Medic One/EMS Advisory Task Force
Medic One/EMS Strategic Plan & Levy Reauthorization

Wednesday, May 30, 2018
1:00 PM – 3:00 PM
Tukwila Community Center
12424 42nd Ave South, Tukwila, WA

Agenda

➢ Opening Remarks & Introductions (10 minutes)
  Rachel Smith, Chief of Staff to King County Executive
  Dow Constantine

➢ Report from Subcommittees (20 minutes)
  Advanced Life Support - Keith Scully, Shoreline City Councilmember
  Basic Life Support - Denis Law, Mayor of Renton
  Regional Services - Tom Agnew, Bothell City Councilmember
  Finance - John Marchione, Mayor of Redmond

➢ Financial Review “Status Quo” & “Initial Proposed” (40 minutes)
  Alex Yoon, CFO, Public Health – Seattle & King County
  Drew Pounds, Executive Analyst, King County Office of Performance, Strategy & Budget
  - Expenditures
  - Revenues
  - Main drivers & policy decisions

➢ Levy Issues Discussion (40 minutes)
  Rachel Smith
  - Length
  - Rate
  - Ballot timing

➢ Next steps and other items (10 minutes)
  Rachel Smith

Next EMS Advisory Task Force Meeting:
Tuesday, July 31, 2018 – from 1:00 – 3:00 at the 2100 Building (2100 24th Ave South, Seattle)

Issues: Further review of Subcommittee proposals and financial plan; revised economic forecast; levy length/rate/ballot timing
<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
<th>Representation Category</th>
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<tbody>
<tr>
<td>Rachel Smith</td>
<td>King County Executive’s Office</td>
<td>King County Executive</td>
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<tr>
<td>Reagan Dunn</td>
<td>Councilmember, King County</td>
<td>King County Council</td>
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<td>Councilmember, King County</td>
<td>Councilmember, King County</td>
<td>King County Council</td>
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<td>Bob Baggett</td>
<td>Deputy Mayor, City of Auburn</td>
<td>Cities over 50,000 in population</td>
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<td>Jennifer Robertson</td>
<td>Councilmember, City of Bellevue</td>
<td>Cities over 50,000 in population</td>
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<td>Krystal Marx</td>
<td>Councilmember, City of Burien</td>
<td>Cities over 50,000 in population</td>
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<tr>
<td>Allen Church</td>
<td>Fire Chief, South King Fire &amp; Rescue, representing the City of Federal Way</td>
<td>Cities over 50,000 in population</td>
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<tr>
<td>Matthew Morris</td>
<td>Fire Chief, Puget Sound Regional Fire Authority, representing the City of Kent</td>
<td>Cities over 50,000 in population</td>
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<td>Penny Sweet</td>
<td>Councilmember, City of Kirkland</td>
<td>Cities over 50,000 in population</td>
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<td>John Marchione</td>
<td>Mayor, City of Redmond</td>
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<td>Denis Law</td>
<td>Mayor, City of Renton</td>
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<td>Karen Moran</td>
<td>Deputy Mayor, City of Sammamish</td>
<td>Cities over 50,000 in population</td>
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<td>Harold Scoggins</td>
<td>Fire Chief, City of Seattle</td>
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<td>Keith Scully</td>
<td>Councilmember, City of Shoreline</td>
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<td>Pam Fernald</td>
<td>Councilmember, City of SeaTac</td>
<td>Cities under 50,000 in population</td>
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<td>Vic Kave</td>
<td>Councilmember, City of Pacific</td>
<td>Cities under 50,000 in population</td>
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<td>Tom Agnew</td>
<td>Councilmember, City of Bothell</td>
<td>Cities under 50,000 in population</td>
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<td>Mark Thompson</td>
<td>Fire Commissioner, South King Fire &amp; Rescue</td>
<td>King County Fire Commissioners</td>
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<tr>
<td>Kevin Coughlin</td>
<td>Fire Commissioner Woodinville Fire &amp; Rescue</td>
<td>King County Fire Commissioners</td>
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<tr>
<td>Larry Rude</td>
<td>Fire Commissioner, King County Fire District 10; Director Eastside Fire and Rescue</td>
<td>King County Fire Commissioners</td>
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### MEDIC ONE/EMERGENCY MEDICAL SERVICES
### STRATEGIC PLAN & LEVY REAUTHORIZATION
### Future Meetings

