

# PROJECT STATUS KEY

The Work Plan contains color coded status indicators, which indicate progress against each action shown like this:



**NEED HELP**

Red = Significant impact requiring Committee support and/or approval for scope adjustment in terms of time, cost, deliverables and/ or resources



**AT RISK**

Yellow = Material impact but being managed within agreed project tolerances and therefore not requiring change approval or support from the Committee



**ON TRACK**

Green = On track and proceeding as planned/ immaterial impact or variation

# Work Plan Revisions

## Based on Committee feedback, the HIJT recommends:

- **Add**
  - Further increased alignment and coordination during the 2021 state legislative session
  - Shape regional strategic acquisition activity
  - Member-driven initiatives
- **Remove and reconsider as part of 2021 work planning**
  - Increase and diversify housing choice, with a focus in areas with transit
  - Create a community engagement toolkit

# STATUS SUMMARY

## PROJECT

Centering Equity


Affordable Housing Dashboard

Revenue

CPP Housing Chapter Amendments

Advocacy


## STATUS

 On Track

 At Risk

 On Track

 At Risk

 On Track

## DELIVERABLES

Consultant hired (Nov 2020)

Dashboard and companion pieces (Nov 2020)

Adopted shared principles (Nov 2020)

Adopted recommended amendments (Nov 2020)

Committee knowledgeable about Washington Low Income Housing Alliance's (WLIHA) 2021 state legislative priorities (Nov 2021)

# CENTERING EQUITY

Project Manager: Melissa Arias (07/17/2020)



ON TRACK

## OBJECTIVE

Create a Community Partners Table that strives to authentically embed a race and social equity-based approach into the work of the AHC and advise King County on broader equitable development/anti-displacement efforts.

## DELIVERABLES

- Consultant or King County staff person hired (Sep 2020)
- 5-10 members recruited (Oct 2020)
- Robust orientation/retreat (Nov/Dec 2020)
- Initial CPT meeting/priority identification (Feb 2021)

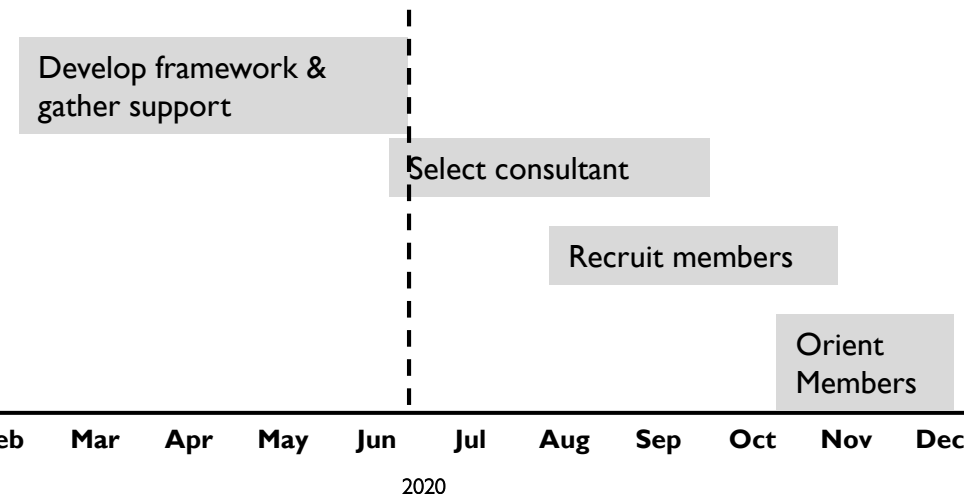
## APPROACH

- Scope Table of 5-10 community members to inform the AHC work and strategize around housing issues of importance to Table member communities
- Roles The ESJ Work Group will refine the framework and strategize on Table matters. KC Staff will manage consultant. The consultant will manage Table and build member capacity. The AHC will receive progress updates and collaborate with the Table.

