesler Building - King County staff drafted a development plan to convert the Yesler Building into mixed income apartments. The Yesler Building was originally built in 1907 and has been owned by King County since 1991. Until recently, the Yesler Building was used for office space. The site is a one minute walk from a light rail station and fits the priority for transit oriented development. King County will explore the potential dates for releasing an RFP for this property in the coming years.

North Lot Property - The North Lot Development LLC commenced construction on 740 residential units in the west block. On June 25, 2012 the King County Council approved amending the covenant to approve increasing the affordable units from 100 to 115 and moving the location of some the affordable units to the nearby International District. This affordable project, Hirabayashi Place, received a funding award in the Housing Finance Program 2012 round in the amount of \$650,000. It will be developed and owned by InterIm Community Development Association.

Property at 15th and Fir in Seattle - This property was sold to Tangent, Inc. after a competitive bidding process in 1999, but was never built on. After amending the development agreement to allow the construction of two larger units rather than three smaller ones on the property, Tangent's owner sold the property to another developer who has completed two four-bedroom townhomes on the property. Homestead Community Land Trust (HCLT) collaborated with the second developer to locate income-eligible households to purchase the structures while it will purchase the land and lease it, in order to maintain long-term affordability. The second unit sold in 2012. The City of Seattle has provided down payment assistance, and will monitor their agreement with HCLT to maintain the affordability of these units for 75 years.

Sheriff's Kenmore Precinct facility - This facility is no longer necessary to the needs of King County as sheriff personnel have been relocated to other facilities. Staff will issue an RFP for a repurposing of the building and site. This site is being considered for a community center and/or affordable housing. It is within an easy walk of the city amenities of Kenmore.

Other Surplus Properties - Staff has continued to monitor and evaluate properties that are proposed to be designated as surplus properties to determine if they are suitable for affordable housing. During 2012, staff undertook review of several properties that various King County departments proposed to sell. These have not proved to be suitable for low or moderate-income or special needs housing development, but there continues to be about a half-dozen properties that have been set aside for eventual sale for affordable housing. Because of the slow housing market and shortage of capital funding, Housing and Community Development (HCD) and Real Estate Services agreed to postpone issuing an RFP for these properties (including the three properties from the 2009 RFP) until the housing market improves. It seems likely that at least some of these properties will be offered for sale for affordable housing development during 2013.

b. Fee Waivers and Density Bonus Activities

Staff received an inquiry about revising a covenant to provide affordable units in a stalled condominum project in the Pioneer Square district of Seattle. The project is being converted to market rate rental and staff are developing an agreement for an affordable rental unit set aside for low and moderate income units.

c. Collaboration with Puget Sound Regional Council on Housing Tools

Puget Sound Regional Council launched its Housing Innovations Program website in 2011. This website continues to provide in-depth descriptions of the most successful tools for creating housing choice and affordability. They have continued to provide technical assistance to help consortium cities meet affordable housing goals, especially smaller cities with less planning staff capacity.

d. Collaboration with King County Cities on the Housing Chapter of the CPPs

As part of the 2012 update of the CPPs, HCD staff led an inter-jurisdictional team to update the housing section policies and these were adopted by the King County Council on August 20, 2012. In addition to revising the policies and narrative text of the housing chapter, staff included an appendix that will provide technical guidance to the County and cities when they update the housing element of their respective comprehensive plans, as they are required to do before 2014. The appendix includes specific details on what to include in a housing analysis, and on tools and strategies that can be used to achieve their housing goals and targets. Because there was concern about the methodology used to allocate affordable housing targets to individual cities, interim targets were agreed to, with the understanding that work on these targets would continue. The HCD staff, in collaboration with Office of the King County Executive staff, continues to play a technical role to support the development of affordable housing targets or goals at the sub-regional and city level.

e. Use of the Housing Technical Appendix to the King County Comprehensive Plan 2014 Update

As part of the housing needs assessment for King County's updated Comprehensive Plan, HCD staff completed an extensive analysis of the demographics, income, housing economics and need, development trends, housing affordability, and available resources for affordable housing development in King County. This Housing Technical Appendix has been made available to city staff and elected officials through the King County website at http://www.kingcounty.gov/socialservices/Housing.aspx, and is serving as a resource and model for local jurisdictions as they update the housing element of their respective comprehensive plans.

f. Sustainable Communities Grant Application Work Group

The Puget Sound Regional Council received a three year planning grant from the new HUD Sustainable Communities. The tri-county region formed a work group to address Growing Transit Communities and equity issues around transit hubs.

During 2012, staff from HCD and many other King County departments, have participated in a variety of work groups designed to encourage goals of sustainability, affordable housing, health and equity at new station areas and along public transit corridors planned for light rail and/or bus rapid transit. Staff has been involved in opportunity mapping of the region, in fair housing assessment and in planning for outreach to affected communities along these corridors.

g. HousingSearchNW

A new housing locator website for all of King County, www.HousingSearchNW.org, was launched in 2011 and was operational for all of 2012. It provides a call center which can assist those with visual impairments or language barriers. The website itself is available in over 20 languages. In 2012, the website received 350,635 hits, the call center had 10,078 incoming and outgoing phone calls and landlords reported 40 percent of their inquiries for rental units originated with the site. Detailed information on accessibility features of units is available.

h. Right Sized Parking

King County Metro was awarded a grant in the Federal Highway Administration Value Pricing Program. The project is assembling local information on multifamily residential parking demand to guide parking supply and mangement decisions in the future. The project will also incentivize juriscictions and developers for actions to reduce parking supply or to manage the suppy through a range of tools. The program targets stakeholders, developers, financiers, public decision makers and residents.

Projected Performance: Credit Enhancement

King County will provide a credit enhancement program that promotes the development of housing for low to moderate-income households through loan guarantees on long-term permanent project financing, and will explore other innovative methods of assisting with the financing of affordable housing.

Actual Performance

Staff had two inquiries and contacts with organizations interested in accessing the credit enhancement program. The KCHA is expected to make application for \$20 million in credit enhancement for multiple scattered site projects during the second half of 2013.

Projected Performance: Collaboration with the KCHA for the White Center community development

King County will continue to collaborate with the KCHA to support the planning and development of Phase 1 (Greenbridge), and Phase 2 (Seola Gardens) of the Hope VI mixed-income housing and community development project at the former Park Lake Homes I and II sites in White Center. This work may be done in conjunction with the neighborhood revitalization strategy developed with the White Center community (see Goal 3, Objective 2 of the Consolidated Plan).

Actual Performance

King County coordinated with KCHA concerning affordable homeownership opportunities at Greenbridge, and a contribution of \$6 million for a variety of funding needs, including roads and infrastructure at Seola Gardens. The HCD awarded \$2,500,000 to KCHA in 2012 for an 86-unit rental housing development; 44 units will be affordable to households at or below 30 percent AMI, 22 units at or below 50 percent AMI, and 20 units at or below 60 percent.

Projected Performance: Support legislation and initiatives to advance affordable housing

King County will support legislation and other initiatives designed to increase funding and other support for affordable housing; and will coordinate with statewide and community-based housing agencies to provide housing education for the public and policy makers in order to build support to increase the housing funding base and to enhance acceptance of affordable housing.

Actual Performance

The HCD worked with the Washington Low Income Housing Alliance (WLIHA) to secure a state appropriation of \$68 million to the Washington State Housing Trust Fund (HTF). The HTF allocation starts at zero every legislative session and HCD works with other housing advocates to support an increase to this fund for homeless and affordable housing. The HCD also worked with the Committee to End Homelessness in King County, WLIHA, and private apartment owners to extend and increase a local funding source due to sunset in 2013 by supporting the passage of state legislation allowing local governments to collect an additional \$10 in fees for recording real estate documents and to apply those fees to furthering local plans to end homelessness. King County expects to collect an additional \$1.3 million in document recording fees for homeless housing in 2013 as a result of this effort.

Projected Performance: Collaborate with Housing Authorities and the Veterans Administration to coordinate rental support for homeless and vulnerable populations

King County will work with local housing authorities to provide mutual support and coordination on affordable housing planning issues on applications for various programs, such as rental assistance and vouchers targeted to persons with disabilities; on planning issues such as the allocation of project-based vouchers that complement the consortium's priorities; on efforts to educate and inform landlords about the benefits of participating in the Section 8 program; and on the development of other programs that may benefit our region.

Actual Performance

During 2012, HCD staff worked with the KCHA, Seattle Housing Authority, and the Veterans Administration regarding the use of Section 8 and Veterans Affairs Supportive Housing (VASH) vouchers to plan for the housing needs of the most vulnerable members of the community. In addition, staff and other local funders worked to coordinate housing authority vouchers with the consortium's capital funds, regional supportive services, and operating support funding for non-time limited housing with supportive services administered by HCD. This allowed the agencies to completely fund high priority very low-income and homeless housing projects.

Projected Performance: Community-based housing options for persons with special needs

King County will continue to work with housing funders, mainstream service systems (such as the developmental disabilities system, the drug/alcohol system, and the mental health system), and housing referral, information and advocacy organizations to plan for community-based housing options for persons with special needs. This effort will help to develop supportive housing plans and partnerships for populations that need enhanced housing support in order to be successful in permanent housing; to advocate for funding for

the operations and maintenance of housing for very low-income households and households with special needs, and for the services needed for supportive housing.

Actual Performance

a. Collaboration with the Washington State Division of Developmental Disabilities (DDD)

The HCD staff worked with Region 2 of the Washington State DDD and the King County Developmental Disabilities Division (KCDDD) to coordinate funding decisions between the Housing Finance Program (HFP) and Developmental Disabilities (DD) mainstream system services. This work ensures that the highest-priority needs are being met in a manner that is consistent with the responsibilities of the public funders. The HCD funding decisions for DD housing projects are predicated on explicit endorsement from State DDD for the project concept and are conditioned with the requirement that the housing providers will enter into client referral agreements for the housing units.

b. Administration of Client Care Coordination

The HCD continues to work with Mental Health, Chemical Abuse and Dependency Services Division (MHCADSD); Public Health; United Way; the CEHKC; the City of Seattle; the Veterans Administration Regional Office; other homeless housing funder partners; and participating agencies to jointly administer the Client Care Coordination system that coordinates targeted recruitment of persons who are high utilizers of jails, hospitals and shelters, and vulnerable chronically homeless adults into appropriate housing units with a high level of services available.

c. Veterans Housing Needs Assessment

A veterans housing needs assessment, completed by the end of 2010, provided valuable information, specifically an inventory of all housing units and beds set-aside for veterans, which was used to develop the recommendations for the King County Five Year Plan to End Homelessness for Veterans, which was completed in 2011. This inventory was updated in program year 2012.

Projected Performance: Target efforts for persons with developmental disabilities

The King County HCD will partner with KCDDD to provide housing program(s) that expand community-based housing options for persons with developmental disabilities and will explore similar opportunities with systems that serve other special needs populations.

Actual Performance

- a. Secure housing for people with developmental disabilities
 - A total of two new units will be created HCD and KCDDD continued to coordinate during the 2012 capital funding round to fund two units of housing for extremely lowincome individuals with developmental disabilities using KCDDD Housing Innovations for Persons with Developmental Disabilities funds. This housing will expand housing options for persons with developmental disabilities.

- The KCDDD continued to coordinate an emergency housing assistance program to provide homelessness prevention assistance to adults and families on the Washington State DDD caseload who were in jeopardy of losing their housing. In 2012, this program made 56 awards to adults and families with an average award of \$393 per grantee.
- The KCDDD contracts with O'Neill and Associates, LLC to provide planning and support services for individuals receiving housing vouchers so that they can live independently in the community.
- The KCDDD continues to provide housing information and referral to clients on the DDD caseload, including referral to affordable housing and information on ways to create affordable housing for family members with developmental disabilities.
- b. The KCDDD had 26 KCHA Section 8 vouchers issued through the Housing Access and Services Program for households where an adult with developmental disabilities was rent-burdened, homeless, or involuntarily displaced.

Projected Performance: Coordinate and streamline the funding process

King County will coordinate, to the extent feasible, with housing funders, and housing information and advocacy organizations to streamline funding applications, contracting and monitoring processes.

Actual Performance

a. Statewide coordinated compliance and monitoring

The HCD continues to participate on a regular basis with local and state public funders on issues regarding annual compliance monitoring and physical property inspections. This collaboration resulted in a web-based combined annual report form which agencies have been using since 2009. The HCD continues to work with the KCHA and the Washington Department of Commerce to gain efficiency by coordinating inspection requirements for jointly funded/subsidized projects and avoiding duplication of effort.

b. Statewide coordinated funding award process

In 2012, HCD continued a highly coordinated process of award allocation with the local and state capital funders. The enhanced level of coordination resulted in successfully leveraging outcomes with the State Department of Commerce and the highly competitive tax credit round through the Washington State Housing Finance Commission.

Projected Performance: King County advances sustainable development

King County continues to prioritize funding for affordable housing projects that have the following qualities:

- Sustainable design (energy-efficient, durable, and low maintenance)
- Healthy for tenants and surrounding community
- Designed to accommodate all persons, regardless of their level of mobility

Residents are able to "age in place" in their homes.

The HCD follows the standards of the Washington State Evergreen Sustainable Development Standard (ESDS), which is required for all projects seeking Washington State Housing Trust Fund support, and encourages a high level of environmental sustainability and construction durability. In addition, the HCD program encourages the use of universal design (UD) standards for affordable housing projects in order to facilitate the possibility of tenants aging in place. UD is the design of products, buildings, and environments to be usable by all people, and allowing people to age in place without the need for adaptation or specialized modifications. The consortium will coordinate efforts to implement this program so that participating projects do not encounter barriers from local codes that may conflict with the adopted standards, or delays in contracting.

Actual Performance

a. Use of life cycle cost analysis

Beginning in the fall 2011 funding round the County continued to encourage applicants for housing funds to use life-cycle cost analysis for selected components of planned housing projects in order to justify assumptions and specifications incorporated into project design. All new projects are required to submit a capital needs assessment report within six months of being placed in service. The County will continue to offer both training and technical information to prospective applicants, as needed, to support their efforts to design and build more sustainable housing projects.

b. ESDS interpretation

In 2012, HCD staff participated in implementation of the updated ESDS by contributing to discussions and issue resolution relating to requests for exceptions and waivers related to particular project circumstances.

Projected Performance: Reduce barriers to securing permanent housing

King County continues to work with housing and community stakeholders to implement the Landlord Liaison Project (LLP) throughout King County in order to reduce barriers to securing permanent housing for low to moderate-income households.

Actual Performance

Local Homeless Housing and Services Funds supported the LLP, which assisted 677 households in accessing permanent rental housing in 2012. Without the incentives and support provided by the LLP, these households would not have been able to secure permanent supportive housing on their own.

Projected Performance Support development of senior housing and housing for persons with disabilities

King County may encourage and support housing developers in applying for HUD Section 202 and 811 programs to provide housing for older adults and persons with disabilities.

Actual Performance

King County awarded funds to a proposed 202 project in 2011 and the project was withdrawn in 2012 due to not receiving the HUD award.

Affordable Housing Objective 2

Preserve the housing of low to moderate-income homeowners, and provide home ownership assistance programs for low and moderate-income households that are prepared to become first-time homeowners

Strategy 2A

Make capital funds available to repair and/or improve, including accessibility improvements, the existing stock of homes owned by low to moderate-income households (also includes individual condominiums, town homes, and mobile/manufactured homes that are part of the permanent housing stock). Programs funded under this strategy include, but are not limited to, major home repair and emergency home repair.

Short-term Annual Output

Projected Output

An average of 511 low to moderate-income homes will have their existing homes repaired and or improved annually; of these, 150 will be a major repairs, and 361 will be minor repairs.

Actual Output

A total of 415 homes of low to moderate-income homeowners were repaired in 2012, as follows:

- A total of 151 major home repair projects were completed and closed by King County's Housing Repair Program in 2012. There were 118 CDBG-funded repair projects, 16 HOME-funded repair projects, 16 CDBG-R American Recovery and Reinvestment Act (ARRA) stimulus funded repair projects and 1 Farmers Home Administration-funded repair project. The total investment made for projects closed in 2012 was \$1,258,007.
 - The HRP also committed and approved 2012 CDBG funds to 39 repair projects where construction is underway, but not completed. The committed funds represent \$343,853 in CDBG funds. The HRP committed to an additional nine projects using 2012 HOME funds, representing \$101,900 of HOME funding.
 - The HRP seeks to leverage private funds, where possible, to stretch our CDBG funds to as many qualifying residents as possible. The HRP leverages private funds of individual homeowners and matches the private funds with CDBG or HOME dollars under our Deferred Payment Loan (DPL) matching program. The HRP leveraged \$30,854 of private homeowner funds and matched those funds with federal DPL funds, which allowed HRP to complete projects that are more comprehensive. CDBG-funded activities took place within the territory of the King

County CDBG Consortium, outside the city limits of Seattle, Bellevue, Kent, Auburn, Normandy Park, Federal Way, and Medina.