**EMS Advisory Task Force:**

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<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>January 18, 2018</td>
<td>1 pm – 3 pm</td>
<td>Tukwila Community Center</td>
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<tr>
<td><strong>Wednesday, May 30, 2018</strong></td>
<td><strong>1 pm – 3 pm</strong></td>
<td><strong>Tukwila Community Center</strong></td>
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<tr>
<td>Tuesday, July 31, 2018</td>
<td>1 pm – 3 pm</td>
<td>2100 Building, Community Rooms A &amp; B</td>
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<tr>
<td>Tuesday, October 16, 2018</td>
<td>1 pm – 3 pm</td>
<td>Tukwila Community Center</td>
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**SUBCOMMITTEES:**

#### Advanced Life Support (ALS)

- **Tuesdays from 1:00 – 3:00, South Seattle location**
- Renton Fire Station 14
- **March 15, 2018**
  - 1:30 – 3:30
  - 2100 Building, Community Room A
- April 10, 2018
- May 8, 2018
- June 12, 2018
- July 10, 2018
- August 14, 2018
- September 11, 2018
- October 9, 2018

#### Basic Life Support (BLS)

- **Thursdays from 1:00 – 3:00, various Renton sites**
- Renton Fire Station 14
- Renton Fire Station 14
- **March 8, 2018**
  - Renton City Hall, Council Chambers, 7th Floor
- April 5, 2018
- May 3, 2018
- June 7, 2018
- July 12, 2018
- August 9, 2018
- September 6, 2018
- October 4, 2018

#### Regional Services (RS)

- **Tuesdays from 1:00 – 3:00, South Seattle location**
- City of Seattle Joint Training Facility
- Renton Highlands Library conference room
- Renton Highlands Library conference room
- **March 20, 2018**
  - Renton Fire Station 14
- April 17, 2018
- **May 15, 2018**
  - 1:30 – 3:30
  - 2100 Building, Community Room A
- June 19, 2018
- July 17, 2018
- August 21, 2018
- September 18, 2018

#### Finance

- **Tuesdays or Thursdays 1:00 – 3:00, Kirkland location**
- Renton Fire Station 14 (1900 Lind Ave SW)
- **May 17, 2018 (Thursday)**
  - 12:00 – 2:00
  - Peter Kirk Room, Kirkland City Hall
- July 24, 2018 (Tuesday)
- September 25, 2018 (Tuesday)

**Bold = recently revised**
LOCATIONS:

Renton Fire Station 14
1900 Lind Ave SW, Renton Phone: (425) 430-7000

City of Seattle Joint Training Facility
9401 Myers Way South, Seattle Phone: (206) 386-1600

The 2100 Building
2100 24th Ave S, Seattle Phone: (206) 407-2100

Renton City Hall
1055 South Grady Way, Renton Phone: (425) 430-6400

Kirkland City Hall
123 5th Ave, Kirkland, WA Phone: (425) 587-3000

Renton Highlands Library conference room
2801 NE 10th Street, Renton Phone: (425) 277-1831

Tukwila Community Center
12424 42nd Ave South, Tukwila Phone: (206) 768-2822
2020-2025 Medic One/EMS Strategic Plan & Levy Reauthorization Process
May 2018 update to the EMS Advisory Task Force

Overview:
The 2020-2025 Medic One/EMS levy planning process has been in full swing now for nearly four months, with the ALS, BLS and Regional Services Subcommittees meeting monthly to review system needs, regional interests, and identify efficiencies for the next levy span. As of May 2018, each of these Subcommittees has a list of items considered and decisions made, which are the beginnings of very draft programmatic and funding proposals. The Finance Subcommittee met on May 17 to review these very draft plans.

At its May 30, 2018 meeting, the EMS Advisory Task Force will be briefed on the draft proposals, and provide input on next steps.