## STATUS DESCRIPTION

- Status ESJ Work Group has refined the framework for the CPT and is discussing a consultant plan for managing the Table.
- Need AHC Guidance On How to be accountable to the Table and support their recommendations
- Coming up
  - July 22** AHC receives update on CPT
  - August** Release a Request for Information for potential consultants and CPT members

## TIMELINE



## CHALLENGES

- Lack of clarity for how the AHC will value CPT input and remain connected
- Funding availability unclear for management of the Table and stipends beyond 2021
- Limited orgs suitable for managing and building capacity of the Table as consultants
- Recruitment may be difficult since many orgs lack capacity due to COVID-19
- Limited power for the Table on decision-making due to existing structures
- Designing virtual meetings that are meaningful and build camaraderie for members

## RISKS

- Reputational Due to the limited decision-making power of the Table, members and community may be unhappy
- Financial Resources are scarce and funding the CPT is expensive
- Impact If AHC members do not embrace the CPT's recommendations/ shift power, the potential positive equity impacts will be muted.

# AFFORDABLE HOUSING DASHBOARD



AT RISK

Project Manager: Janet Lee (7/2/2020)

## OBJECTIVE

Create an accountability tool to drive towards building more affordable housing

## DELIVERABLES

- Dashboard (Nov 2020)
- Companion pieces (Nov 2020) Such as downloadable images, spreadsheets, slides

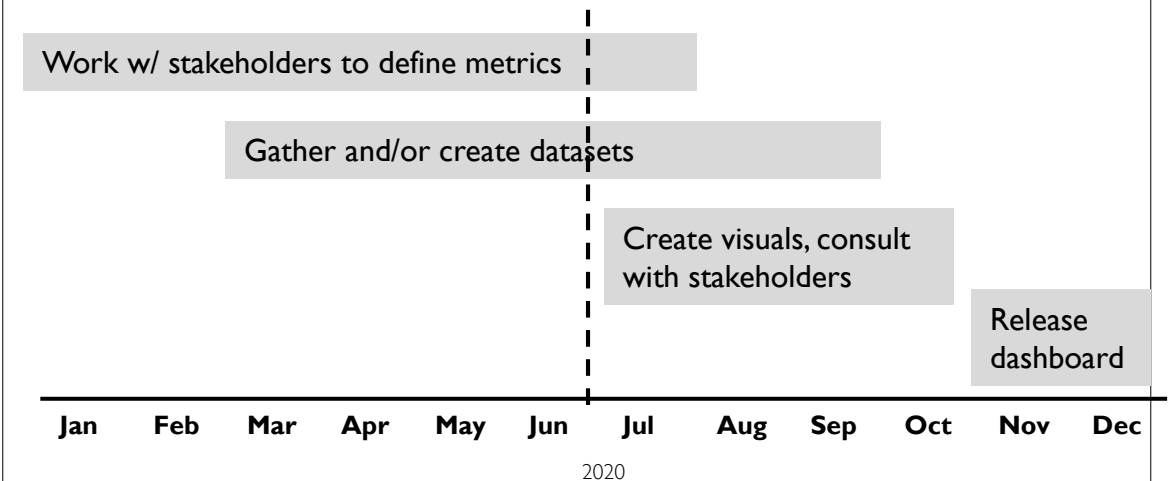
## APPROACH

- Scope Jurisdictional and regional data that tracks implementation of policies and strategies from RAHTF 5-Year Action Plan. Final metrics are shaped by these requirements and input: 1) 2021 Countywide Planning Policies, 2) 2018 Regional Affordable Housing Task Force (RAHTF) Final Report and Recommendations, and 3) stakeholder scoping.
- Roles and Responsibilities King County staff performs analysis & manage project
- Stakeholders AHC, jurisdictional staff, elected officials, housing advocates, media & general public

## STATUS DESCRIPTION

- Status Readjusted scope and schedule to accommodate AHC request for more involvement. Working on gathering data for 3 metrics and determining methodologies for 2 metrics. Finalizing visualizations for 2 metrics. Initiated new data partnership between King County DCHS/PME & PSRC, finalized rental data purchase. Also developing methodology to monitor racial disparities within low-income cost burdened households.
- Need AHC Guidance On Visualization of metrics on dashboard
- Coming Up
- **Aug 25** **Optional Beta Input Webinar** (date TBD)
- **Oct 20** **Optional Beta Input Webinar** (date TBD)
- **Nov 13** **AHC Meeting** Release Dashboard
- **Nov 15** **Optional Release Orientation Webinar** (date TBD)