- In 2011, the HRP offered a new weatherization option for applicants applying for assistance. This program is directed towards residents that do not qualify for the very low income (below 50 percent AMI) weatherization program administered by KCHA. The HRP Weatherization program services households between 50 percent and 80 percent AMI that need assistance with energy related repairs. The HRP administered 2009 CDBG-R stimulus funds along with standard HRP funds for this weatherization option, funding 30 weatherization projects that will be completed by mid-year 2012. Of the 151 units completed in 2012, 17 of the units received these weatherization services, representing an investment of \$101,381. In 2012, HCD completed work on all CDBG-R projects. All 30 homes that have been completed with CDBG-R had a combination of air-sealing, added insulation, weather-stripping, replacement of low efficiency air handlers with high efficiency units or mini-splits systems, duct sealing, and other activity that meets established cost benefit requirements.
- 2. A total of 264 minor home repairs were completed for homes by minor home repair programs, operated by the cities of Renton, SeaTac, Covington, Tukwila, Des Moines and Shoreline. The Joint Agreement cities of Renton and Shoreline chose the minor home repair activity, and the remaining regular CDBG cities submitted a joint application to administer a minor home repair program collectively. Minor repairs include small electrical, plumbing, carpentry, and disability access improvement jobs.

All of these programs enabled homeowners to maintain healthy and safe homes. This preserves and enhances energy efficiency in the housing stock in King County.

Short-term Outcome

Projected Outcome

The owners will have an improved quality of life, with little or no cost. Through improvements to their housing, some homeowners will be able to continue to live independently in their home.

Actual Outcome

Residents indicated that the repairs keep their home in good condition, saves money on their energy bills, provides support needed to continue living independently and solves a health hazard or a safety problem.

Surveys were completed by 66 of the housing repair clients through December 31, 2012. The survey asked each program participant 6 questions regarding quality of life, health, and safety, and overall satisfaction from the services that the HRP provided. These questions were rated on a scale of one through five, one indicating a low importance or value and five representing high importance and averaged by the total 66 respondents. Four additional yes/no questions were asked regarding other areas of the housing repair prossess. Our clients responded as follows:

Keeps my home in good shape – 4.4 out of five.

- Solves a health or safety hazard 4.41 out of five.
- Provides the support I need to continue to live independently 3.63 out of five.
- Improves my quality of life 4.09 out of five.
- Greatly improves my feeling of safety 4.51 out of five.
- Overall satisfaction with the repair or service provided by the HRP– 4.51 out of five.
- Did the program respond to you needs in a timely manner? A total of 89 percent of respondants yes, two percent said no, and five individuals did not respond.
- Did the County staff clearly explain what the program can and can't do? A total of 94
 percent of respondants said yes, 1.5 percent said no, and three individuals did not
 respond.
- If the Housing Repair program was not available to you, would you have made the repair(s) anyway? A total of 83.1 percent of respondants said no, 12.3 percent said yes, and three individuals did not respond.
- Would you hire back the contractor(s) that you hired to complete the project? A total
 of 83.1 percent of respondants said yes, eight percent said no, and six individuals
 did not respond.

These activities are a few of those accomplished that address the following objective in the CPD Outcome Performance Measurement System:

Objective: Decent Housing

Outcomes: Affordability/Accessibility

Strategy 2B

Make funds available for eligible home buyer opportunities, primarily for first-time home buyers, including education, housing counseling and down payment assistance for low to moderate-income households who are prepared to purchase a home; especially households who are under-served in the ownership housing market, including households with special needs. Note that in most cases, this will involve increasing access to the existing stock of ownership housing, but in some cases, this may involve creating new ownership housing.

Use Neighborhood Stabilization Program 1 (NSP-1) funds to acquire and rehabilitate foreclosed properties and to provide first-time homebuyer opportunities to purchase the properties. Depending on the success of a Neighborhood Stabilization Program 2 (NSP-2) application, work with Washington State to implement the NSP-2 program, including the activities cited in this strategy, plus additional planning objectives included in this plan.

Annual Output Measure

Projected Output

Homebuyer services and assistance provided to 10-35 households

2. Through the NSP-1 Program, acquire, rehabilitate, provide energy efficiency upgrades to approximately 12 foreclosed properties, and provide first-time homebuyer opportunities for approximately six to 12 income-eligible households to purchase the properties.

Actual Output

A total of 36 income-eligible home ownership opportunities were created in 2012. These activities are described below.

- 1. A total of 11 units were awarded Homeownership Opportunities with 2012 Funds.
 - Homestead Community Land Trust (HCLT): HCLT Advantage Program received an award of \$200,000 in 2012 HOME funds to provide development assistance to create up to five new homebuyers in unincorporated King County communities of White Center, Boulevard Park, Skyway, and the city of Shoreline. Homestead CLT is a Community Housing Development Organization. Eligible homebuyers must have incomes at or below 80 percent of AMI. Homes purchased are subject to resale restrictions.
 - Parkview Services received \$175,000 to provide down payment assistance loans to up to six income-eligible homebuyers who are individuals with a developmental disability or a family that has at least one member with a developmental disability with household incomes at or below 50 percent of AMI.
- 2. A total of 25 units were completed or underway in the Homeownership Program in 2012.
 - The Neighborhood Stabilization Program (NSP) program successfully acquired three single-family foreclosed properties in 2012. All of the three ownership units were completely rehabilitated, including energy efficiency upgrades and were ready to be sold in 2012.
 - Habitat for Humanity Seattle/South King County Westway Homes. Habitat for Humanity was funded to acquire and rehabilitate two homes for income-eligible buyers with household incomes at or below 60 percent of AMI. This work was completed in 2012. Habitat for Humanity has been collaborating with Build the Bridge Coalition to spur revitalization in the very depressed Westway neighborhood in Federal Way.
 - Habitat for Humanity of East King County/Community Housing Development
 Organization: La Fortuna New construction of 11 units of affordable
 homeownership in Renton for first-time homebuyers with incomes between 40 and
 60 percent of AMI. Six of the units were completed in 2012. The re-organization of
 the Habitat affliates impacted the full transfer of the homes to six homebuyers.
 Transfer will occur in the first quarter of 2013.
 - Habitat for Humanity of East King County/Community Housing Development
 Organization: Issaquah Highlands New construction of 10 units of affordable
 homeownership in Issaquah for first-time homebuyers with incomes between 40 and
 60 percent of AMI. The remaining two units were sold in 2012 and all 10 of the units
 are currently occupied.

 HomeSight provided down payment assistance to four homebuyers in White Center using HOME program income in 2012. All four homes have been sold and are occupied.

Outcomes

Projected Outcome

- 1. The household will succeed as a homeowner and be satisfied with homeownership over time.
- 2. The homeowner will build equity in their home.

Actual Outcome – Five Year Review

One Habitat for Humanity project was funded in 2007 for a total of ten homeownership opportunities in that year. Each of the homes continues to be occupied by the original homebuyer. Comparable condos and townhomes in the neighborhood (number of bedrooms and size) have recently sold at or above the sale price of the new homes developed by Habitat. The homes are holding their value because of the strong demand for homes in this new development, which has new schools, shopping and good public transportation. These are all signs that the homeowners are building equity in their homes.

These activities are a few of those accomplished that address the following objective in the CPD Outcome Performance Measurement System:

Objective: Decent Housing

Outcomes: Affordability

Strategy 2C

King County staff will work in partnership and/or coordination with consortium city staff and community stakeholder organizations on the following activities. These activities do not have annual output or outcome goals and will be reported on as progress occurs, in narrative fashion.

Projected Performance

King County will support the creation of a range of affordable home ownership opportunities through zoning and incentive programs in all consortium jurisdictions, such as impact fee waivers, density bonuses, inclusionary zoning and the allocation of surplus County or city property. County staff will assist in providing technical assistance, as feasible, to help consortium cities meet CPPs goals for affordable housing.

Actual Performance

Three new developments in Redmond and Kirkland with inclusionary zoning were completed in 2012 offering homes to families with incomes at or below 80 percent of AMI.

From 1994 through 2005, ARCH, in partnership with King County, generated a total of 477 affordable units and 27 workforce units through a variety of incentive and zoning programs.

These have been completed and are occupied. Since 2006, it has created an additional 610 affordable units and 443 workforce units through incentive programs. In all, 1,557 units have been created

Eastside (ARCH) Workforce and Affordable Units Created by Incentives					
	Workforce		Low-Mod		Total
	Owner	Renter	Owner	Renter	
1994-2005	9	18	173	304	504
2006-2012	443	0	30	580	1,053
Total	452	18	203	884	1,557

Workforce units are those affordable at 100-120 percent of AMI. Low-Mod units are affordable at 80 percent AMI or below.

Projected Performance

King County will work with certified housing counseling agencies and the countywide Asset Building Coalition to support efforts to assist income-eligible homeowner households at risk of foreclosure.

Actual Performance

In 2012, King County did planning work with the City of Seattle to collaborate on an Asset Building Initiative in 2012 and beyond. King County HCD and Seattle will collaborate to implement a Living Cities grant, which is intended to assist our region with mainstreaming asset-building strategies into social service systems. King County will provide an additional \$40,000 in funding to supplement a \$300,000 Living Cities grant in order to include regions in King County outside Seattle. The project will focus on integrating financial empowerment strategies into homeless prevention and family homeless housing programs.

Projected Performance

King County will support the acquisition and preservation of mobile home parks, when feasible, to protect low and moderate-income mobile homeowners who might otherwise be displaced due to redevelopment. King County will explore a comprehensive strategy to extend further the long-term affordability of mobile home parks that currently have an agreement with the County, including strategies to have parks owned by park residents.

Actual Performance

King County staff continute to work with representatives of the Mobile Homeowners Association (MHA) to discuss strategies to protect mobile home parks in King County from redevelopment. Research indicated that there are now just nine such parks in the urban area of unincorporated King County (where redevelopment would be more likely to occur than in rural areas). Several of the parks are resident-owned, so they are also unlikely to be subject to redevelopment. These existing parks provide stable housing for low income residents. The Housing Finance Program funded preservation of one park, Bonel in the city of Kent, in 2012 preserving 107 units. The MHA representatives were encouraged to meet with city officials where there are mobile home parks that could be at risk, and to seek preservation or protection when appropriate.

Projected Performance

King County will support the work of the KCHA to ensure that there are affordable ownership opportunities for low and moderate-income households (especially Park Lake Homes' tenants who are prepared for home ownership) in the Greenbridge HOPE VI project in White Center.

Actual Performance

The HCD contract with HomeSight to develop affordable homeownership opportunities at KCHA's Greenbridge HOPE VI project resulted in the construction and sale of all seven Phase 1 affordable ownership homes. Funding for a second 8-unit phase is anticipated, with construction expected during 2013.

Projected Performance

King County will work with housing authorities and community agencies to provide targeted outreach to federally subsidized tenants and other low to moderate-income tenants who are prepared to work towards the goal of achieving home ownership.

Actual Performance

King County's Home Choice Plus-ARCH program provides downpayment assistance to first-time homebuyers in East King County. ARCH, and the Housing Finance Commission conducted outreach to identify potential first-time homebuyers as follows:

- Residents of public housing through KCHA's Family Self Sufficiency Program
- Persons working with Individual Development Account programs, which are coordinated by Hopelink, the Young Women's Christian Association (YWCA), and Urban League
- Residents of manufactured housing in mobile home parks
- New immigrants to King County served by the International District Housing Alliance.

Projected Performance

King County may work with community stakeholders to plan for and support programs that reduce the cost of homeownership for low to moderate-income households, such as land trusts, limited-equity co-ops, and sweat equity programs.

Actual Performance

The HCD continues to work with Habitat for Humanity, HCLT and other non-profit organizations to support programs and projects that reduce the cost of homeownership for low to moderate-income households. King County has not yet funded a limited-equity co-op, but would consider working with partners to identify potential opportunities.

Projected Performance

King County may work with special needs populations and stakeholders to develop homeownership opportunities for special needs households for whom homeownership is appropriate.

Actual Performance

Parkview Services, an agency participating in King County HCD's Neighborhood Stabilization program, acquired, and rehabilitated three single family homes. These homes were weatherized, rehabilitated and sold to an income-eligible household with a disabled family member.

Projected Performance

King County may advocate for a waiver or regulatory change to enable the consortium to assist low to moderate-income condominium owners with the payment of common area repair assessments that exceed regular homeowner dues and are unaffordable to the low to moderate-income condominium owner.

Actual Performance

No performance to report at this time.

Projected Performance

King County may explore land banking for the acquisition of land on which to construct affordable ownership housing, especially land that is in an area targeted for future transit and/or slated for higher density development.

Actual Performance

King County HCD is an active member of the Growing Transit Communities Initiative for the tri-county Puget Sound region. The initiative was funded with a HUD Sustainable Communities grant. King County is a partner in implementing the initiative, and HCD is contributing in-kind staff time. One of the sub-committees of the affordable housing committee is working to create an acquisition fund to acquire land for affordable housing near transit stations along the light rail corridor and major bus rapid transit stations.

Projected Performance

King County may work with local housing authorities, other funders and financial institutions to explore the development of Section 8 homeownership program(s) in our region. A Section 8 homeownership program would work with households that are prepared to become homeowners to use a Section 8 voucher to help subsidize the purchase of a home rather than ongoing rent.

Actual Performance

The HCD ended discussions with housing authority staff on this initiative, based on an understanding between KCHA and King County that this use of vouchers would not be a

priority for approximately the next five years due to the regional focus on ending homelessness.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

- Objective: Decent Housing
- Outcomes: Availability/Affordability/Accessibility (designation depends on goal of particular project)

Affordable Housing Objective 3: Affirmatively Furthering Fair Housing

Plan for and support a fair housing strategy that affirmatively furthers fair housing, and increase access to housing and housing programs and services for low to moderate-income households. King County staff will work with consortium city staff and community stakeholder agencies to carry out its Fair Housing Action Plan. These strategies do not have annual output or outcome goals, and will be reported on as progress occurs in narrative fashion.

King County's Analysis of Impediments to Fair Housing Choice has identified the following impediments:

- Discriminatory conduct in rental housing data and testing revealed that dicrimination occurs in the rental housing market, especially with respect to disability, race/color, national origin, family status, and gender. Findings for this impediment were established through focus groups, analyzing civil rights office complaint data, analyzing testing data and interviews/testimony from stakeholders.
- 2. Disparate impacts exist in rental housing, creating barriers to a number of populations. Rental property screening procedures often have disparate impacts on persons with disabilities, persons who do not speak English as a first language, and persons who are undocumented. Findings for this impediment were established through focus groups and interviews/testimony from stakeholders.
- 3. Discriminatory conduct creates barriers in home purchase and ownership housing for persons of color (primarily non-Asian persons of color) in King County; barriers also exist for persons with disabilities in the condominium market predominantly. Findings for this impediment were established through fair lending testing data and interviews/testimony.
- 4. Disparate impacts exist in home purchase and ownership housing for persons of color (primarily non-Asian persons of color): denial/withdrawal rate on mortgage applications is considerably higher for persons of color than for white households; Federal Housing Administration lending in King County is highly concentrated amongst Hispanic households; the highest levels of subprime home purchase and refinance loans are in predominantly minority and racially diverse areas of the County; the highest levels of payday lending are in predominantly minority and racially diverse areas of the County; many households are in trouble on their home payment, in part, due to overextensions on payday loans. Findings for this impediment were established through Home Mortgage Disclosure Act data, Washington State Department of Financial Institutions Study of Payday Lending, and interviews/testimony.
- 5. Informational, Systemic and/or Institutional Impediments to Fair Housing Choice (primarily for persons with disabilities). These impediments include: lack of comprehensive service

systems for persons with hoarding disorder; lack of adequate temporary guardianship and guardianship services; inadequate payee programs to cover the need; lack of an affordable housing locator system that is accessible to persons with disabilities; complaints regarding WA State Human Rights Commission intake and investigation process; lack of "just cause" eviction protection County-wide; and zoning code definitions. Findings for this impediment were established through interviews/testimony and zoning code data.

Updates to the Consortium's Analysis of Impediments to Fair Housing Choice and Fair Housing Action Plan 2012 – 2013

In 2012, HCD began gathering data for a new Analysis of Impediments (AI) to Fair Housing Choice. Data was gethered from the American Community Survey database and the census, from civil rights enforcement agencies, and from a number of other sources. King County HCD also gathered input from a number of agencies and stakeholders that will inform the production of our new AI. We are awaiting the new AI rule to be released, which we have been informed will occur in April 2013, before we continue forward with a new AI. In addition, we are working with regional partners in the Growing Transit Communities Initiative, and following guidance from HUD regarding a regional Fair Housing and Equity Assessment for the initiative, which will be incorporated into our consortium's AI planning. The HCD program provided a significant amount of assistance in creating "opportunity maps" for King County and the Consortium, which will be used in the Fair Housing and Equity Assessment and in our AI.

Given the delay in the issuance of the new AI rule, the King County Consortium will continue to extend our current AI and Fair Housing Action Plan until the new AI can be created pursuant to the new draft rule.