The draft programmatic and financial proposals are based on the following:

ALS:
Findings:
- Minor adjustments to the unit allocation methodology will better ensure full funding.
- To protect the system, funds should be set aside as a “place holder” in the Financial Plan, should new units need to be added over the span of the 2020-2025 levy.

BLS:
Findings:
- Consolidating all BLS funding awards into a single allocation/contract will streamline and minimize the time, effort and administrative expense of administering BLS funding.
- Mobile Integrated Healthcare (MIH) is a regional priority and should receive funding from the regional EMS levy.

Regional Services/Strategic Initiatives:
Findings:
- Partners are committed to creating additional efficiencies and system effectiveness.
- The region supports programs and initiatives that increase standardization, coordination, interconnectedness and partnerships.
- Partners endorse a strong regional approach to address the needs experienced throughout all tiers of the EMS system.

Finance:
Findings:
- The Financial Plan should include adequate reserves to mitigate potential risks.
- Pursuing a 10 year levy would not benefit the system.
Accomplishments to Date:

- Oriented to process, milestones, roles, responsibilities and expectations; endorsed Work Plan and ALS Subcommittee-specific principles for decision making.
- Reviewed the standard medic unit allocation, including its history, main components and issues experienced; compared costs and trends across agencies.
- Analyzed EMS system trends (Seattle & King County) and ALS demand projections to anticipate future demand including:
  - Specific criteria used in assessing medic unit need; and
  - Growth in population in comparison to call volumes and response times.
- Identified strategies to pursue to develop cost efficiencies and overall system effectiveness.

Recommendations made by the Subcommittee:

1. **Continue using the unit allocation** to determine ALS costs; slightly revise methodology to help ensure sufficient funding for program oversight & support:
   a. Use **Unit Cost Allocation** to calculate direct paramedic services costs;
   b. Use **Program Administration Allocation** to calculate costs associated with management and supervision of direct paramedic services; and
   c. Use **ALS System Cost Allocation** to address highly variable costs.

2. **2020 preliminary baseline unit allocation is proposed at $2,562,325**, and will be inflated appropriately over the span of the levy. This preliminary funding level will require further refinement.

3. **Set aside funds as a “place holder”** in the Financial Plan to protect the system, should new units need to be added over the span of the 2020-2025 levy.

4. **Identify appropriate levels of reserves** and contingencies for the next levy span.

Next Steps:

2. **Refine** the following and incorporate into Financial Plan:
   - baseline unit allocation;
   - placeholder costing scenario; and
   - reserves.

3. **Proceed with tasks** as directed by EMS Advisory Task Force at May 30, 2018 meeting.
Accomplishments to Date:

- Oriented to process, milestones, roles, responsibilities and expectations; endorsed Work Plan and principles for decision making.
- Reviewed the history of BLS funding, the current funding formula, and programs that help reduce BLS impacts and address demand for services.
- Considered economic and demographic factors that could greatly impact the EMS system.
- Identified regional BLS priorities; discussed appropriate funding levels and mechanisms.
- Considered and proposed alternative BLS funding formula options to help address equity and need.

Principles leading the Subcommittee:
- The total BLS allocation should reflect the fundamental role that BLS plays within the regional system.
- Use data driven approaches to develop the BLS funding level.
- For determining the BLS funding methodology, keep it simple, equitable, stable and keep agencies whole.

Recommendations made by the Subcommittee:

1. Consolidate all BLS funding programs into a single BLS allocation.
2. Continue using current methodology to distribute funding to BLS agencies.
3. Mobile Integrated Healthcare (referred to as MIH) is a regional priority, and receiving $4 million annually from the regional EMS levy would help it achieve its goals over the next levy span.

Next Steps:

1. Resolve the following for the BLS funding requests and incorporate into Financial Plan:
   - total BLS allocation funding level;
   - first year funding methodology (potential rebase); and
   - programmatic usage policies within the allocation.
2. Determine MIH funding methodology and usage policies.
3. Proceed with tasks as directed by EMS Advisory Task Force at May 30, 2018 meeting.
Accomplishments to Date:

- Oriented to process, milestones, roles, responsibilities and expectations; endorsed Work Plan and Regional Services Subcommittee-specific principles for decision making.
- Reviewed the focus, costs and benefits of the Regional Services and Strategic Initiatives currently supporting the system through the 2014-2019 levy.
- Identified system needs, regional interests and priorities, and methods to increase cost efficiencies and provide greater overall system effectiveness.
- Developed an on-going list of ideas and considerations for future planning.