## TIMELINE



## CHALLENGES

- Scope Creep Addition of new webinars/review cycles
- Schedule Changes Addition of webinars moves up completion dates significantly
- Lack of Resources DCHS staff capacity limited
- Stakeholders AHC members expressed desire for more involvement

## RISKS

- Reputational If dashboard data is incorrect/unhelpful, or if release is too delayed

# REVENUE

Project Manager: McCaela Daffern (7/17/2020)



ON TRACK

## OBJECTIVE

Develop shared principles to guide individual member efforts to implement untapped and new revenue sources sufficient to support the federal, state, countywide, and local funding needed to build or preserve 44,000 affordable units by 2024.

## DELIVERABLES

Educational Materials and Analysis (July 22) Build AHC member and stakeholder capacity to engage on revenue topics. Materials will include, but not be limited to, a list of unused and new revenue sources for affordable housing.

- Interim HIJT Findings (Sept 30) Summary from stakeholder outreach, draft shared principles, info on additional revenue necessary to build/preserve 44,000 affordable homes
- Draft AHC Shared Revenue Guiding Principles (Sept 30)
- Adopted Revenue Guiding Principles and 2021 Next Steps (Nov 13)

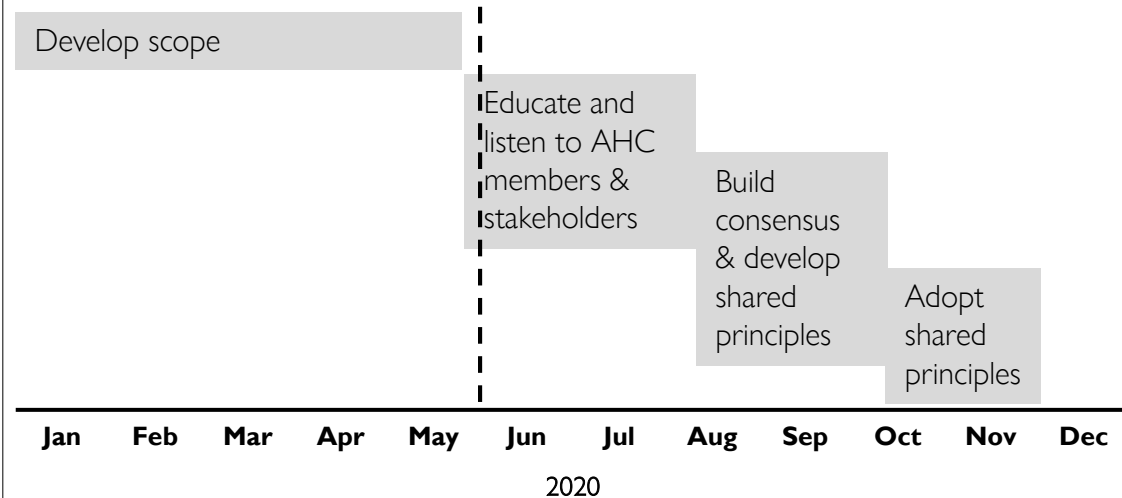
## APPROACH

- Scope Build consensus towards and adopt revenue guiding principles to guide individual member efforts for increasing affordable housing revenue in 2021.
- Roles The AHC will discuss and adopt shared values/principles; communicate the recommendation to stakeholders; and track and monitor progress. The HIJT will develop educational material; share material with stakeholders and solicit input; and draft preliminary shared values and principles.