Strategy 3A

King County and the consortium will carry out initiatives and activities identified in the adopted Fair Housing Action Plan 2007-2013 in order to further fair housing in the region.

Projected Performance: Fair Housing Plan Action Area 1

Coordinate fair housing workshops, trainings and outreach with local partners covering rental housing issues as well as zoning/land use issues. Trainings will be crafted to meet the needs of housing funders, housing providers, service providers, private attorneys, commissioners, judges and planners.

Actual Performance: 2012 Progress Action Area 1

Fair Housing Trainings, Workshops and Outreach Conducted in 2012		
2012 Date	Name of Event	
1-11	King County Housing Authority, housing provider presentation	
1-25	Alliance Management, Inc.	
2-10	National Multiple Sclerosis Society	
2-15	Joint FH Workshop	

2-15	Joint FH Seminar – Hypothetical Scenarios
2-22	Commonwealth Management – Hypothetical Scenarios
2-22	Landlord Liaison Project Landlords
3-7	Landlord Liaison Project – Social Services
4-4	Refugee Women's Alliance
4-19	Tacoma FH Conference - FH Basics
4-19	Tacoma FH Conference: Reasonable Accommodations and Modifications
4-19	Tacoma FH Conference: Unconscious Bias
4-19	Tacoma FH Conference: Complaint Investigations
4-25	Joint FH Workshop
4-25	Joint FH Seminar – Hypothetical Scenarios
5-21	FH Outreach - Algona Pacific Food Bank
5-21	FH Outreach - Auburn Public Health Center
5-24	Landlord Liaison Project – Landlords
5-30	FH Outreach – Birch Creek Public Health Center
5-30	FH Outreach – Renton Public Health Center
6-7	Landlord Liaison Project – FH for Social Services
6-12	Black Diamond Community Center FH Outreach
6-12	Federal Way Public Health Center FH Outreach
6-19	Issaquah Food Bank
6-27	Joint FH Workshop
6-27	Joint FH Seminar – Hypothetical Scenarios
7-10	Enumclaw Food Bank
7-10	Enumclaw Youth and Family Services
7-19	Epic Management – Hypothetical Scenarios
7-24	Holland Residential (Hopscotch)
7-25	Landlord Liaison Project – Landlords
7-26	Holland Residential (Hopscotch)
7-31	Federal Way Public Health Center

7-31	Auburn Public Health Center
8-8	Landlord Liaison Project – Social Services
8-14	Springwood Public Health Center (Birch Creek)
8-15	Issaquah Food Bank
8-15	Landlord Liaison Project – Social Services
8-21	Woodinville Storehouse Food Bank
8-21	Northshore Public Health Center
8-22	Joint FH Workshop
8-22	Joint FH Seminar – Hypothetical Scenarios
8-28	Mt. Si Helping Hands Food Bank
8-28	Auburn Public Health Center
9-5	Algona Pacific Food Bank
9-5	Auburn Public Health Center
9-7	North Shore Public Health Center
9-7	Federal Way Multi-Service Center
10-3	Immigrant Rights Project
10-9	Enumclaw Food Bank
10-9	Enumclaw Youth and Family Services
10-9	Black Diamond Community Center FH Outreach
10-12	Housing Justice Project
10-15	Housing Washington Conference
10-16	Education Conference and Trade Show
10-24	Joint FH Workshop
10-24	Joint FH Seminar – Hypothetical Scenarios
10-25	Landlord Liaison Project – Landlords
11-1	King County Home Buyer Classes
11-5	HopeLink Fair Housing Training
11-8	Landlord Liaison Project – Social Services
11-14	FH presentation KCHA

11-15	Auburn Food Bank
11-15	Springwood Public Health Center (Birch Creek)
12-11	TRENDS Presentation – FH for the Maintenance Dept.
12-11	TRENDS
12-19	Joint FH Workshop
12-19	Joint FH Seminar – Hypothetical Scenarios

Projected Performance: Fair Housing Plan Action Area 2

Coordinate fair housing/lending/predatory lending workshops and trainings on ownership housing issues with local partners. Trainings will be crafted to meet the needs of lenders, realtors and real estate agents, community-based housing counselors, senior services agencies and homebuyers.

Actual Performance: 2012 Progress Action Area 2

The King County Office of Civil Rights (KCOCR) provided information Fair Lending materials for a number of homeownership workshops in 2012.

Projected Performance: Fair Housing Plan Action Area 3

Provide written informational materials about fair housing, basic landlord-tenant issues and fair lending/predatory lending. Materials will be created for housing consumers, landlords, community agencies and others. Look for funding opportunuties for a fair housing advertising campaign.

Actual Performance: 2012 Progress Action Area 3

The KCOCR distributed fair housing materials widely to landlords, members of the public, and services agencies, including materials translated into several different languages.

- 1. The KCOCR distributed fair housing materials in print and CD format at the above-listed outreach events, including:
 - More than 1,000 fair housing CDs
 - More than 1,000 booklets entitled "Fair Housing in Washington State: Top 100 Questions for Housing Providers".
- 2. The KCOCR distributed hundreds of the following publications:
 - Fair Housing for Real Estate Industry Professionals
 - Sample Policy Harassment & Retaliation
 - Sample Policy Reasonable Accommodations and Modifications for People with Disabilities

- Sample Policy Service Animals
- Sample Policy Domestic Violence & Fair Housing
- Disability Access Resources for Housing Providers
- Fair Housing posters
- Reasonable Accommodations & Modifications for Residents with Disabilities
- Housing Discrimination & Your Civil Rights (in 4 languages)
- Domestic Violence and Your Housing Rights (in 4 languages)
- OCR brochures (in 3 languages).
- 3. All fair housing publications were updated in 2012 to reflect KCOCR's new address and telephone numbers.
- 4. KCOCR began work on a new Sample Policy for Homeless Housing Providers running Shelter and Transitional Housing projects. The HCD Program requested assistance from KCOCR to create the policy materials and a specialized training session for homeless housing providers, and we coordinated the work together with City of Seattle staff. Issues concerning fair housing were raised in 2012 following the launch of a coordinated entry and assessment system for homeless families.

Projected Performance: Fair Housing Plan Action Area 4

Provide technical assistance to contracted housing providers and others to affirmatively promote fair housing choice. Consider a menu of enhanced fair housing requirements for contracted agencies, as well as agencies entering agreements with King County to include affordable housing in a for-profit development. Monitor new requirements.

Actual Performance: 2012 Progress Action Area 4

Fair Housing information for contracted housing providers is available on the HCD website. In 2012, HCD provided technical assistance to a number of agencies regarding fair housing questions, and worked on a number of potential fair housing issues raised by the launch of the coordinated entry and assessment system (Family Housing Connection) for homeless families. The Family Housing Connection system has revealed a number of access barriers to homeless housing for homeless families, and HCD is leading the effort to remove such barriers from the system.

Projected Performance: Fair Housing Plan Action Area 5

Work with the community to advance programs and initiatives that promote positive change for persons impacted by impediments to fair housing choice, including providing civil rights enforcement services, and working to fill supportive services and housing needs, including success in housing strategies for homeless households.

Actual Performance: 2012 Progress Action Area 5

HCD is on the oversight committee of the housing locator website, www.HousingSearchNW.org. The site continued to add new landlords and properties in 2012. The site provides a call center which can assist those with visual impairments or language barriers, and the website itself is available in over 20 languages. Detailed information on accessibility features of units is available.

1. King County Office of Civil Rights Enforcement Program 2012

The KCOCR has fair housing enforcement jurisdiction over the unincorporated areas of King County. In 2012, KCOCR investigated fair housing complaints made to their office to determine whether there were adequate bases to file complaints, and administered their caseload, as follows:

Caseload Disposition

- Cases filed during 2012 three cases
- Cases filed during prior years and carried over to 2012 one case
- Cases closed during 2012 one case
- Cases previously closed with pre-finding settlement, and monitored during 2012

 five cases.

Resolution of Cases Closed during 2012

- No cause finding three cases
- Reasonable cause finding None
- Pre-finding settlement None
- Case withdrawn by complainant None.

Bases of Cases Filed During 2012 by Protected Class

(Note: some complaints had multiple bases)

- Disability three cases
- Race None
- National Origin None
- Section 8 None
- Familial Status None
- Gender None
- Religion None
- Retaliation one case.

2. Fill existing service gaps and housing needs, including success in housing strategies for homeless households.

King County HCD and jurisdictions in the King County Consortium have created a number of regional initiatives with regional public and private funders and the CEHKC to provide support programs that assist homeless and at-risk households with barriers to securing housing. Many of the households accessing these programs are persons with a disability or multiple disabilities, or a history of a disability which may have impacted their tenancy or criminal history.

Landlord Liaison Project

King County HCD, in partnership with the City of Seattle and the United Way of King County, continued to fund the regional LLP through a contract with the YWCA of Seattle-King County-Snohomish County. The program has made tremendous strides to continue building a larger network of landlords in King County that are willing to lower their screening criteria in order to rent their units to homeless households with barriers to securing rental housing, such as criminal history, prior negative tenancy or credit history, lack of tenancy history or lack of credit history. The participating landlords are provided with 24-hour phone support from the program and a number of risk mitigation tools and resources.

In 2012, the LLP placed 677 households into permanent housing with supportive services. Services are provided, for households that need services, at the home of the tenant through a network of participating service agencies. A total of 173 landlords (344 properties) were enrolled in the program in 2012.

The LLP would not be so successful without the partnership of landlords in our community. In order to thank the LLP participating landlords, the program recently presented certificates of appreciation and a desk reference specially designed with quick references for questions related to domestic violence, fair housing, code enforcement, and property safety. LLP also continues to host trainings for landlords, partner agencies, and tenants on topics of de-escalation, mainstream resources, and fair housing.

Client Care Coordination

This system helps to move very vulnerable households who are homeless or at risk of homelessness into housing with supportive services available on site to help them increase their health, well-being and stability. The system provides targeted recruitment into housing with enhanced services for households that often have multiple disabilities and other barriers to securing housing on their own. In King County, we have found that disability is the class for which the largest number of discrimination complaints is received each year; thus, Client Care Coordination provides an important response to that impediment.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

Objective: Decent Housing

Outcome: Accessibility

Goal Two: End Homelessness

King County and the consortium have adopted long-term outcomes for our goal to end homelessness in coordination with the outcomes developed through our region-wide continuum of care planning body, the CEHKC. Long-term outcomes relate to the reduction of homelessness, and particularly the reduction of chronic homelessness in King County. There is no one overreaching outcome for this community development goal. Rather, there are separate outcome measures related to individual strategies within each of the objectives.

This goal has been broken down into four more specific objectives. Strategies for these four objectives, along with projected and actual outputs are described below.

Homelessness Objective 1: Prevention

Support programs that prevent homelessness.

Strategy 1A

Support the consortium-wide HSP, a program that provides grants, loans and counseling to households facing an eviction or foreclosure, and to households trying to secure the funds to move in to permanent rental housing.

Short-term Annual Output

Projected Output

A total of 702 households will be served through all funding sources attributed to this activity: CDBG public services funds (5 percent), CDBG-R funds, Veterans Levy, Human Services Levy and Homelessness Prevention and Rapid Re-housing Program (HPRP) funds. Of these, 135 households will be served with CDBG funds, and 50 households will be served with CDBG-R funds.

Actual Output

- 1. A total of 499 households were served through the King County Consortium's HSP in 2012 through the use of CDBG funds and local levy funds, as described below.
 - The CDBG funds provided homelessness prevention services to 126 households, or 367 individuals, through Solid Ground's HSP.
 - The King County Veterans and Human Services (VHS) Levy continued to provide significant resources to the Housing Stability Program in 2012. There were 373 households provided with housing stability services through the VHS Levy funds; 174 veteran households were served through the Veterans Levy fund and 199 other households in need were served with Human Services Levy funds.
- 2. Stimulus HPRP funds provided homeless prevention assistance to 282 households from the beginning of the grant in 2009 through the end of 2012.

Short-term Annual Outcome

Projected Outcome

At least 75 percent of the households served remain stable in permanent housing.

Actual Outcome

- 1. The CDBG and levy funds Households are interviewed six months after they receive assistance to determine if they have remained stable and to see if they need referrals or other information. During 2012, 536 households were reached and interviewed, and 489 of those households remained permanently housed after six months for a 92 percent success rate. At 12 months post service, 596 households were reached and interviewed and 538 remained housed for a 91 percent success rate.
- The HPRP prevention clients are also interviewed six months after receiving assistance to determine whether they have maintained stable housing. Through the end of 2012, 238 households were reached and interviewed, and 191 of those households remained permanently housed after six months for an 80 percent success rate.

Strategy 1B

Strategy 1B does not have annual output or outcome goals, and will be reported on as progress occurs in narrative fashion.

Projected Performance

Support other initiatives and programs designed to prevent homelessness.

Actual Performance

CDBG funds were awarded to eight other projects that provided emergency support services and/or tenant support activities that are designed to help prevent homelessness for individuals. In 2012, service levels dropped due to reduced funding. The projects that provided such services in 2012 include:

- King County Bar Foundation Housing Justice, Kent 2,142 individuals served;
- Hopelink Emergency Assistance 8,849 individuals served;
- Hopelink Service Centers, Eviction Prevention Assistance 60 individuals served;
- Maple Valley Food Bank Emergency Housing Assistance 128 individuals served.

Strategy 1C

Strategy 1C does not have annual output or outcome goals, and will be reported on as progress occurs in narrative fashion.

Projected Performance

Ensure that consortium homelessness prevention initiatives and programs are consistent with the Ten Year Plan to End Homelessness in King County. Performance measures are reported in the narrative below.

Actual Performance

The Ten Year Plan to End Homelessness in King County has a strong emphasis on prevention. Specific prevention strategies for the various population groups of homeless people are being developed. King County staff is actively participating in this process, both helping to shape prevention strategies and ensuring the programs King County funds are consistent with the strategies. King County is leading a thorough and inclusive planning process to re-design the system to address family homelessness, based on several principles or "pillars" which include coordinated entry, prevention, rapid re-housing, tailored services and economic development.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

Objective: Decent Housing

Outcomes: Affordability

Homelessness Objective 2: Permanent Housing

Support the creation of a range of permanent affordable housing options for homeless households.

Strategy 2A

- Provide permanent supportive housing for persons with disabilities through the SPC Program per federal program requirements.
- Provide permanent supportive housing opportunities and service-enriched housing opportunities for the broad population of homeless households through the locally funded Supportive Housing Program, which administers Homeless Housing and Services (HHS) Funds.
- Support additional programs as opportunities arise.

Note: King County is not the recipient of Housing Opportunities for Persons with AIDS (HOPWA) funds for our region; King County coordinates with the City of Seattle, which manages the HOPWA grant for the Seattle-King County region, and the City of Seattle reports on the region's HOPWA funds in their CAPER. King County coordinates our funding with the City of Seattle and contributes resources from our Consolidated Plan, including Shelter Plus Care and local resources towards the supply of supportive housing which includes structural features and services to enable persons with HIV/AIDS needs to live in dignity and independence.

Short-term Annual Output

Projected Output

- 1. Provide 520 units of permanent supportive housing through the SPC rental assistance and associated supportive services provided through HUD SPC funding.
- 2. Provide 250 units of non-time-limited housing with support services and/or service-enriched housing through local HHS Funds.

Actual Output

- 1. The SPC used funding for 520 units of permanent supportive housing to house 765 households at a point in time in 2012. Our SPC system works aggressively to use funds that represent the difference between the rent standard and actual rents, in order to house additional persons eligible for the program. In 2012, this is the difference between 520 units and 765 units (245 additional units), which was the average number of units leased at any given point of time during the year.
- 2. The HCD administered local HHS Funds to provide 1,541 homeless households with rental assistance and supportive services in non-time-limited rental housing.

Short-term Outcome

Projected Outcome

A majority of households served remain housed and increase their housing stability.

Actual Outcome

- 1. In the SPC Program, 96 percent² of households remained permanently housed for at least one year after entering the program.
- 2. In the locally supported program, 91 percent of households that moved into permanent housing remained in permanent housing for at least one year.

Strategy 2B

Implement rapid re-housing program with HPRP recovery funds to serve homeless households with low to moderate barriers to housing, placing them in permanent housing and providing short to medium term rental assistance and case management.

Annual Output Measures

Projected Output

- 1. Fifty families with children are to be housed with an appropriate level of temporary rental assistance and housing case management.
- 2. Forty households without children (singles or couples) are to be housed with an appropriate level of temporary rental assistance and housing case management.

² Calculated from 2012 APRs; only counts those that entered the program at least one year prior to measurement.

Actual Output:

- A total of 54 families with children accessed permanent housing in the private rental market in 2012 with the assistance of federal direct funding for a rapid re-housing for families program. This program also received support from United Way of King County and the Gates Foundation. This program partners with the King County Employment and Education Resources (EER) Career Connections team to provide comprehensive and individualized employment and career-oriented education services to eligible rapid re-housing clients.
- A total of 31 households without children (singles or couples) accessed private market rental units and received ongoing stabilization services through rapid re-housing funds administered by the State of Washington and contracted to King County HCD.