Principles leading the Subcommittee:

Decisions regarding programs and Initiatives will be viewed in respect to patient outcomes and high quality services. This includes:

- Collaboration with regional partners;
- Meeting emergent community needs;
- Maintaining and/or improving standards of patient care;
- Efficiently use resources;
- Improve system operations and contain costs;
- Ensure no degradation of services or the system;
- Maintain and/or identify new Strategic Initiatives that provide system effectiveness and efficiencies to
  - Improve the quality of EMS services
  - Manage the rate of growth
  - Contain costs.

Recommendations made by the Subcommittee:

1. **Support the continuation, and development, of programs and Strategic Initiatives** that increase standardization, coordination, interconnectedness, and partnerships, using a strong regional approach via:
   - The Vulnerable Populations Initiative;
   - AEIOU Quality Improvement Initiative; and
   - STRIVE EMS Online Modernization Initiative.

Next Steps:

1. **Refine** expenditures and incorporate into Financial Plan.
2. **Proceed with tasks** as directed by EMS Advisory Task Force at May 30, 2018 meeting.
Accomplishments to Date:

- Oriented to process, milestones, roles, responsibilities and expectations; endorsed Work Plan and ALS Subcommittee-specific principles for decision making.
- Received financial orientation on the current economic environment facing the region; identified issues to be considered when developing the next Medic One/EMS levy.
- Reviewed historical Medic One/EMS financial information, including levy structure and rates, policies, and details of the EMS Financial Plans; discussed King County financial policies and main cost drivers.
- Compared expenditures associated with providing the current level of services and programs (referred to as Status Quo) through 2020-2025 levy span against expenditures associated with providing Subcommittees’ “initial requests” (referred to as Initial Proposed).
- Addressed possibility of 10-year levy length.

Recommendations made by the Subcommittee:

1. **Incorporate sufficient reserves** into the EMS Financial Plan to help safeguard the Medic One/EMS system from unforeseen financial risk.

2. **Enacting a 10-year EMS levy** would not ensure sufficient funding for the system.

Next steps:

1. **Review new financial forecast** (available mid-July) to determine financial constraints and impacts on Subcommittee programmatic recommendations.

2. **Assess** next iterations of the ALS, BLS and Regional Services Subcommittees’ draft financial plans and funding proposals.

3. **Determine reserve levels and policies** to mitigate potential risks.

4. **Proceed with tasks** as directed by EMS Advisory Task Force at May 30, 2018 meeting.
2020-2025 Medic One/EMS Strategic Plan & Levy Reauthorization Process
How amendments to RCW could impact levy decisions

Overview:
RCW 84.52.069 allows jurisdictions to levy a property tax “for the purpose of providing emergency medical services”. Since the Task Force last met in January 2018, the approval and validation requirements of RCW 84.52.069 were significantly amended as follows:

1. Prior to being placed on the ballot, the levy proposal requires approval by the legislative authority of 75% of those cities with population exceeding 50,000, and the King County Council.

   As of May 2018, there are 11 cities, with the new ones in bold: Auburn, Bellevue, Burien, Federal Way, Kent, Kirkland, Redmond, Renton, Sammamish, Seattle and Shoreline

   (Previously, RCW required approval of 100% of cities with 50,000+ in population.)

2. Requires a simple majority vote for passage.
   2013 approval rating: 84%

   (Previously, RCW required for passage an approval rate of 60% or greater at an election for which the voter turnout must exceed 40% of the prior general election.)

Policy Issue:
The overarching role of EMS Advisory Task Force is to review and endorse Medic One/EMS program recommendations and the proposed levy rate to be put before the voters of King County. Levy-specific issues to be discussed by the Task Force include determining the levy length, rate and ballot timing.