## STATUS

- Status HIJT formed work group to focus on revenue and the group had preliminary conversations in Q1 2020. Staff modified the scope to account for evolving/emerging issues and relaunched effort in July to prepare educational materials for AHC meeting.
- Need AHC Guidance On Nothing at this time
- Coming Up
  - July 22** AHC briefing to level-set
  - August** HIJT stakeholder outreach
  - Sept 30** AHC discussion of stakeholder-informed draft shared priorities

## TIMELINE



## CHALLENGES

- Misconceptions Lack of understanding of revenue problems and solutions
- Time Not a lot of time to help level-set, build consensus and support for action among AHC members and regional stakeholders by Nov.
- Trust Need to build trust and consensus among decision-makers
- Political Will Difficult to implement revenue strategies amidst budget shortfalls

## RISKS

- Reputational If tangible revenue action isn't take in 2020-2021, it may undermine support in AHC as an effective venue for regional collaboration
- Political Will not meet the 44,000 goal without additional revenue

# CPP HOUSING CHAPTER AMENDMENTS



Project Manager: McCaela Daffern (updated 07/17/2020)

AT RISK

## OBJECTIVE

Adopt and transmit to the GMPC recommended amendments to the Countywide Planning Policies (CPPs) Housing Chapter to center equity, help implement the recommendations of the RAHTF recommendations and align with VISION 2050

## DELIVERABLES

- Draft Recommended Amendments (Sept 18)
- AHC Adopted Recommended Amendments (Nov 13)

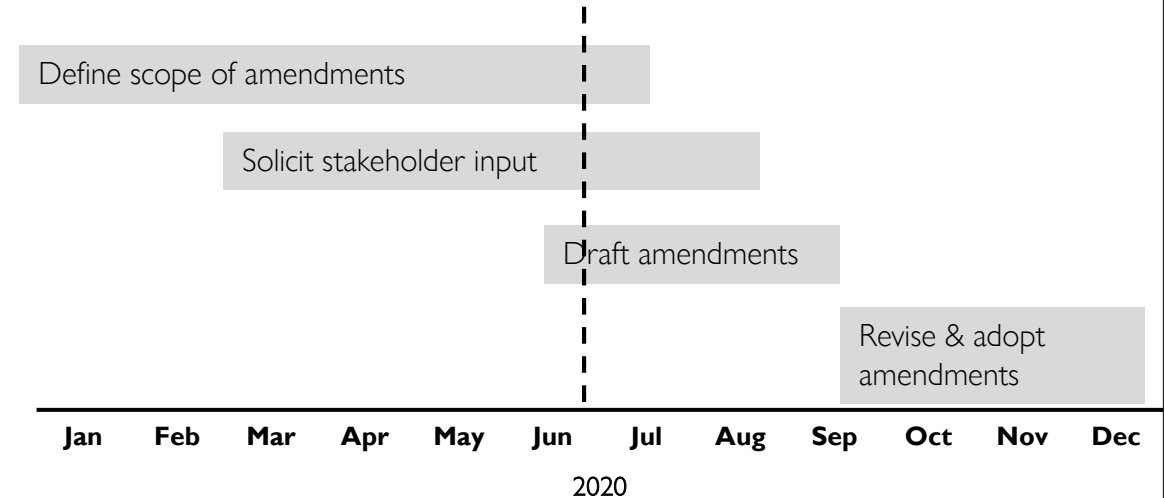
## APPROACH

- Scope Develop CPP Housing Chapter amendments that advance the region's understanding of jurisdictional housing need, support effective and equitable strategies for meeting that need, and align with VISION 2050 and RAHTF Final Report and Recommendations
- Roles The AHC will provide direction to the HIJT, review draft amendments, and adopt final recommendation. The HIJT will keep regional stakeholders apprised of developments and draft amendments.