Short Term Annual Outcome

Projected Outcome

A majority of households served will remain housed and increase their housing stability.

Actual Outcome

Of the 54 families housed who were eligible to be measured for this outcome, 93 percent maintained permanent housing for at least one year or exited the program to a stable housing situation. In 2012, 19 households without children had retained permanent housing for at least six months.

Strategy 2C

Coordinate with public housing funders, community-based organizations, housing organizations and other stakeholders to plan for a range of additional permanent housing units and options that serve very low-income households at 30 percent of AMI and below, and that are targeted to serve homeless households, including bunkhouses, single room occupancy (SRO) units, and units that allow households to transition in place.

Projected Performance

There are no performance measures; progress will be reported on in narrative fashion as it occurs. Please note, however, Goal 1 has unit goals related to this strategy.

Some of our housing projects will address this strategy, as well as Affordable Housing Goal 1, Objective 1, Strategy 1A.

Actual Performance

The HCD staff work with the regional Homeless Housing Funders Group on an ongoing and regular basis to coordinate a unified Notice of Funding Availability and common priorities for homeless housing. A variety of homeless housing units were funded through this process in 2012, including SRO units for chronically homeless persons and scattered site units with

rental assistance and support services, and semi-private carrels to assist street homeless in transitioning to permanent housing. This work group also continues to implement a system to place high utilizers of emergency services and those most vulnerable into housing quickly through a specialized referral system called Client Care Coordination. In addition, in April of 2012 a new county-wide system for families with children experiencing homelessness launched that provides a centralized and uniform intake process to assess their housing needs and make appropriate referrals to homeless housing resources.

Strategy 2D

Ensure that all initiatives and programs related to permanent supportive housing for the formerly homeless and other forms of permanent housing targeted to homeless households are consistent with the Ten Year Plan to End Homelessness in King County. Progress will be reported on the narrative below.

Actual Performance

All permanent housing targeted to homeless households is consistent with the Ten Year Plan to End Homelessness. The Department of Community and Human Services (DCHS) works closely with CEHKC to align planning, initiatives, and programs for homeless populations.

Homelessness Objective 3: Homeless Housing Program

Provide programs and services to address the temporary housing needs and other needs of households when homelessness occurs.

Strategy 3A

Allocate funds for emergency shelter and transitional housing programs for operations and maintenance, supportive services, and rental assistance.

Homeless Households and Individuals Served in Shelters and Transitional Housing 2012 CDE				
	Households Served	Individuals Served	Individuals Turned Away	
Transitional Housing	0	0	0	
Emergency Shelter	713	896	2,500	

Short-term Annual Output

Projected Outputs

- 1. Provide 213,225 unit nights of emergency shelter annually.
- 2. Provide 130,267 unit nights of transitional housing annually.

Actual Outputs

- 1. Programs funded with federal, state and local fund sources, as follows, provided 457,602 unit nights of emergency shelter: ESG, CDBG, Regional Affordable Housing Program (RAHP) Operation and Maintenance (O&M), and a small amount of current expense funds for emergency winter shelters. Emergency winter shelters are only open October through March. An emergency shelter unit night is defined as the provision of emergency housing for an eligible household for a period of up to 24 hours, including one night.
- 2. Programs funded with federal, state and local funds, as follows, provided 205,995 unit nights of transitional housing: McKinney Supportive Housing, Transitional Housing Operating and Rent (THOR) and RAHP O&M.

Note: We collect unit nights, rather than bed nights. For family shelters, a bed night is not a meaningful measure because the number can vary significantly depending on the size of the family. An emergency shelter unit night is defined as the provision of emergency housing for an eligible household for a period of up to 24 hours, including one night, and the household may be a single individual, or it may be a family of two or more.

Short-term Annual Outcome

Projected Outcome

Homeless persons/households are safe and sheltered from the elements for the night.

Actual Outcome

Individuals and households receiving bed nights of emergency shelter were safe and sheltered from the elements for the night.

Projected Outcome (for some shelters and all transitional housing)

Increase the housing stability of homeless households by helping them move along the housing continuum into more stable housing.

Indicator One

This indicator calculates the number and percentage of individuals and/or households who move from emergency shelter to transitional or permanent housing.

Actual Outcome for Indicator One

A total of 4,328 households exited emergency shelter, with 1,801 moving to either transitional or permanent housing, for a success rate of 42 percent using this indicator³.

Indicator Two

The number and percentage of individuals and/or households who move from transitional housing to permanent housing or who successfully transition in place.

Actual Outcome for Indicator Two

A total of 553 households exited from transitional housing; of these, 466 moved to permanent housing. This represents an 84 percent success rate using this indicator.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

- Objective: Suitable Living
- Outcomes: Affordability/Accessibility (for the purpose of creating suitable living environments)

Strategy 3B

Projected Performance

Ensure that all initiatives and programs related to the provision of emergency shelter and transitional housing are consistent with the Ten Year Plan to End Homelessness in King County.

Actual Performance

Staff from King County and other consortium jurisdictions participate in a variety of work groups of the CEHKC to ensure that all shelter and transitional housing activities are consistent with the Ten Year Plan to End Homelessness.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

Objective: Suitable Living

 Outcomes: Affordability/Accessibility (for the purpose of creating suitable living environments)

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³ This outcome does not include data from seasonal winter shelters and mass overnight shelters, where exit data is generally not available.

Homeless Objective 4: Regional Planning and Coordination

The consortium will approach homelessness planning and coordination as a regional issue. King County will work with the CEHKC, cities, mainstream systems, the Safe Harbors initiative, housing funders, community agencies, United Way, the private sector including business, and homeless people. The strategies below do not have annual output or outcome goals, and will be reported on as progress occurs in narrative fashion.

Strategy 4A

Projected Performance

Ensure that all homeless projects and initiatives supported with local, state and federal funds are consistent with the vision, principles and recommendations of the Ten Year Plan to End Homelessness in King County.

Actual Performance

There have been conscious, consistent efforts to ensure that to the extent possible, all homeless projects and initiatives are consistent with the Ten Year Plan to End Homelessness. There is representation from throughout the consortium on the various committees of the CEHKC, from the governing board to task forces and work groups, as well as frequent communication and consultation between CEHKC staff, DCHS and HCD staff, and members of the consortium.

A CEHKC working committee, the Funders Group, continues to ensure that local private and public funders have a heightened and accountable role in the implementation of the Ten Year Plan to End Homelessness. The HCD staffs the DCHS Department Director on this committee, which has taken a lead role in coordinating work plans and funding streams in order to be most efficient in coordinating resources. In 2012, the implementation steps for the Family Homelessness Initiative were coordinated with CEHKC and the Ten Year Plan to End Homelessness in King County, and involved a number of CEHKC sub-committees.

Strategy 4B

Projected Performance

The consortium, with King County as the lead, will continue to provide a leadership role in the Countywide HUD Homeless Assistance (McKinney) Continuum of Care annual competitive funding round, or its successor.

Actual Performance

A County staff person in HCD continues to lead the McKinney planning process in coordination with staff from the City of Seattle.

Strategy 4C

Projected Performance

The consortium, with King County as the lead, will participate in efforts to improve the efficiency and accountability of the regional homeless service system, particularly through the Homeless Management Information System (HMIS), called Safe Harbors.

Actual Performance

King County HCD staff continues to staff DCHS managers on the Safe Harbors leadership committees, and to participate in efforts to improve the HMIS. The consortium uses Veterans and Human Services Levy funds, state Consolidated Homeless Grant funds, and federal McKinney funds to help support the Safe Harbors HMIS. In partnership with our consortium cities, King County, the City of Seattle and United Way provide oversight and guidance to the Safe Harbors staff team, which is housed by the City of Seattle. The governance structure for Safe Harbors was revisited in 2011 and in 2012 Safe Harbors received technical assistance through HUD with an eye to strengthening the HMIS and its governance. The report is scheduled to be finalized in early 2013 at a related work plan will be developed and implemented. For 2012, continued and substantial improvement was made in the amount and accuracy of data reported to Safe Harbors. Sponsoring partners, including King County, are increasingly using HMIS data for contract accountability.

In addition, King County HCD staff coordinated with Safe Harbors/HMIS in 2012 to implement the needed infrastructure that allows HMIS to act as the data system platform for the new coordinated entry and assessment system for homeless families with children, Family Housing Connection. The final system enhancements to Safe Harbors/HMIS were finalized and implemented for the April 2012 launch of Family Housing Connection. Using HMIS as the platform for the new system allows:

- A system-wide view of demand, with an unduplicated number of families with children requesting assistance. In addition, the basic data collected on the initial assessment provide a composite picture of these families: who they are (race, family size, and composition), service needs, and housing barriers.
- Planners and policy makers to identify the true demand/need for various housing resources (e.g. number of rapid re-housing slots). Comparing families requesting assistance to those currently accessing homeless housing programs also allows the system to understand if there are equity and social justice issues, and whether the highest-needs families are currently being served or screened out.

Strategy 4D

Projected Performance

The consortium will work with other systems providing support services for persons at risk of homelessness (e.g., the mental health system) to ensure state and/or federal legislative support for coordination of housing and support services.

Actual Performance

The HCD staff continued to represent consortium interests in working with other systems, such as Public Health-Seattle and King County, the MHCADSD, and the King County Veterans Program, to advocate for increased coordination between housing and services fund sources and programs.

Goal Three: Establish and Maintain a Suitable Living Environment and Expand Economic Opportunities for Low and Moderate-Income Persons

The three objectives relate to 1) improving the ability of human services agencies to serve our residents; 2) improving living conditions in low and moderate-income neighborhoods and communities; and 3) expanding economic opportunities for low and moderate-income persons. There is no one overarching outcome for this community and economic development goal. Rather, there are separate outcome measures related to individual strategies within each of the three objectives.

Community/Economic Development Objective 1: Human Services Agencies

Improve the ability of health and human service agencies to serve our low to moderate-income residents effectively and efficiently.

Strategy 1A

Make capital funds available for community facilities in order to improve the capacity of health and human service agencies to provide priority human services to low to moderate-income residents effectively and efficiently.

Short-term Annual Output

Projected Output

An average of three community facility projects completed.

Actual Performance

In 2012, four community facility projects were finalized and marked completed in HUD's IDIS.

- Mt. Si Senior Center beneficiary data was collected and has been reported in 2011 to demonstrate that the national objective was served. The project closed in 2012 after HUD performed a desk audit earlier in the year.
- Northshore Senior Center beneficiary data was collected and was reported in 2011 to demonstrate that the national objective was served. The project closed in 2012 after beneficiaries were reported.
- Elder and Adult Day Services Bellevue Center Rehab Phase II (Restrooms). The
 construction of the restrooms was completed during 2011. The project closed in
 2012 and is complete. Figures are reported in Attachment F.

 Korean Women's Association used CDBG and CDBG-R funds for the construction of tenant improvements for a senior center community facility. The project closed in 2012 and is complete. Figures are reported in Attachment F.

There is one facility project underway during 2012 that will be completed or resolved prior to the next CAPER report.

Sno-Valley Senior Center Renovation – The agency has secured an architecture firm to design, procured a contractor for the installation of a second story, and divided the newly created area into five new program rooms. Construction began in late 2011. The first of two phases of the senior center's master plan for facility improvements is complete. The subsequent funding awarded for 2012 program year funds allowed ongoing construction of the exterior siding of the facility. The anticipated completion date is in 2013.

Additional details relating to these project activities can be found in the public facilities section of Attachment F.

These activities address the following objective in HUD's CPD Outcome Performance Measurement System:

- Objective: Suitable Living
- Outcomes: Accessibility for the purpose of creating suitable living environments

Short-term Annual Outcome

Projected Outcome

Human service facility providers will be able to:

- Increase the amount or type of services they provide, or
- Increase the number of people they serve, or
- Increase the quality and/or accessibility (of the building, as well as the geographic location) of service provision.

Actual Outcome/Completed Projects

- Restrooms were remodeled in the Elder and Adult Day Services Bellevue Center in Phase II of the rehab. The center now has the ability to provide safe, clean and accessible restrooms for its clients.
- Korean Women's Association now has a community facility in Federal Way that is able to provide a central place for service delivery to its clients at a location that is easy to access.
- 3. Mt. Si Senior Center is now able to offer more meals for seniors that are prepared in its commercial kitchen. The center now has a community room space that has safe, even floors, rather than warped floors caused from prior year floods. The center now has the ability to partition off the large community room and hold separate senior programs at the same time, increasing the amount of services/programs delivered.

4. Northshore Senior Center has ADA powered entry doors that open unassisted, which has increased the accessibility to the senior center.

These activities are a few of those accomplished or are targeted to address the following objective in the CPD Outcome Performance Measurement System:

Objective: Suitable Living

• Outcomes: Accessibility for the purpose of creating suitable living environments.

Strategy 1B

The consortium will allocate funds for priority human services for emergency shelter and related services and emergency needs, such as food; funds to avoid utility shutoff, transportation, eviction prevention and other emergency needs; as well as other priority service needs identified by the Joint Agreement Cities.

Short-term Annual Output

Projected Output

An average of 50,000 unduplicated persons served.

Actual Output

The consortium served a total of 54,962 persons throughout the year with the following types of emergency related service activities.

In 2012, the consortium funded the following:

- Provided distribution of food products to food banks through a food bank coalition located within the consortium – Des Moines Area Food Bank Emergency Assistance.
- Provided salary for staff to provide low-income persons with emergency assistance for food, shelter and transportation.
- Provided low-income households with homelessness prevention assistance and emergency assistance through funds for such things as utility assistance, rent assistance, other emergency funding needs, and transportation; projects detailed in Goal Two: End Homelessness, Objective 1 – Support programs that help prevent homelessness.

In 2012, Redmond funded the following:

Provided funds to support the services and operation of a winter shelter for homeless individuals on the Eastside.

In 2012, Renton funded the following:

 Provided in-home counseling, skill building, and support services to high-risk children and their families. • Provided motel vouchers and emergency assistance vouchers during severe weather for gas, utility bills, or prescription medication for City of Renton residents.

In 2012, Shoreline funded the following:

- Provided social, recreational, nutritional, health, legal, educational, and counseling services to seniors.
- Other services, including meals on wheels, congregate nutrition, senior rights assistance, information and advocacy, and in-home assistance.

These activities address the following objective in HUD's CPD Outcome Performance Measurement System:

- Objective: Suitable Living
- Outcomes: Affordability/Accessibility for the purpose of creating suitable living environments.

Community/Economic Development Objective 2: Low and Moderate-Income Communities

Improve the living environment in low and moderate-income neighborhoods/communities in accordance with jurisdictions' adopted comprehensive plans and the CPPs.

Strategy 2A

Make CDBG capital funds available for high priority public improvement needs such as public infrastructure, water, sewer, sidewalks, etc., park facility needs and accessibility improvements, in a range of low to moderate-income areas of the consortium.

Short-term Annual Output

Projected Output

An average of three public infrastructure/park facilities projects will be completed annually.

Actual Output

A total of seven public infrastructure projects were completed and closed in 2012 as follows:

Completed Projects

- Burien Hazel Valley Elementary School Sidewalk Project
 – construction of 1,700 feet
 of six-foot-wide sidewalk located on the north side of SW 132nd St between
 Ambaum Blvd SW and 5th Ave SW, adjacent to Hazel Valley Elementary School in
 Burien. Construction is complete.
- Des Moines 216th Street Sidewalks Environmental and Design funds were used for engineering and design of curb, gutter, and sidewalks on both sides of South 216th Street between 11th Avenue South and Marine View Drive. The design included a two-way left turn lane at 11th Avenue South and the addition of bike lanes and

- planters where feasible. The service area includes 600 residents of the Wesley Retirement Facilities. Construction of the project is complete and all labor compliance issues are resolved.
- Baring Water Association New Well and Improvements construction of a new replacement well, waterlines, and a new snow shed for reservoir tanks to serve a small low to moderate-income community in East King County. Construction is complete but labor compliance remains open. With the construction complete, the national objective is now being met.
- Park Project King County Department of Natural Resources, Land and Water Resources Division implemented the Steve Cox Memorial Park Rehabilitation by addressing the park's tennis courts which were cracked, unsafe playing surfaces. Funds also address fencing. The project is complete.
- Burien Puget Sound Park The City of Burien addressed unsafe play structures, picnic tables, and ADA ramp accessibility. Project is complete.
- City of Duvall replaced approximately 1,640 linear feet of undersized four-inch asbestos cement pipe and constructed a new eight-inch ductile iron water main with fire hydrants, services and other appurtenances on Northeast Stella Street. Project has been completed.
- Valley View Sewer District extended safe and reliable public sewer service along 10th Avenue South in Burien to 24 households by construction of approximately 730 linear feet of sewer mains and connection to existing sewers downstream of the project area, to pay for King County Wastewater Treatment Division's capacity charges, and district general facilities charges. New sewer lines have been constructed in trenches approximately eight to ten feet deep and four feet wide, with pit run and gravel replacing the top four feet of soil, which was removed and disposed of properly. Construction is complete but project is held open pending the connection of eligible residents to the system.