This second change to RCW mentioned above could impact the Task Force’s decision regarding when to run the ballot measure.
## 2020-2025 Medic One/EMS Strategic Plan & Levy Reauthorization Process

Future Levies and Ballot Measures in King County *

### 2018 Ballot Measures

<table>
<thead>
<tr>
<th>Year</th>
<th>Month</th>
<th>Location</th>
<th>Measure Details</th>
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<tbody>
<tr>
<td>2018</td>
<td>August</td>
<td>King County -</td>
<td>Prop 1 - AFIS Levy (renewal)</td>
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<tr>
<td></td>
<td></td>
<td>regionwide</td>
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<tr>
<td>2018</td>
<td>August</td>
<td>South King Fire</td>
<td>Prop 1 - Restoration of property tax levy rate to</td>
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<td>&amp; Rescue</td>
<td>$1.50</td>
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### POSSIBLE 2018 Ballot Measures

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Measure Details</th>
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<tbody>
<tr>
<td>2018</td>
<td>Renton</td>
<td>Parks Levy</td>
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<tr>
<td>2018</td>
<td>Seattle</td>
<td>Families and Education Levy (renewal)</td>
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<tr>
<td>2018</td>
<td>Nov</td>
<td>Kirkland</td>
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**August 7, 2018:** Last day to file a resolution placing measure on the ballot for Nov 6, 2018 election.

### 2019 Ballot Measures

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<tr>
<th>Year</th>
<th>Month</th>
<th>Location</th>
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<tbody>
<tr>
<td>2019</td>
<td>February</td>
<td>Seattle School</td>
<td>Operations Levy</td>
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<td>District</td>
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<tr>
<td>2019</td>
<td>February</td>
<td>Seattle School</td>
<td>Capital Levy</td>
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<td>District</td>
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<tr>
<td>2019</td>
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<td>Seattle</td>
<td>Library Levy (renewal)</td>
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<td>2019</td>
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<td>King County -</td>
<td>Medic One/EMS Levy (renewal)</td>
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<td>regionwide</td>
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<tr>
<td>2019</td>
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<td>King County –</td>
<td>Regional Parks Levy (renewal)</td>
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### Ballot Measures – 2020 and beyond

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<th>Measure Details</th>
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<tr>
<td>2020</td>
<td>Seattle</td>
<td>Transportation Benefit District (renewal)</td>
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<tr>
<td>2021</td>
<td>King County –</td>
<td>Best Starts for Kids (renewal)</td>
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<tr>
<td></td>
<td>King County -</td>
<td>Affordable Housing and Related Services Sales Tax</td>
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*Many thanks to the Sound Cities Association for monthly updates on this topic.*
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<thead>
<tr>
<th>Jurisdiction</th>
<th>Measure</th>
<th>Results</th>
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<tbody>
<tr>
<td>City of Kent</td>
<td>Proposition A – 2% utility tax increase for criminal justice services. Increases tax from 6% to 8%, on the total gross revenues of companies providing electricity, natural gas, telephone, and cable television services in the city; raising approximately $4.8 million per year.</td>
<td>Approved: 42.78%</td>
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<td>Rejected: 57.22%</td>
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<tr>
<td>Puget Sound Regional Fire Authority No. 1</td>
<td>Proposition 1 – Restoration of regular property tax levy to a rate of $1.00 per $1,000 of assessed value from its current rate of $0.77</td>
<td>Approved: 42.83%</td>
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<td>Rejected: 57.17%</td>
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<tr>
<td>King County Fire Protection District No. 45 (Duvall Fire)</td>
<td>Proposition 1 – Bonds to construct and renovate fire stations totaling no more than $7.5 million at an estimated rate of $0.17 per $1,000 of assessed value</td>
<td>Approved: 59.45%</td>
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<td>Rejected: 40.55%</td>
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<tr>
<td>Tahoma School District</td>
<td>Proposition 1 – Replacement of expiring educational programs and operations levy at a rate of $1.50 per $1,000 of assessed value</td>
<td>Approved: 63.86%</td>
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<td>Rejected: 36.14%</td>
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