

**DRAFT**  
**Summary of Rates & Finance Subcommittee September 3, 2020 meeting**  
**For MWPAAC General Meeting on September 23, 2020**

**1. 2021 Rate Setting – Operating Forecast**

Presenter: Courtney Black – Rates, Capital, & Debt Management Unit Supervisor

As part of WTD’s efforts to detail the process for rate setting, Ms. Black presented the second of five planned discussions on WTD’s rate development process. This meeting’s topic was WTD’s “Operating Forecast”. A very detailed handout was provided and provides context to the following topics which were discussed:

- Historical growth in operating costs
- A high-level review of the 2019 – 2020 operating budget
- Discussion of decision packages and WTD’s deferral of adopting DPs related to additional staffing levels
- A list of other priorities that WTD has removed from current budget in response to the Covid induced recession
- A discussion of future rate drivers that included:
  - Joint Ship Canal Bridge project (with SPU)
  - Asset management related capital needs
  - Continued turnover of an aging workforce
  - Biosolids composting
  - New regulations (i.e. upcoming nutrient standards)

Ms. Black took time for Q&A at the end of the discussion. As mentioned above, the presentation was provided and provides additional context to this discussion.

**The next Rates and Finance Subcommittee meeting will be held on October 8, 2020. WTD will continue its series on rate development; the topic will be Rate Strategy – 6 & 10 year reserves management. Please attend this teleconference meeting.**

Questions?

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