The following project activities are underway:

2010 Funded Projects

- Baring Water Association New Well & Improvements construction of a new replacement well, waterlines, and a new snow shed for reservoir tanks to serve a small low to moderate-income community in East King County. Design was completed in the spring of 2012 and construction completed in December. Labor review and closeout of the project is in process.
- King County Department of Transportation, Roads Services Division is implementing
 the White Center Sidewalks along 17th Avenue Southwest construction of 1,300
 feet of cement concrete curbing, gutters, and sidewalks in a targeted low and
 moderate-income area. Design was completed in 2011 and the bid for construction
 was awarded and implementation of the project will commence in early 2013.

2011 Funded Projects

 The City of Duvall replaced approximately 1,640 linear feet of undersized four-inch asbestos cement pipe and constructed a new eight-inch ductile iron water main with fire hydrants, services and other appurtenances on Northeast Stella Street. Project has been completed.

- The Snoqualmie Grove street light project addresses safety and tripping hazards for a sub-area of a larger sub-division that is dedicated to affordable housing units.
 Environmental review has been completed. Design is complete and construction shall commence in early 2013.
- Valley View Sewer District will be extending safe and reliable public sewer service along 10th Avenue South in Burien to 24 households by construction of approximately 730 linear feet of sewer mains and connection to existing sewers downstream of the project area, to pay for King County Wastewater Treatment Division's capacity charges, and district general facilities charges. New sewer lines will be constructed in trenches approximately eight to ten feet deep and four feet wide, with pit run and gravel replacing the top four feet of soil, which will be removed and disposed of properly. Construction is complete but project held open pending connection of side sewers and fee payment for income-eligible households.
- King County Department of Transportation's Roads Services Division has completed sidewalk design and is ready for construction for Renton Avenue South to address pedestrian safety and neighborhood revitalization. Construction is slated to commence in March 2013.

Parks

SeaTac Neighborhood Skate Park is targeted to be completed for small children learning the sport of skateboarding. Construction is underway.

Greenbridge Section 108 Loan

The consortium is making annual payments for the Greenbridge Section 108 Loan. The infrastructure portion of the Greenbridge project in White Center has been completed and the multi-family rental housing has been built and occupied. For additional information about the Greenbridge project and the White Center neighborhood where the project is located, see the discussion below on the White Center Neighborhood Revitalization Strategy Area (NRSA).

These activities address the following objective in HUD's CPD Outcome Performance Measurement System:

- Objective: Suitable Living Environment
- Outcomes: Affordability for the purpose of creating suitable living environments.

Strategy 2B

Revitalize deteriorated areas with high rates of poverty in the consortium.

King County has developed a Neighborhood Revitalization Strategy Area (NRSA) for the White Center neighborhood in unincorporated King County, which has the highest poverty rate in the County. The White Center NRSA is appended to the Consolidated Plan as Appendix L.

The consortium may explore whether there are other high poverty areas that may benefit from a NRSA and whether there are human services needs that are specific to NRSA neighborhoods. Consortium cities will lead the process of exploring whether there are any areas within their jurisdiction that may benefit from a NRSA. Outcomes will be determined independently for each NRSA developed. Outcomes may include increases in property values, safer streets, and less crime.

Outcomes – White Center NRSA Benchmarks through 2012

The Neighborhood Revitalization Strategy for White Center, which was adopted in late 2008, was updated and finalized to meet HUD's requirements, and incorporated as part of the 2010 to 2014 Consolidated Plan. Benchmarks/outcomes achieved in 2012 are referenced in a chart in Attachment E along with cumulative accomplishments through 2012.

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

Objective: Economic Opportunity

Outcomes: Sustainability

All activities for the White Center NRSA are reported in Attachment E.

Community/Economic Development Objective 3: Economic Opportunities

Expand economic opportunities for low to moderate-income persons.

This objective will be carried out pursuant to the following principles:

- The strategies of this objective will be carried out in a manner that is consistent with the economic development vision contained in the updated countywide planning policies.
- Assistance to for-profit businesses will be provided in a manner that maximizes public benefits, minimizes public costs, minimizes direct financial assistance to the business and provides fair opportunities for all eligible businesses to participate.

Strategy 3A

Provide CDBG loans and loan guarantees to assist small and/or economically disadvantaged businesses that are located in predominantly low to moderate-income communities and are providing services predominantly to those communities, or that are creating or retaining jobs for low to moderate-income persons, or that are combating blight.

Outputs and Outcomes

This strategy does not have annual goals, and will be reported by narrative in the CAPER as opportunities arise.

There was no loan activity in 2012.

Strategy 3B

Assist with the development of micro-enterprise⁴ businesses by providing assistance for comprehensive economic development activities designed to address the economic needs of low to moderate-income persons or households seeking to start or expand their own small businesses.

Fund Sources - Federal CDBG funds, and private funding

Outputs – Assist an average of 50 individuals with training, technical assistance and/or access to business support group meetings and activities.

Outcomes – Help small businesses gain critical start-up business knowledge; improve both personal and business financial position and credit; increase business viability, profitability and stability; and use access to small loans to increase inventory, lower costs and increase profits.

Actual Outputs

A total of 222 low to moderate-income individuals were served through two funded microenterprise programs.

- A total of 144 low to moderate-income individuals were served with comprehensive microenterprise development activities designed to build small business success and address the economic needs of low-income families in the south sub-region of King County (specifically Burien, Des Moines, Maple Valley, SeaTac, Tukwila and Unincorporated King County) through a sub-recipient contract with Washington Community Alliance for Self-Help (CASH).
- A total of 78 low to moderate-income individuals received technical assistance in starting or growing a microenterprise in the South Sub-Region Cities by: 1) providing intensive and stage-appropriate operations training and technical assistance to improve business management and decision-making capabilities; 2) delivering Microenterprise English as a second language modules to improve initial business and financial literacy, through a subrecipient contract with Highline Community College StartZone that begun in April 2012. Communities served were Algona, Black Diamond, Burien, Covington, Des Moines, Enumclaw, Maple Valley, Pacific SeaTac, Tukwila and the unincorporated south sub-region of King County.

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⁴ Microenterprise means a business having five or fewer employees, one or more of who owns the business.

Number of Businesses and Persons Assisted in Economic Development Activities 2012 CDBG					
Priority Need Category	# of Businesses Assisted	# of Persons Assisted	# of Jobs Created/Retained	Percent of Jobs Assisted	
StartZone Microenterprise Program	7	78	14	10.53%	
Washington CASH	70	144	119	89.47%	
TOTAL:	77	222	133	100.00%	

These activities are a few of those accomplished that address the following objective in HUD's CPD Outcome Performance Measurement System:

Objective: Economic Opportunity

Outcomes: Sustainability

III. Public Housing and Resident Initiatives

King County Housing Authority

The King County Consortium and the KCHA continue to strengthen their partnership as they work together in addressing the County's housing needs. Building on its past performance as one of the strongest housing authorities in the nation, KCHA's Public Housing Program and Housing Choice Voucher (Section 8) Program continue to perform at the highest level while KCHA's bond and tax credit properties continue to expand in number in order to meet the housing needs of King County's working families.

The KCHA is an independent municipal corporation established under Washington State Law. The housing authority continues to play a vital role in assisting local government in rising to the challenge of developing housing and settlement patterns that are sustainable over the long term while protecting the environment and quality of life in this region. In addition to providing decent affordable housing to the County's elderly, disabled, and poorest households, KCHA continues to both shape and assist private market efforts to expand the stock of affordable workforce housing.

Overview

Since its establishment in 1939, the KCHA has played a key role in providing affordable housing options for the residents of the Puget Sound region. Serving those with the greatest need is its primary mission and its programs ensure that diverse populations – homeless families, elderly and disabled households, immigrants and refugees, the working poor – all benefit from KCHA's programs. Nationally recognized for its innovative programs, KCHA has consistently achieved designation as a HUD High Performer under evaluations of its Public Housing and Section 8 voucher programs.

The KCHA owns and manages nearly 3,500 units of federally subsidized housing for families, the elderly, and people living with disabilities, and 4,500 units of workforce housing, financed through tax credits and/or tax-exempt bonds. Many seniors are assisted through the 430 units of manufactured housing owned by KCHA, and an additional 8,200 households are assisted through the Section 8 program, which subsidizes families to rent housing on the private market. In partnership with local service agencies, KCHA provides about 130 units of emergency and transitional housing for homeless families and people with special needs. The KCHA delivers housing repair project management assistance (through contract with King County) and weatherization services to private low-income homeowners, mobile home owners, and landlords who rent to income-eligible tenants living in King County. The KCHA also provides tax-exempt financing to other affordable housing developers.

Moving to Work

In 2003, seeking a long-term solution to ongoing reductions in support for federal housing programs, KCHA entered the HUD's Moving to Work (MTW) demonstration program. One of fewer than 35 high-performing agencies selected for the program, MTW participation provides KCHA a unique opportunity to break away from overly restrictive federal housing program rules and constraints in favor of new approaches to delivering affordable housing in our local communities. As an MTW agency, KCHA's Public Housing Operating, Capital, and Section 8 program resources are combined in a single block grant with funding flexibility. The KCHA may use the MTW block grant to fund a wide array of affordable housing initiatives. These initiatives include, but are not limited to, general operation of the Public Housing or Section 8 Voucher programs, capital improvements, site acquisition and development, case management and supportive services, and other approaches to the provision of housing services to low income households. Funding by the MTW block grant is not subject to most regulations in Sections 8 and 9 of the U.S. Housing Act of 1937. In early 2009, KCHA executed a revised MTW contract with HUD, which secures KCHA's participation in the MTW program through 2018.

Birch Creek Redevelopment (formerly Springwood)

In 2008, KCHA began a major renovation of the Springwood Apartments in Kent. The KCHA entered into a financing transaction that transferred the property from public housing to project-based Section 8 utilizing the Low Income Housing Tax Credit Program. This shift provided KCHA with the funding necessary to redevelop the now 262-unit property, which has been renamed Birch Creek Apartments. In 2009, over 200 newly renovated units were made available for occupation and in 2010 the renovation was fully complete.

Americans with Disability Act Renovations

In 2009, KCHA began the renovation of 70 units to be fully ADA compliant. Units will be upgraded to include accessible routes of entry, accessible bathroom fixtures, roll-in shower stalls, lowered cabinets, front control appliances, wheelchair accessible doors, grab bars, proper height light switches and thermostat controls, lever control faucets, and lever handle hardware. Moreover, some units will receive additional features for those who are hearing or sight impaired, including alarm systems. By the end of 2012 the entire project was complete.

Community Facility Upgrades

In 2010, planning and design activities began for community building improvements at Valli Kee, Burndale Homes, Eastside Terrace, Spiritwood Manor, Hidden Village, and Firwood Circle. A HUD funded grant was secured to renovate three of the community facilities in 2011, and construction was completed at the Eastside Terrace community facility in December, 2011. Construction commenced at Burndale Homes, Firwood Circle, and Valli Kee in December 2011, and these facilities were completed in the August, 2012. The Spiritwood Manor and Hidden Village community facility construction commenced in June 2012 and is projected to be complete in the summer of 2013.

New Acquisitions

In 2011, KCHA acquired Island Crest (30 units, Mercer Island), Kirkland Place (9 units, Kirkland), and the Meadowbrook apartments (115 workforce units, Shoreline).

Seola Gardens (formerly Park Lake II)

The KCHA's newest HOPE VI community, Seola Gardens, will transform a site of severely deteriorated, 46-year-old public housing built when KCHA demolished World War II defense worker housing and constructed Park Lake II. New parks, pea patch gardens, a trail system, inspiring art pieces, and a variety of affordable housing choices will punctuate this revitalized community. Former residents will have the chance to return to 177 attractive new rental units; another 107 homes will be offered for sale to the public. In 2009, KCHA relocated all Park Lake II households and completed demolition and abatement of 165 public housing units. The first 90 rental homes were occupied in the winter of 2012. All rental housing will be completed by 2013.

Environmentally Friendly Development

Thanks in part to KCHA's partnership with King County, Seola Gardens represents a model of green development. It uses an array of environmentally friendly features outdoors, such as rain gardens and a water quality pond that cleans surface water before it leaves the site. New housing is also highly energy-efficient. All units include walls, roofs, and windows insulated to standards far beyond code requirements. Light tubes reduce the need for electric lighting during daylight hours. Each home also comes with solar-ready wiring. In addition, about half of the rental homes have been strategically sited to be cooled naturally by trees in summer and take advantage of natural light in winter.

Greenbridge (formerly Park Lake I)

Greenbridge is KCHA's first HOPE VI community located in White Center. Four hundred and seventy-two households, approximately 250 of whom are former residents of the '40s era public housing development known as Park Lake Homes, have moved into the new Greenbridge community. Colorful, new, energy-efficient rental homes have replaced the barracks-style duplexes that formerly dotted the 95-acre site. Greenbridge is a new mixed-income master-planned community that will ultimately consist of approximately 1,000 homes for 3,500 people. In 2011, KCHA has occupied all the planned 472 rental units, which include an 82 unit building housing senior and disabled households. The last rental units were occupied in the summer of 2011.

Section 8 Housing Vouchers

Section 8 housing vouchers are one of the major federal programs intended to bridge the gap between the cost of housing and the incomes of low wage earners and people on limited fixed incomes. The Section 8 Voucher Program provides flexibility and options by issuing vouchers to eligible households to help them pay rent in privately-owned apartments of the households' choosing. KCHA has been awarded a total of 270 vouchers to assist homeless veterans and their families. The KCHA was also awarded 139 vouchers through the Family Unification Program, which enables children to reunite with their families from foster care or avoid foster care placement altogether. The KCHA administers 8,800 HUD-authorized vouchers.

Resident Opportunities Plan

The King County Housing Authority (KCHA) launched a pilot initiative in the spring of 2010, the Resident Opportunity Plan (ROP), to assist up to 100 current residents over five years in accessing wrap-around services to help participants achieve economic independence and graduate from federally-assisted housing. KCHA contracts with two partners in this effort, Bellevue Community College and the YWCA, who provide education- and employment-focused case management to ROP participants to assist them in making gains in education, employment, and income. The initiative also includes a youth employment program connecting young people who have a parent in the ROP pilot with educational and employability development services. The pilot operates in two geographic areas — the East King County cities of Bellevue and Kirkland, and Seola Gardens in White Center. Over 60 households have been enrolled in the ROP program.

Weatherization Program

The KCHA's weatherization program, which is free to qualified low-income homeowners and renters, provides energy conservation measures and indoor air quality improvements for single-family, multi-family, and mobile homes. Typical improvements include insulation and air sealing, heating system repairs or replacement, energy efficient refrigerators, lighting, and installation of fans for moisture control and air quality. Most weatherization improvements are grant-funded, requiring no building owner contributions. In 2012, KCHA completed weatherization improvements for 672 King County households.

IV. Resources Made Available

From January through December 2012, the King County Consortium utilized a combination of federal and non-federal funds to further the goals and objectives in the Consolidated Plan. The Consortium administered approximately 54 million dollars in local and federal housing and community development funds in 2012, making them available to the community through competitive processes, of which \$12,995,092 was made available through federal HUD formula grants or entitlements. In 2012, these HUD formula funds benefited13,110 persons and 6,278 households, through housing development activities, housing repair programs, public services, facilities, public improvements, and economic development.

For the CAPER, King County HCD collects resource information from other public and private funding sources that were available to agencies and jurisdictions serving Consortium residents in 2012. The total amount of resources used in the consortium for housing and homeless activities is shown in the table below, and the total amount of resources for non-housing activities is shown in table on the following page.

Formula Grant Programs Funds Available and Expended

Table 1 below shows resources made available and expended for CDBG, HOME, and ESG. Funds expended do not equal funds made available because some projects are in process and will not be completed for another year.

	HUD Formula Grant Programs: Funds Available and Expended 2012				
	Grant Program	Funds Available as Stated in 2012 Action Plan	\$ Expended in 2012 (includes expenditures for 2011 projects as well as projects funded with prior years funding)		
CD	Entitlement	\$ 4,484,855	\$ 4,313,009		
	Program Income*	\$ 353,787	\$ 353,847		
	Recaptured and Reallocated	\$ 394,729	\$ 970,283		
	Subtotal	\$ 5,233,371	\$ 5,637,139		
НО	Entitlement Program Income**	\$ 2,558,681 \$ 98,648	\$ 7,061,574 \$ 98,648		
	Subtotal	\$ 2,657,329	\$ 7,160,222		
ES	Entitlement Recaptured Funds	\$ 353,787 \$ 0	\$ 197,731		
	Subtotal	\$ 353,787	\$ 197,731		
*5	TOTAL	\$8,244,487	\$12,995,092		

^{*}Program income is projected at the time the Action Plan is published; total collections in 2012 were higher than projected, thus total expenditures may be higher than the funds available in the Action Plan.