## STATUS

- Status Initial AHC guidance offered. First draft of amendments about 50% complete. Draft shared with HIJT and KC Planning Directors for comment. Staff grappling with how to address the guidance and comments in a manner that cities can support.
- Need AHC Guidance On Amendments that will center equity, implement the Task Force recommendations, and align with VISION 2050 in a manner that jurisdictions support.
- Coming Up
  - July 22** Update AHC on HIJT progress and lay out timeline for reviewing jurisdictional target options and draft amendments
  - Late-July** Reconvene HIJT CPP Work Group (date TBD)

## TIMELINE



## CHALLENGES

- Meaningful Change Bold action is required to meet the need but it may not be possible to receive regional buy-in on key issues like jurisdictional share of need
- Legal The legal ramifications of some amendments options are not fully understood
- Schedule Changes HIJT Work Group lost momentum due to timeline extension
- Time CPP timeline may need to be extended to achieve buy-in if CPPs call for bold action
- Resources Staff capable of CPP analysis are focused on the dashboard launch and revenue
- Stakeholders Critical to keep stakeholders apprised but current outreach methodology may not reach all of the key people that staff key elected officials

## RISKS

- Political An AHC-adopted recommendation that lacks strong regional buy-in may be altered/not adopted by the GMPC

# ADVOCACY

Project Manager: McCaela Daffern (07/17/2020)



ON TRACK

## OBJECTIVE

Increase AHC member awareness of regional stakeholder's state legislative agendas to help further increased alignment and coordination during the 2021 state legislative session.

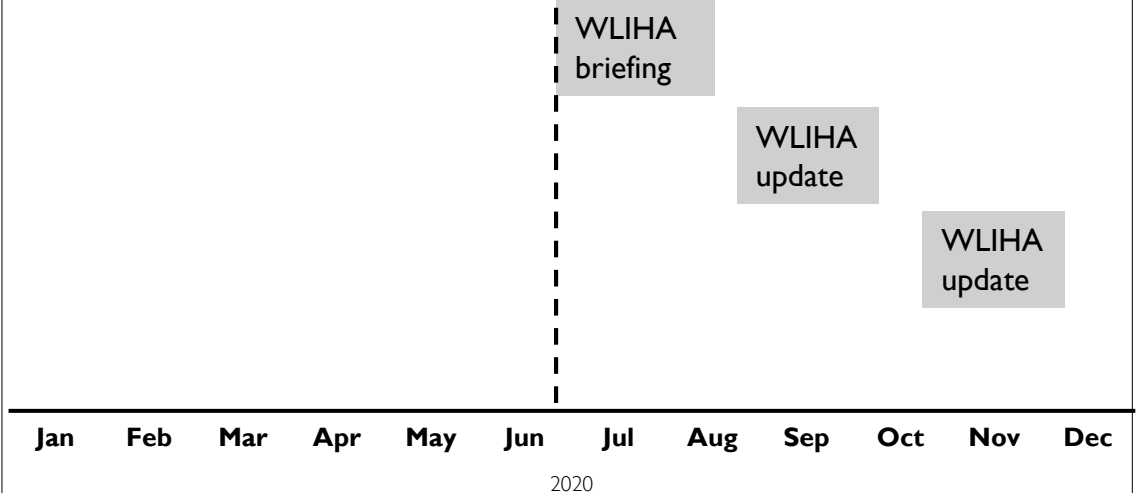
## DELIVERABLE

Washington Low Income Housing Alliance's (WLIHA) 2021 state legislative priorities shared with the Committee (Nov 2020)

## APPROACH

- Scope Learn about WLIHA's process for setting legislative priorities and receive progress updates from WLIHA leading up to adoption of their agenda.
- Roles KC DCHS staff to invite WLIHA to education and share priorities with the Committee

## TIMELINE



## STATUS DESCRIPTION

- Status AHC indicated interest in shaping federal or state COVID-related funding packages this year and/or shaping state and federal legislative activities in 2021, Areas of interest included protecting and preserving existing funding sources, increasing funding for affordable housing, and advancing tenant protections. Scope designed to ensure government staff don't engaging in lobbying.
- Need AHC Guidance On Nothing at this time
- Coming Up  
**July 22** WLIHA to brief AHC on their process to set a leg agenda

## CHALLENGES

- Limited time to have a robust discussion with AHC on legislative priorities
- Lack of clarity around process/ final deliverable
- Roles Legal limitations hinder government staff involvement (particularly with non-governmental entity collaboration);

## RISKS

- Political tensions may arise if consensus on legislative priorities not reached