Other Public and Private Resources for Housing Activities

In the areas of both housing and community development, the federal funds available from HOME, CDBG, and ESG were complemented by and helped leverage a broad range of other public and private resources.

Housing Assistance

We identified over \$268,385,390 million in total funds made available in the King County Consortium in 2012 for housing-related activities, not including most private sector contributions. The majority of this is federal dollars in the form of low income tax credits and going into the support of public housing and Section 8 rental assistance offered through the KCHA and the Renton Housing Authority. Of the remainder, over \$6 million was federal formula grant funding through HOME, CDBG, and ESG.

^{**}Note that \$9,865 of program income in the expenditure column is dedicated to and held locally for Administrative Expenses for the HOME program.

Most of the rest was state and local dollars. Activities included new construction, acquisition and rehabilitation, home repair, capacity building, pre-development costs, rental assistance, support for housing operations, homelessness prevention, emergency shelters, transitional housing and other homeless programs.

Other Public and Private Resources for Housing Activities			
Source	Amount	Projects Supported (There may be duplication since most projects have multiple fund sources.)	
Regional Affordable Housing Program Funds (RAHP) – revenue generated by SHB 2060 document recording fee for allocation by King County HCD according to an Interlocal Agreement (capital)	\$970,610	Allocated funds to three projects in the consortium	
King County Veterans Levy Funds (capital)	\$1,947,263	Allocated funds to four projects serving homeless veterans in Federal Way, Burien, and two in Seattle.	
King County Human Services Levy Funds (capital)	\$968,000	Allocated funds to three projects serving homeless families and individuals in Burien, Renton, and Kirkland.	
King County Homeless Housing Funds (2331) - revenue generated through document recording fees (capital)	\$1,965,000	Allocated funds to five projects serving homeless households in Kirkland, Burien, Renton, Seattle and White Center.	
East King County suburban cities who are members of ARCH (general funds and other non-federal funds)	\$1,190,367	For two projects located in cities in Bellevue and Kirkland.	
King County Veterans Levy Funds (Other housing/homeless)	\$973,800	Funds employment services and outreach to homeless people in South King County.	
King County Human Services Levy Funds (Other housing/homeless)	\$671,688	Funds employment services, outreach to homeless people in South King County and services to single parents exiting the criminal justice system.	
King County Veterans Levy Funds (services and operating support)	\$300,000	Allocated funds to two projects serving homeless veterans in Seattle and East King Seattle and South King County. Funds are used for services and rental assistance in permanent Housing.	
King County Human Services Levy Funds (services operating support)	\$700,000	Allocated funds to two projects serving homeless persons with multiple barriers in East King County. Funds are used for services and rental assistance in permanent Housing.	
Homeless Housing and Services Funds – document recording fee revenue for homeless housing (SHB 2163, 1359 and 2331)	\$6,513,000	Allocated funds to 16 projects serving homeless persons countywide. Funds are used for services, operating support and rental assistance in permanent housing.	
King County Children and Family Services Fund (formerly King County Current Expense fund)	\$202,389	Supported emergency housing services, transitional housing operations, homeless shelters and related services, shelter and emergency shelter programs throughout King County, including the City of Seattle.	
RAHP (operating support)	\$700,000	Supported 22 transitional housing and emergency shelter programs throughout King County.	

Source	Amount	Projects Supported (There may be duplication since mo projects have multiple fund sources
SUBTOTAL – Local Funds	\$16,131,507	
Washington State – Housing Assistance Program/Trust Fund	\$13,885,823	Allocations made for projects in the consortium.
Washington State Consolidated Homeless Grant	\$2,256,072	Supported 55 programs with funds for rental assistance, transitional facility operating support, emergency shelter a case management for homeless households.
Washington State Funds for homelessness programs in King County, including Emergency Shelter Assistance Program and Emergency Housing Assistance Program/ Families with Children Funds	\$1,377,374	Supports approximately 60 programs throughout Seattle and King County
Housing and Essential Needs	\$5,775,299	State program administered by King County provides rental/utility assistance and ba needs to eligible state medical care services – enrolled clients countywide
SUBTOTAL - State Funds	\$23,294,568	•
Federal Resources		
Emergency Solutions Grant Program	\$189,000	Allocations made to 4 emergency shelte
ESG Rapid Re-Housing	136,298	Allocation made to 1 program.
CDBG Program Housing Related Allocations	\$2,976,704	Allocations made to 12 programs for shelter, homelessness prevention,
CDBG Shelter HOME Investment Partnerships Program	\$2,999,990	housing repair and housing development Allocations for two rental housing development projects and one homeownership project.
SUBTOTAL - Federal Formula Funds (ESG, CDBG, HOME)	\$6,301,992	
Washington State Housing Finance Commission (ten year commitment)	\$66,015,640	Allocations made for 2012 tax credit projects.
KCHA Tax Exempt bonds	\$16,500,000	Renewed lines of credit.
HUD Supportive Housing Programs	\$651,639	HUD grant program administered by Kir County provides operating and service support units for homeless disabled households Countywide.
HUD Shelter Plus Care (annual amount)	\$6,397,344	HUD grant program administered by Kir County provides rental assistance for or 520 units for homeless disabled
Total Federal Possurous for Bublic Housing	and Section 9 (one	households Countywide.
Total Federal Resources for Public Housing a tenant-based and project-based assistance).		oning support of public flousing and Section 8
King County Housing Authority	\$117,570,843	
Renton Housing Authority	\$6,377,236	
Muckleshoot Tribal Housing Authority	\$845,921	

Source	Amount	Projects Supported (There may be duplication since most projects have multiple fund sources.)
SUBTOTAL – Other Federal Funds	\$214,358,623	
Gates Foundation Family Homelessness	# 000 7 00	Family Homeless Initiative Implementation
Initiative	\$908,700	and Families Rapid Re-housing
D 11: 01 W 1: 1 E 1:		Contribution
Building Changes Washington Families		Family Homelessness Initiative
Fund - Systems Initiative Grant (SIG)		Implementation:
	\$1,140,000	Capacity Building grants to Agencies
		operating time-limited homeless housing programs to support the conversion to a
		more rapid re-housing approach.
United Way of King County	\$6,250,000	Includes City of Seattle: \$2.95 million – general homelessness, survival services, food, shelter, housing \$1.86 million – Healthcare related to homelessness \$1.44 million – Campaign to end chronic homelessness – services for long term homeless people and other related funding.
SUBTOTAL - Other Funds	\$8,298,700	
Total ESG/CDBG/HOME	\$6,301,992	
Total All Other Funds	\$262,083,398	
GRAND TOTAL FEDERAL FUNDS	\$268,385,390	

Community and Economic Development Resources for Non-Housing Activities

Community Development

In 2012, a total of \$4,804,659 in formula grant funding from CDBG was made available in the King County Consortium. Of that amount, \$2,082,849 was for non-housing community development projects. Approximately \$6,776,489 was leveraged from other federal, state, local, private, and other sources. The table below lists the resources and amounts funded for non-housing community development projects by activity type which were completed in 2012.

Community/Economic Development Resources for Completed Public (Human) Services, Community Facilities and Public Infrastructure and Parks, 2012			
Source	Leveraged Resources	King County Consortium CDBG	
Public (Human) Services			
King County Consortium CDBG		\$722,031	
Other Federal	\$ 232,625		
State/Local	\$1,019,426		
Private	\$1,313,212		
Other	\$ 603,262		

Source	Leveraged Resources	King County Consortium CDBG
Sub Total	\$3,168,525	\$722,03
,	1	
Public Improvements and Parks		
King County Consortium CDBG		\$571,24
Section 108	\$ 739,868	\$174,36
Other Federal	\$ 100,508	
State/Local	\$2,418,704	
Private	\$ 0	
Other	\$ 0	
Sub Total	\$3,259,080	\$745,60
Other Federal	\$258,324	
Community Facilities (Includes projects c 2013 CAPER)	completed in 2012 where beneficiar	ies will be reported in
Other Federal	\$258,324	
State/Local	\$ 34,959	
Private	\$ 55,601	
Other	\$ 0	
Other Sub Total	\$ 0 \$348,884	\$518,67
Sub Total		\$518,67
Sub Total Economic Development		
Sub Total	\$348,884	
Sub Total Economic Development	\$348,884	
Sub Total Economic Development King County Consortium CDBG	\$348,884 \$0 \$0	
Sub Total Economic Development King County Consortium CDBG Other Federal	\$348,884 \$0 \$0 \$0	
Sub Total Economic Development King County Consortium CDBG Other Federal State/Local	\$348,884 \$0 \$0 \$0 \$0	
Sub Total Economic Development King County Consortium CDBG Other Federal State/Local Private	\$348,884 \$0 \$0 \$0	\$518,67 \$ 96,53 \$ 96,53

V. Self-Evaluation of Actions, Program Changes, and Certifications of Consistency with the Consolidated Plan

During 2012, the King County Consortium made significant progress in carrying out the activities described in the 2012 and prior years' action plans. The King County Consortium's activities in 2012 addressed the priority needs outlined in the 2010-2014 Consolidated Plan. We have been highly successful at utilizing our federal funds, along with state and local funds that we administer, to serve the neediest residents of the consortium. In addition, the consortium coordinated with other available federal, state, and local, and philanthropic resources (as shown in the tables above), allowing for a high degree of leveraging for CDBG, HOME, and ESG funds.

Evaluation of Housing and Community Development Program by Section

Hou	Households Assisted by Type 2012 CDBG and HOME					
Type of Household Assisted	HFP	Home Repair	Homeless	Total	Percent	
Family Households	3,267	80	88	3,435	55%	
Single Individual Households	2,170	71	625	2,866	45%	
Total Households Assisted	5,437	151	713	6,301	100%	

^{*}Portfolio wide cumulative numbers

Households Assis	Households Assisted With Housing by Income Level 2012 CDBG and HOME					
Income Level Percentage of median income	Total Homeowner s	Total Rent ers	Homel ess	Tot al	Perc ent	
				4,3		
0 to 30 of median	52	3,626	679	57	69%	
				1,4		
31 to 50	68	1,337	27	32	23%	
				45		
51 to 80	38	414	4	6	7%	
81 +	0	53	3	56	1%	
Unknown	0	0		0	0%	
				6,3	100	
TOTAL	158	5,430	713	01	%	

Production Summary - Housing Units CDBG		
Housing Type	Units	Percent of total
Permanent housing	86	85%
Transitional housing	10	10%
Homeownership	5	5%
Total	101	100%
Type of household to be served	Units	Percent of total
Family units	91	90%
Individual units		0%
Special needs units		0%
Homeless units	10	10%
Total	101	100%
Income level	Units	Percent of total
Affordable to 0-30 percent of AMI	54	53%
Affordable to 31-50 percent of AMI	22	22%
Affordable to 51-80 percent of AMI	25	25%
Total Units	101	100%

Number of Persons Served in Public Services 2012 CDBG Public Services		
Basic Needs – emergency financial assistance, emergency food	54,4	
Senior Services	4	
Youth Services		
TOTAL:	54,9	

1. Housing and Community Development (HCD) Program - Homeless Housing Programs and Initiatives

We continue to make significant progress toward our goals of ending homelessness. We are coordinating with other community partners and aligning our work with the strategies of the Ten Year Plan to End Homelessness in King County. There continues to be many barriers to achieving this goal, including the lack of adequate funding resources to house those with the most intensive service needs and the shortage of housing affordable to the poorest segment of our residents, especially homeless individuals and families.

In 2012 we began to examine the links and possible funding connections between the Affordable Health Care for America Act and the services that we provide to those homeless populations most vulnerable and living in permanent supportive housing. Additionally, we continue to leverage any new dollars available as well as better coordinate current funding

in order to implement new promising practices in our community in order to meet the needs of all homeless populations, including youth and young adults.

With the reauthorization of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act, we are carefully looking at our Continuum of Care performance goals and moving towards changes system wide. These changes will result in program shifts and new rapid re-housing strategies to help create faster movement in shelters and ultimately move households to permanent housing more quickly.

Family Homelessness Initiative

The King County Family Homelessness Initiative is focused on creating a more streamlined, accessible system designed to prevent families in crisis from becoming homeless, rapidly house those who experience homelessness, and link families to the community resources/mainstream services they need to remain stably housed. By building on existing strengths, bringing successful programs to scale, integrating services and programs, and coordinating community efforts, the system will reduce both the number of families who experience homelessness and the length of time families spend homeless.

During initial implementation, emphasis is being placed on a system-wide transformational change across the homelessness system and launching the strategic activities, such as a new coordinated entry and assessment system, Family Housing Connection. Specific activities in 2012 include:

- a. Implementing a coordinated entry and assessment system to simplify access to services for families at risk or experiencing homelessness.
 - Partnering with Safe Harbors/HMIS to develop the needed infrastructure that will enable HMIS to act as the data system platform for new system
 - Ongoing outreach and collaboration with local homeless housing providers, including targeted outreach with immigrant and refugee community organizations and domestic violence organizations to ensure clients with special needs are supported in the new system.
 - Launched the county-wide system that provides a centralized uniform assessment and referral process for all families seeking homeless housing services.
 - Identified potential fair housing issues and program eligibility criteria that pose a
 barrier for families receiving services within the homeless housing system. HCD staff
 facilitated discussion with key stakeholders (homeless/housing funders and fair
 housing experts) to develop a work plan to address identified issues, including the
 development of a fair housing training for providers.
- b. Restructuring the homeless housing system to shift to the housing stabilization approach.
 - Ongoing collaboration efforts with housing and service providers, funders, and key stakeholders to build support for the proposed changes, with the goal to motivate stakeholders to fully engage in this realignment.

- Stakeholder Engagement: HCD staff continues to present to various stakeholder groups to engage and create more momentum around implementation efforts.
- One-on-One Meetings with Local Family Providers: Implementation staff met with several local agencies serving families to discuss implementation efforts.
- Regional Meetings for Local Stakeholders (primarily providers): Staff facilitated presentations and meetings to increase community buy-in, discuss future realignment efforts, and gather input and feedback.
- ❖ Staff facilitated the Family Homelessness Initiative Implementation Advisory Group and several subcommittees related to the implementation efforts: Coordinated Entry and Assessment Subcommittee, Employment and Housing (Mainstream System focus), Peer Learning Group (management level homeless housing providers), and the Funders Workgroup.
- Development of the framework (technical assistance sample tools) to support agencies as they assess their capacity and develop their transition to the housing stabilization approach.
- Develop a Professional Development Curriculum that will make training available to providers. The goal is to support the conversion process and provide the skills and tools needed so providers can build on the skills they already have and increase their opportunities to successfully re-house families. HCD staff worked with a focus group of local providers, Building Changes, and a third party entity that provides training tools nationally.
- Collaboration with local funding partners on grant application cycles, to support agencies in aligning existing housing resources (emergency shelter and transitional housing).
- Funders are a key player in the realignment. We are having ongoing conversations
 with a variety of funders to discuss the realignment of funding resources, processes,
 and outcomes to support the housing stabilization approach. Next steps will include
 facilitating a process to evaluate current policies, practices, and contract/fund
 requirements.
- c. Engaging mainstream systems to support families experiencing homelessness.
 - Collaborating with Building Changes to explore options for partnerships and funding
 of an innovation strategy to support the collaboration between mainstream
 employment and training programs with the homeless housing services system.
 - Continuing partnership with the Puget Sound Educational District in their efforts to build cross system capacity to better serve children experiencing homelessness.

As part of a larger tri-county initiative supported by the Bill & Melinda Gates Foundation and the Washington Families Fund (WFF), King County received additional resources to support the Family Homelessness Initiative. In 2012, these additional resources supported:

a. Infrastructure development, including start-up costs for coordinated entry and assessment, support for system transformation at the provider and funder level, and staffing to assist with implementation efforts.

b. System Innovation Grants (SIG) to partially match the realignment of existing and new funds to support system improvements. The initial funding made available by the WFF supports vital first steps in realigning our community's response to homelessness, which is a key piece in transforming our system to an approach that centers on quickly providing families experiencing homelessness with housing and the necessary supports to remain stably housed. The 2012 WFF-SIG funding supported the following strategy:

Move families quickly to stable housing and prevent homelessness for families most at risk and focus support services on housing stability. The WFF-SIG will provide a total of \$620,000 in capacity building grants to 28 non-profit homeless housing programs that operate time-limited programs serving homeless families with children in King County. The purpose of these capacity building grants is to provide agencies with the resources to support their organizational level change within the larger system transformation. This phase of our work will focus on realigning our existing funding, resources, and program models to support families in maintaining and more quickly attaining permanent housing, while connecting families to the community resources they want and need to keep their housing. This conversion process will have two key components: a system level analysis and an organizational level analysis.

Youth and Young Adult Homelessness Initiative

The King County Housing and Community Development Program launched a new initiative to address youth and young adult homelessness in late 2012. The initiative is funded with a mix of private foundation funding and King County local public funding. The initiative follows upon the release of a blueprint action plan in King County to address homelessness among young people, entitled "Priority Action Steps to Prevent and End Youth/Young Adult Homelessness: An Implementation Plan".

The creation of the action plan involved 100+ community stakeholders, including more than 30 youth and young adults. The plan has three prongs that set the blueprint for our work over the next 3 years: 1) establish a coordinated engagement system for youth/young adults in crisis and/or at risk of homelessness, 2) create a robust prevention avenue in the system to address family issues that impact youth and young adult homelessness, and 3) create a robust data collection system in order to clearly understand youth and young adult homelessness on a local level, and to provide the right solutions at the right time to prevent and end youth and young adult homelessness.

2. HCD Housing Repair Program (HRP)

The HRP met all the projected outputs for the consortium's housing objective to preserve the supply of affordable housing for low to moderate-income households and to provide programs for owners, mobile home owners, and renters with special needs requests.

Maintaining the low to moderate-income housing stock of single-family homes in King County is a basic program priority. This challenge continues to increase as we endure an economy that has slowed and created additional financial burdens for the citizens of King County. Most of the County has experienced a significant deflation of single-family home values over the last three to five years. This has complicated many of King County low to moderate-income homeowners' home equity and financial positions.

Through the Deferred Payment Loan (DPL) program, King County HRP is assisting extremely low to moderate-income homeowners by maintaining safe, decent, and affordable homes. Repairs under this program include, but are not limited to: roof replacement, electrical repairs, weatherization retrofits, and plumbing upgrades. One of the largest populations served by this program is senior citizens. They are utilizing this program to maintain their homes, thus extending the viability to reside in their homes longer. Our program results in clean, safe, decent, and affordable home environments for our program participants.

Lack of affordable housing continues to plague the low to moderate-income households of King County. Mobile homes within defined parks and/or situated on leased land provide a housing option for the low-income households. The King County Mobile Home Grant (MHG) Program provides county residents that reside in leased space, a grant program to help maintain their homes. For mobile homes, most repairs involve additional insulation, roofing, windows, doors, floor replacements, and bathroom modifications. These residents tend to have low incomes well below 30 percent of the King County AMI. Providing assistance to this important segment of our population often results in tremendous advancements towards safe, clean, decent, and stable housing.

The special needs populations of King County have a continual and growing need for accessible housing. We are providing the residents with disabilities in King County a Home Access Modification Grant (HAM) to achieve this lofty goal. The grant program addresses basic home access issues for the special needs population, and is directed toward tenants within rental units, or situated on leased land. Our HAM applicants need accessible accommodations in their living unit. The repair requests are many, but wheelchair ramps, lifts, door enlargements, and enhanced in-line and hard-wire smoke detectors are a few activities that we routinely provide. The HAM program accessibility improvements are allowable repairs available to homeowners accessing our DPL program.

Within the larger scope of housing repair, we continually look for new opportunities to assist King County residents with these vital services. In 2010, HCD began offering a weatherization option within our scope of work. This program is targeted to those residents that did not qualify for the very low-income weatherization program and were seeking help with energy related repairs. In 2012 we continued this weatherization work, funding this program with our regular CDBG block grant, Home Investment Partnership fund, and previous CDBG-R stimulus funds.

The HRP continues to collaborate with the KCHA to provide weatherization funding to those that qualify. The leveraging of these two programs provides residents of King County with enhanced repairs coupled with repairs that result in a reduced energy footprint. In 2012, the County invested and referred \$56,705 (5 units) of CDBG and HOME project commitments to KCHA. In return, KCHA matched our funds with \$230,756 (5 units) in weatherization assistance.

3. HCD Housing Finance Program

The HFP met its key project outputs to address the HUD outcome statement, "Affordability for the purpose of providing decent housing." As a result of the recent recession, underwriting standards have been tightened and long-term projections modeled more conservatively. Affordable multi-family tax credit projects have been affected by a risk-adverse and highly conservative underwriting climate for investors, but this appeared to

begin changing in 2012. The HFP, along with other public funders, continued working with sponsor agencies for homeless tax credit projects to increase capitalized reserves and add flexible language to contracts to mitigate risk and keep projects moving forward. In addition to providing additional investor confidence, this will strengthen tax credit projects' long-term viability for the fifty-year affordability period.

The HFP continues to support low-income housing developers working in King County outside the City of Seattle, particularly those skilled in developing housing that serves special needs populations. In 2012, HFP conducted pre-application meetings for the funding round to provide technical assistance to agencies, reduce the cost of project development, and enhance the sustainable design features that contribute most to long-term project viability. The HFP continues to make progress in reducing paper consumption during the application process by reducing the number of hard copies submitted and moving towards an all-digital application. Increased emphasis was placed on portfolio sustainability as an indicator of sponsor agency strength and eligibility for new project funding The HFP continued its work with other public funders to develop systems to address portfolio and agency sustainability.

In the interest of continuing to improve HFP performance with regard to timely expenditure of federal funds, the HFP will continue to work on coordinating funding efforts with other public funders, and will prioritize federal funds in projects that are most nearly ready to spend. Almost all public funders now accept identical applications for project funding, a considerable efficiency for funders, and a work-saver for applicants.

The 2012 funding round was held under the new version of the ESDS which had been released in draft form for the 2011 funding round. The agencies applying in the 2012 round submitted preliminary scoring based upon the draft ESDS and worked with HFP to confirm their green building plan with the final ESDS release. The ESDS continues to move the bar for sustainable building beyond code, a significant accomplishment, given the strength of the new Washington State Energy Code in particular.

The HFP revamped the affordable home-ownership program to adapt to the changing housing market conditions in King County. In spite of the grim economic reality for many homeowners whose mortgages exceed the value of their homes, HFP identified homeownership opportunities, moved nimbly to take advantage of fallen prices, and got motivated buyers into homes while stabilizing neighborhoods. One lesson learned was to be aware of risk from declining markets, something no one in King County has considered since the downturn of 2000. The HFP continues to support the development of locally appropriate land trust projects for long-term, deeply affordable home ownership opportunities.

4. HCD Affordable Housing Planning Section

The Affordable Housing Planning staff has been involved in the following activities related to development, monitoring and evaluation of affordable housing:

- a. Monitoring progress on White Center NRSA benchmarks.
- b. Leading an inter-jurisdictional work group to update the Housing Chapter of the CPP. The group completed its work in the spring of 2012 and the text of the Housing Chapter was adopted by the King County Growth Management Council in September 2012. Staff

- continued to provide technical support to a task force commissioned to re-examine the methodology used to allocate affordable housing targets in King County.
- c. Continuing to work with King County Property Services and King County Metro Transit Oriented Development (TOD) staff to develop RFPs that will include affordable housing on surplus King County properties and at Metro TOD project sites. Construction commenced on a new parking garage at the South Kirkland Park and Ride site, to be followed by a 200+ mixed income residential development including 58 units of affordable housing. Staff are working on an RFP for the Yesler Building, which is .2 miles from a light rail stop. Several other RFPs for surplus properties are ready to be issued in the spring of 2013.
- d. Continuing to provide technical assistance to human service planners in the south and north King County suburban cities as needed. Completing the Housing Technical Appendix to the King County Comprehensive Plan to provide basic data on county demographics and income by sub-region, and on housing development and affordability by city. This appendix serves as a resource and model for cities as they undertake the housing needs analysis required for the update of the housing elements of their comprehensive plans.
- e. Continuing to work with ARCH and private developers to monitor agreements and covenants for affordable housing at master planned development sites in East King County.
- f. Continuing to administer and monitor King County incentive programs for the development of affordable housing by the private sector.
- g. Working on a regional initiative to encourage the development of more senior housing for the more than 200,000 residents who will reach retirement age in the next fifteen years. This has also involved an initiative to incorporate universal design features into affordable housing in order to provide increased accessibility and options for aging in place. Several key universal design standards have been incorporated as an optional point category for the Washington ESDS.
- h. Working with other counties and cities in the Puget Sound region in developing the Growing Transit Communities project. King County has been a major partner in the successful Sustainable Communities grant application as a result of which the area received an award of \$5 million over a three year planning period beginning in 2012. Planning for sustainable, healthy, and equitable housing development along the transit corridors is continued through 2012 with outreach to many of the local communities that are likely to be affected.
- i. Improving access to affordable rental housing by supporting the development of a free web-based housing locator system. The new system, which is updated daily, was launched in December 2012 for property owners to list properties. It became operational for renters seeking housing and received 350,635 hits in 2012.
- j. Continuing work for sustainable and green building practices in the region. King County sponsored a statewide sustainable design workshop titled, "Building Capacity for Developing High Performance Affordable Housing." This workshop was approved for five GBCI continuing education hours.

5. Relocation Activities

All HFP and Community Development (CD) projects receiving federal funds were evaluated for the applicability of relocation activities. None of these projects triggered relocation in 2012.

6. HCD Community Development Section

The CD section continued to solicit interest and identify capital projects that meet the needs of King County's consortium city and unincorporated King County residents that address the goals and strategies of the HCD Plan. During the CDBG allocation process conducted in 2012 for 2013 CDBG funds, over 26 pre-applications, totaling over \$4.7 million of infrastructure and community facility needs were submitted. A little more than \$2 million in capital funds were available for distribution to those projects. Ultimately, only 11 projects were slated to receive CDBG Non-housing capital funds.

The CD section met its goal of completing three community facility and three public infrastructure projects in the program year. Bids continued to come in over the engineer's budget as in the previous year and labor compliance issues caused delays for some projects. The CD section continues to implement four open community facility projects and six public infrastructure projects.

a. Timeliness

On October 30, 2012, the draw down ratio for the King County Consortium (per HUD IDIS) was 1.42. This ratio met the HUD timely expenditure target of 1.5.

b. Environmental Review

The HCD staff continues to attend training on environmental regulations. The HCD Environmental Procedure Manual is updated on an ongoing basis to incorporate new regulations. The HCD staff also provided technical assistance at application workshops in the spring including, but not limited to, preliminary assessments during the initial stages of the allocation process.

The HCD program areas, CD section, HFP and HRP, continue to coordinate efforts relating to the implementation of construction projects that involve digging. An Unanticipated Discovery Plan is incorporated into pre-construction conference materials. King County's Historic Preservation Office and Department of Natural Resources and Parks' archeological staff is involved in the process and assists in incorporating check points and pertinent contact information of key stakeholders who need to be notified in case of an archeological discovery in the course of construction. The plan is reviewed and contact numbers updated annually.

c. Community Development Allocation Process

The CDBG human services funds were allocated through a RFP sponsored in spring/summer of 2011 by the Homeless Housing Program of HCD for three-year funding commencing in 2012.

Information about the 2012 CDBG capital allocation process was distributed in a flyer that HCD e-mailed and mailed to non-profit agencies, local governments, Unincorporated Area Councils and the Snoqualmie Tribe to notify them of the upcoming availability of capital CDBG funds for community facility and public improvement projects. The notice was also posted on the King County DCHS website feature under 'What's New' section. A standard pre-application screening process was used in the capital allocation process for the following reasons:

- The pre-screening of applications continues to help reduce the administrative time required for project eligibility and national objective review.
- The pre-application provides insight concerning environmental factors and has been key for HCD staff to work with applicants in identifying budget considerations, implications and milestones that are associated with the project's activity.
- The process has helped in identifying choice limiting activities that could have a
 grave impact on the proposed use of CDBG funds if not addressed prior to the
 application being submitted to HCD.
- Provides an overview of the current interest from the community and provides information regarding financial needs for projects that can be compared against the amount of funds available.
- Directs technical assistance where needed to project applicants that have projects that can meet timeliness requirements.
- The number of weak or untimely applications has been reduced substantially. Such projects include those in which planning is not far enough along to be ready to be implemented and completed within the 17 month requirement; those with factors or requirements that would need to be addressed in order to be a competitive applicant; and those that are simply not eligible. The process saves an ineligible applicant from spending hours on an application that cannot be funded and saves valuable staff time avoiding preliminary reviews and screening applications that are not fundable.

d. Consortium and Sub-Region Meetings

Each February, a consortium member meeting is held to solicit input from member cities regarding the allocation process. The cities then meet with HCD staff on a sub-regional level regarding the specific priorities that will be recommended to the JRC for use in allocating funds to the North/East and South sub-regions in the funding cycle (within the broad priorities established by the Consolidated Plan). The adopted priorities are then incorporated into the application process and built into the evaluation segment of the review. Consortium city representative meetings in February and at other times of the year provide the opportunity for annual feedback on the allocation process, help HCD stay abreast of consortium needs and provide the opportunity to share new information pertinent to program rules and regulations.

7. Evaluation of Economic Development

a. The Small Business Loan Program revolving loan activity has not been active over the course of 2012.

b. Grow King County Fund was available to create loans to small businesses located within King County cities and unincorporated areas that participate in the King County CDBG Consortium (CDBG Consortium). There were no applications submitted in 2012 for consideration. The program continues to be marketed. Some loan opportunities presented themselves, but ultimately fell through. The County continues to target the aerospace companies. Many need to significantly increase their supply of products to Boeing as the company increases current production of the 737 Next Generation and begins production of the 737 MAX in 2014.

Loan Activities

1. Float Loans (short term, interim loans)

There are no float loan activities to report for 2012.

- 2. Section 108 Loans (long term, permanent financing)
 - a. Greenbridge Section 108 Loan in White Center the infrastructure improvements for this predominantly low and moderate-income community, which is the site of HOPE VI redevelopment activity, including new streets and sidewalks, drainage and utilities, pedestrian paths, and greenways have been completed. The loan repayments are being made by King County over a period of 20 years, using a variety of fund sources: roads funds, surface water management funds, real estate excise tax funds, current expense, and CDBG funds. This is the sixth year of repayment with a balance remaining of \$3,599,000 on the loan. This loan will be paid in full in 2024.
 - b. White Center Square Section 108 Loan In 2008, King County Economic Development Program staff worked with HCD to obtain approval for a Section 108 loan from HUD to a local private company for \$6.775 million. The loan provided for the development of a commercial property on a piece of property that was a health and safety nuisance in the business district of White Center. The HCD CD staff maintained control over all labor documents and conducted field site visits to assure federal wage rates were paid, and provided clearance for the owner of the project to pay on construction billing invoices. The project construction was completed 2011.

Housing and Community Development Program Monitoring

The HCD staff identified specific areas of compliance to review, and monitoring was conducted for projects under contract that included, but was not limited to:

- Documenting King County's compliance with requirements for conducting subrecipient monitoring (set forth in CDBG program regulations);
- Assuring that subrecipient program administration and funded projects are completed in compliance with established regulations and that project activities continue to serve the target population identified in the initial application;
- Ascertaining that CDBG subrecipients are complying with applicable federal regulations,
 Office of Management and Budget circulars and King County ordinances (regulatory
 requirements) relating to financial management systems, procurement and contracting,
 property management and disposition, labor standards, record keeping and reporting
 requirements.

- 1. Community Development Section 2012 Monitoring
 - a. Monitoring Monitoring tools were updated and HCD staff identified specific areas of compliance to review. Monitoring was conducted for the following projects in 2012:

Human Services

- South County Food Coalition Emergency Food Bank
- King County Bar Association
- Maple Valley Food Bank.

Community Facilities

Korean Women's Association – KWA Tenant Improvements

Public Infrastructure

SeaTac Soccer Field – follow up visit

Minor Home Repair Programs

Tukwila Minor Home Repair Customer Survey – 2012 Services

- Ten surveys out of 11 distributed were returned to the City of Tukwila Office of Human Services. This represents over a 90 percent return rate.
- Nine out of ten residents described their overall satisfaction with the minor home repair program as either excellent (7) or good (2). One did not answer.
- Residents indicated that the repairs keep their home in good condition, saves money on their energy bills, provides support needed to continue living independently and solves a health hazard or a safety problem.
- Residents indicated that the service greatly or somewhat improved their feeling of safety.
- All respondents indicated that the program responded to their needs in a timely manner, that staff clearly explained what the program could and could not do. The repair worker was on time and explained the nature of the problem and the work performed. Residents indicated that the workers were courteous and professional.

Minor Home Repair Program Customer Survey – 2012 Services

- Ninety-five surveys of 201 distributed were returned to the program. This
 represents a 47 percent return rate.
- The benefits noted by the program's recipients included: saves on energy or water bill, keeps home in good condition, solves health hazard, supports living independently, and solves safety issue.

Joint Agreement Cities

- Redmond
- Renton
- Shoreline.

During these visits, staff assured that subrecipient program administration and funded projects are being completed in compliance with established regulations, and that project activities continue to serve the target population identified in the initial application. The CD staff further ascertained that CDBG subrecipients are complying with applicable federal regulations, Office of Management and Budget circulars, and King County ordinances (regulatory requirements) relating to financial management systems, procurement and contracting, property management and disposition, labor standards, record keeping, and reporting requirements.

Labor standards compliance is monitored on all active construction projects. Projects monitored in 2012 included:

- Des Moines 216th Street Sidewalks
- Duvall Second Avenue Water Main
- Kent Bonel Mobile Manor
- Steve Cox Park
- Skykomish Wastewater Treatment
- Sno-Valley Senior Center.
- Audit Review Washington State Auditor's Office Report on Financial Statements and Federal Single Audit. The CD section received and reviewed the following agency audits:
 - Black Diamond
 - City of Burien
 - City of Des Moines
 - City of Duvall
 - Hopelink
 - KCHA
 - Multi-Service Center
 - Neighborhood House
 - City of Renton
 - City of SeaTac
 - Senior Services
 - City of Shoreline

- Valley View Sewer District
- · City of Tukwila
- Washington Community Alliance of Self Help.

The reviews demonstrated that, for the most part, CDBG subrecipients are meeting performance requirements specified in the subrecipient agreement and target populations are being served. There were some issues identified in various audits that will be tracked and monitored for actions and clearance.

- c. Desktop Monitoring Project and program accomplishments are submitted each quarter at the time of reimbursement request. These reports are reviewed to determine whether they are meeting the performance requirements specified in the subrecipient agreement and target populations served. Many of the human service projects were over performing due to the nature of our economic times. Technical assistance is provided in a timely fashion to ensure regulatory compliance is understood.
- d. Workshops In spring 2012, CD staff conducted and/or participated in over 15 Technical Assistance Application Workshops and had numerous one-on-one consultations prior to when responses to the RFPs were due for submittal. Project managers and the CD coordinator conducted additional one-on-one consultations regarding project implementation and HCD's allocation process. Environmental review requirements were included in various workshops, including pre-application workshops at King County offices and in the communities. Technical assistance was also provided, as needed, at the public forums and at north and south sub-regional meetings.

2. Homeless Housing Section 2012 Monitoring

In addition to regular desk monitoring of all contracts, in 2012, Homeless Housing section staff completed site visits to ensure compliance with funding requirements, federal regulations, and programmatic expectations as follows:

a. Federal Funds

The SPC funds:

- Plymouth Housing Group
- SPC administrating agency
- King County staff also participated in site visits of two SPC sponsor agencies in 2012.

The ARRA Homeless Prevention and Rapid Re-housing funds:

- Multi-Service Center
- Solid Ground
- Wellspring Family Services.

b. State Funds

Washington State Consolidated Homeless Grant (CHG) and RAHP funded projects, Washington State Department of Commerce Homeless Prevention and Rapid Rehousing, and Housing and Essential Needs (HEN) funded projects:

- Auburn Youth Resources
- Catholic Community Services
- Community Psychiatric Clinic
- FUSION
- Jewish Family Service
- Kent Youth and Family Services
- Multi-Service Center
- Solid Ground
- The Salvation Army
- Valley Cities Counseling and Consultation
- Wellspring Family Services
- YWCA.

c. Local Funds

Local Veterans and Human Services Levy funded projects and services:

- Congregations for the Homeless
- Downtown Emergency Service Center
- Evergreen Treatment Services
- Imagine Housing
- Valley Cities Counseling and Consultation.

Local homeless housing and services funded projects:

- Catholic Housing Services
- Catholic Community Services
- Congregations for the Homeless Permanent Supportive Housing
- Downtown Emergency Service Center
- Evergreen Treatment Services
- Imagine Housing
- Intercommunity Mercy Housing
- Muslim Housing Services

- Renton Housing Authority
- Sound Mental Health
- Valley Cities Counseling and Consultation Homeless Service Enhancement Project
- YWCA Enhanced Housing Program.

Other local County funded projects:

- Tenants Union
- FUSION
- YWCA Housing Placement Project.

3. Housing Finance Program

King County uses the web-based Combined Funders Annual Report System (WBARS) to collect annual report information on all its capital projects. We participate with the Washington State Housing Finance Commission, the State of Washington Department of Commerce, the City of Seattle, the City of Tacoma, Snohomish County, and the City of Spokane in utilizing this system. This system collects the data formerly available only in an Excel format. Owners of publicly-funded affordable housing are required to enter annual data on a real time basis or via an upload from their property management software by a published due date. Each project's data is validated against the most restrictive contract as each funder's restrictions are built into the system. Annual reports were collected and reviewed for 65 HOME-assisted projects, covering 1,787 HOME-assisted units. These projects cover transitional and permanent rental housing serving low and very low-income families and individuals.

In addition to demographic and compliance information on tenant occupants of the housing, the system collects critical year-end operating and reserve information to assist property owners and funders to identify potential issues in advance of problems. The data allows staff to provide technical assistance to property owners in a timely manner.

A joint inspection tool, based on the Uniform Physical Conditions Standards was implemented by the public funders. Visits to properties are currently coordinated between funders to minimize the burden of multiple visits to the same property over the course of a year. Schedules between public funders are coordinated for jointly funded projects.

On-site inspections for King County HOME-funded projects were performed for 254 HOME-assisted units during 2012. Fifty-five units had no documented deficiencies and 199 units had a wide range of documented deficiencies per the Uniform Physical Conditions Standards used. Insufficient clearance of baseboard heaters continues to be the most common health and safety deficiency.

4. Housing Repair Program

King County Housing Repair Programs continue to monitor all of our projects that are generated. We are frequently assisting both HUD monitors and/or State auditors with questions, issues, and transactional guidance within our CDBG or HOME funded activities.

Our field engineers review and approve all expenditure requests that are presented from contractors and homeowner(s).

At the end of each year, the HRP sends a customer survey form, to all clients that completed projects. The survey provides an opportunity for direct feedback on security issues, health and safety, overall program effectiveness. This survey assists the HRP in staying in touch with the customers we serve, the projects we funded and respond to any positive or negative feedback requested.

The HRP did not have an outstanding issue that needed resolution or corrective action as it relates to a HUD monitoring and or a State of Washington audit process. Both 2012 HUD and State monitoring results were positive, without a finding or concern.

Amendments to the 2012 Action Plan

Every year the King County Consortium amends its Action Plan midway through the year to include the individual affordable housing awards to specific housing projects, due to the fact that the overall amount of funding that will be dedicated to affordable housing activities is the only information known at the time the King County Consortium Action Plan is submitted to HUD in November. Any other required amendments, such as threshold changes in the amount of funding awarded to a project or projects following information about the final federal grant amounts, or recaptures and reallocations between projects are also included in the Action Plan Amendment submitted to HUD. In 2012, substantial amendments for the new Emergency Solutions Grant were required and submitted for both the 2011 and 2012 Action Plans.

Specific affordable housing awards addressed in the 2012 Action Plan Amendment:

Project Number	Project Title	Funds Received	Category Description
HQ1211	Fairwind Apartments	\$1,550,600	Construction of Housing – 570.201 (m)
		HOME	,
1100010	Danal Mahila Manan	\$1,249,390	Haveing Dahahilitation 570,000
HQ0313	Bonel Mobile Manor	HOME	Housing Rehabilitation - 570.202
	Homestead Community Land Trust – HCLT	\$200,000	Homeownership Assistance
HH7093	Advantage Program	HOME	570.201 (n)
		\$293,102	
C11212	DASH – Evergreen Court	CDBG	Housing Rehabilitation
		\$351,245	
C11210	Grow King County Fund	CDBG	Economic Development

Project Number	Project Title	Funds Received	Category Description
	Federal Way StartZone	\$23,719	
C11211	Microenterprise	CDBG	Microenterprise Assistance

Consolidated Plan Implementation

King County staff works with the Consortium City partners and the Consortium's Joint Recommendations Committee to implement the goals and strategies of the Consolidated Plan each year, and does not engage in any actions that would hinder the implementation of the Consolidated Plan, nor engage in willful inaction which would result in failure to implement the current adopted Consolidated Plan.

In addition, King County staff works with the Consortium City partners and the Joint Recommendations Committee to pursue all resources identified in the Consolidated Plan, as well as any additional resources potentially available at the federal, state and local level for the housing and community development goals and strategies in the current adopted Consolidated Plan. For example, King County continues to pursue ESG funds that go to the state pursuant to the ESG formula, that are representative of cities in our county that are large enough to qualify as a metropolitan city for CDBG, but not large enough to receive a direct ESG grant; those ESG funds go directly to the State of Washington, rather than passing to the King County urban county consortium. King County has been very active in pursuing those funds for the goals and strategies of our Consolidated Plan.

<u>Certifications of Consistency with the Consolidated Plan</u>

The HCD staff reviews projects located in the King County Consortium for consistency with the current adopted Consolidated Plan and for consistency with the consortium's relocation policies, if applicable. King County staff review project applications to local funding entities, Washington State funding entities, and federal funding entities: the Washington State HFC Tax Credit and Bond Programs, the Washington State Housing Trust Fund, HUD, the McKinney Continuum of Care Application, Housing for Persons with AIDS, and Federal Home Loan Bank. The HCD staff provided all project applicants with the required certification of consistency if their projects were consistent with the current Consolidated Housing and Community Development Plan and the consortium's relocation policies.

Other Measures of Progress

Because so many factors influence our region's well-being – such as the economy, population growth, income levels, the impacts of welfare reform, and many others – King County also has a Benchmarks Program in place to help track the overall state of the County. Through the Benchmarks Program, King County has set long-term goals that are consistent with federal housing and community development goals, including specific goals relating to the provision of affordable housing. Data from the Benchmark Program is now published in a web-based format and can be viewed at:

http://www.kingcounty.gov/exec/PSB/BenchmarkProgram/AboutBenchmarks.aspx.

The benchmarks measure how well King County is doing as a people, place, and economy, and are used to monitor our progress over time. For more information on the King County Benchmarks Program, please contact Jeremy Valenta, Benchmark Program Manager, at 206-263-9719, or write to him at the King County Performance Strategy and Budget Division, 401 Fifth Avenue, Suite 810, Seattle, WA 98104. In 2009, the County embarked on an ambitious new initiative to develop a countywide strategic plan, which will have associated performance measures. The King County Strategic Plan was adopted in 2010 and performance measures were developed during 2012. The plan will guide the County's budget in future years.

Lead-Based Paint

The King County DCHS, HCD Program, continues to implement our Lead-Based Paint Program. We are following the Title X framework established by the U.S. Congress in 1992. This legislation resulted in the final lead-based paint rule, 24 Code of Federal Regulations (CFR) part 35 and 40 CFR part 745, which guides our program through this important process. As of April 22, 2010, HUD and the U.S. Environmental Protection Agency (EPA) collaborated on a new Lead-Based Paint Rule called Renovate, Repair and Paint Rule (RRP). This is an EPA/HUD certified training process (402 of TSCA, 40 CFR Part 745, Subpart L) that is required for all contractors and construction workers working on homes built before 1978. This rule went into effect April 22, 2010. To assist our contractors doing business with the County and participating in projects through the King County Housing Repair Program (HRP), we offer this certified EPA training as an additional service to the construction community. HUD has not changed the lead-based paint requirements, but has adopted the new RRP training and certificate process. Buildings constructed before 1978, and scheduled for rehabilitation, are assessed for lead-based paint risks and potential hazards. A lead-based paint risk assessment is frequently obtained to assess potential lead-based paint risks in the housing projects we undertake.

The State of Washington, through the Department of Commerce, established under Washington Administrative Code 365-230 jurisdiction over the EPA RRP rule. Washington State's Department of Commerce, through their Lead Based Paint program, regulates and coordinates all lead based paint activities in the state of Washington. King County HRP is a State certified RRP trainer and listed as a certified firm under #0302 that expires on April 13, 2014.

The construction process can disturb painted surfaces that contain lead. The contractors will implement safe work practices throughout the construction activity. Licensed and bonded contractors working on projects containing lead paint are trained and certified under the RRP training model, as well as HUD's safe-work practices and interim control procedures. These procedures are designed to reduce exposure risks when dealing with lead-based paint. At the conclusion of a construction process, the contractor will obtain a final clearance report. This indicates the completion of the project and certification that it is clean, safe, and decent housing, and free of lead dust at time of inspection. These techniques reduce the potential long-term exposure to lead hazards in homes of King County residents served by our program.

Summary of Citizen Participation in 2012

Throughout the program year, opportunities were provided to citizens to comment on the Consolidated Plan, its strategies, and the use of federal funds. A public notice was published in *The Seattle Times* announcing the availability of CDBG funds for the 2012 funding year. A public notice was again published in the Seattle Times announcing the availability of the draft 2013 Action Plan and inviting the public to attend a King County Consortium meeting of the JRC

and soliciting public comment on the housing and community development needs in King County. In 2013, an additional public notice was published announcing availability of the draft 2012 CAPER and soliciting comments. The public was invited to attend meetings regarding the 2013 Action Plan and the 2012 CAPER. These notices and plans were also available on the King County website, and comment forms were provided for the Action Plan and CAPER to allow for the convenience of citizens to send comments. Copies of the draft reports were also available via public computers at area libraries. Documentation of these actions was available for review at the public meeting and is provided as a supplement to this report.

In 2012, input was gathered through the following methods:

1. Community Development Planning

County staff offered technical assistance during the allocation process. A public forum was held August 10, 2012, and applicants were invited to present their proposals to the subregion advisory group and JRC members. This allowed for direct communication between the applicants and the sub-region advisory group members concerning details of each project proposed. The sub-region advisory group then met as one body to consider regional project activities. The members subsequently met as sub-regions to review and finalize recommendations they made within their respective areas to present to the JRC. Applicants were provided a summary of the sub-region advisory group recommendations in advance of the JRC funding meeting. The JRC considered recommendations along with conditions of the awards and adopted them for the program year.

2. Public Comments

Comments received from citizens concerning the Minor Home Repair Programs included:

- I appreciated the help very much. I am not in a position to pay a plumber.
- Such a positive experience.
- Thank you and God bless you all without you I feel like my life wasn't worth living.
 Thank you again.
- I think it is wonderful.
- You've always been very helpful.

3. Homeless Continuum of Care Planning

Several public meetings were held in connection with developing the 2012 McKinney Continuum of Care application for Seattle-King County, and a community-based Steering Committee guided the process. The CEHKC Funders Group and Interagency Council Executive Committee were actively involved in the tiering process for the application. A workgroup to develop HEARTH Performance Measures developed initial performance measures and a dashboard that was accepted and regularly reviewed by all CEHKC boards and councils.

4. Website Availability:

King County HCD offers website access to its federal HUD grant plans and performance reporting documents at: http://www.kingcounty.gov/housing.

Public comments are received and responded to as well as incorporated into the citizen participation portion of a report. Comments for the CAPER report are directed to: kathy.tremper@kingcounty.gov and valerie.kendall@kingcounty.gov. All comments receive a response from a member of HCD staff.

Public Input on 2012 Consolidated Annual Performance Report

A public notice ran in the public notices section of the Seattle Times to invite the public to comment on the preparation and review of this 2012 Consolidated Annual Performance Evaluation Report, and the consortium sponsored a public meeting on March 13, 2013 to share 2012 accomplishments, and to gather public comments on the CAPER.

The consortium also made copies of this draft report available on public computers at the libraries listed at the front of this report.

There were no comments received from the public via e-mail or at the public meeting on March 13, 2013.

The following IDIS reports were made available for review at the March 13, 2013 public meeting.

- CDBG Summary of Accomplishments (PR23)
- Summary of Consolidated Plan Projects for Report Year 2010 (PR06)
- Grantee Summary Activity Report (PR08)
- Summary of Activities Report (GPR) for Program Year 2012 (PR03)
- CDBG Financial Summary Report (PR-26)
- Status of HOME Activities (PR22)
- ESG Performance Measures Report (PR81)
- Program Income Details by Fiscal Year and Program (PR09)
- List of ESG Activities by Program Year and Project (PR02)
- List of CDBG Accomplishments (PR28)
- Drawdown Report by Project and Activity (PR05).

List of Available HUD IDIS Reports and Websites

The following reports are from the HUD Integrated Disbursement and Information System (IDIS) and can be found in the referenced Attachment:

CDBG Financial Summary Report (PR-26) - Attachment A

HOME Performance Report – Attachment B

HOME Match Report - Attachment B

Status of HOME Activities (PR22) - Attachment B

CDBG Summary of Activities (PR03) – Attachment F

The following additional reports are available upon request:

Drawdown Report by Project and Activity (PR05)
Grantee Summary Activity Report (PR08)
HUD Grants and Income (PR01)
List of Activities by Program Year and Project (PR02)
List of CDBG Accomplishments (PR28)
Program Income Details by Fiscal Year and Program (PR09)

Contact:

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Seattle, WA 98104-1958

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TTY Relay: 711 Email: <u>kathy.tremper@kingcounty.gov</u>

Or

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This CAPER report is also available online at:

http://kingcounty.gov/socialservices/Housing/PlansAndReports/HCD_Reports.aspx

Attachments (separate documents):

Attachment A: Financial Summary Information for King County CDBG Consortium

Attachment B: King County HOME Consortium Report

Attachment C: Local Jurisdiction Tables (1C, 2C, 3A, 3B)

Attachment D: Specific ESG Requirements and Reports

Attachment E: NRSA Report

Attachment F: CDBG Performance Report